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World News

Business Summary

## Serbia warns Croatia over ethnic minorities

Serbian President Slobodan Milosevic raised the political temperature in Yugoslavia by warning the republic of Croatia that it could become independent only if it left behind part of that territory which is inhabited by the Serb minority.

Alexander Besenmerkyk, the Serb foreign minister, joined west European leaders in expressing alarm at Yugoslavia's internal strife. French President Francois Mitterrand and Germany's Chancellor Helmut Kohl said in a joint statement that they "view the worsening clashes as a danger to the stability of the region and to Europe as a whole".

**Israel election set** The Israeli government responded yesterday to US President George Bush's proposals calling on big arms suppliers and Middle East states to curb conventional arms, ballistic missiles and nuclear, chemical and biological weapons.

**Swedish Bank** The Swedish Central Bank (Riksbank) lowered its discount rate a full point to 9 per cent, responding to falling market rates after the krona was linked to the Ecu almost two weeks ago.

**Australia's gross domestic product** grew by 0.1 per cent in the first quarter, giving tentative support to government claims that the economy is beginning to recover.

**TRANS WORLD Airlines**, heavily indebted US airline, agreed to increase its purchase offer for part of the company's debt.

**SKANDINAVIA** Enskilda Banken, Sweden's largest commercial bank group, strengthened its presence on the board of Skandia, leading Swedish private insurer, preparing the way for a possible merger.

**TNT**, Australian-based international transport group, rejected a suggestion by the Australian Stock Exchange that information about its deteriorating financial position could have been released to investors before its third-quarter earnings report.

**NISSAN**, Japanese car maker, reported a 76.3 per cent fall in consolidated annual pre-tax profit to ¥72.8bn (\$528m) after currency fluctuations, higher labour costs and a dip in sales volume.

**PREUSSAG**, German steel, trading, and energy group, saw net profits rise by nearly three per cent to DM228m (\$151m) in the first half of its financial year from DM217m year on year. The company had benefited from demand in eastern Germany.

**BANK of New Zealand** announced a NZ\$71m (\$41.7m) loss for the year to March 31, 1991. BNZ announced a capital reconstruction, including raising NZ\$250m of new share capital.

**MITSUBISHI Materials**, Japan's largest metal and ceramic products maker, saw pre-tax profits up 5.3 per cent to ¥71.4bn (\$595.5m), although sales rose 18.4 per cent to ¥707.7bn.

**BRITISH Airways** two most senior executives face pay cuts of more than £100,000, following the company's poor results.

## US wants new curbs on tying aid to exports

The US is urging greater controls to stop industrialised nations tying their aid to the Soviet Union and eastern Europe to their own products and services.

US Congress is preparing an attack on the country's well-known approach to foreign investment in strategic US industries. However, the committee which vets such investments, has reported a big drop in notifications of overseas investment in American high-technology companies.

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## Lamont to oppose two-speed drive to EC single currency

By Peter Norman, Economics Correspondent, in London

MR NORMAN LAMONT, the UK chancellor, stressed yesterday that Britain would oppose being confined to the slow lane of a two-speed drive towards European economic and monetary union.

In his first speech on ERM since becoming chancellor six months ago, he underlined Britain's caution and deep scepticism towards plans for Europe to adopt a single currency.

But Mr Lamont, who was addressing a conference on ERM organised by the Association for the Monetary Union of Europe and the Royal Institute for International Affairs, went out of his way to couch his remarks in conciliatory tones.

"I believe that there is a basis for an agreement, which meets both British concerns and the aspirations of our community partners, and keeps all member states moving forward together," he said. His speech made clear that for Britain such an agreement would have to be based on the UK's existing position on ERM.

Rejecting the approach adopted by most of Britain's partners, who want the next stage to union to start in 1994, Mr Lamont insisted that the process of ERM "should not turn on deadlines and time-tables".

He also said Britain was not abandoning its "hard ERM" proposals for a market led evolution of ERM.

Above all, Mr Lamont stressed that Britain would not have a single currency imposed upon it.

Mr Lamont's speech was carefully crafted to assure the pro-European wing of the Conservative party that the government would play a constructive role in the negotiations on ERM.

But his details contained a tough message that Britain believes it can secure many of the supposed advantages of union from the existing EC single market programme and membership of the exchange rate mechanism of the European Monetary System.

The chancellor did not mention by name recent proposals by Mr Jacques Delors, the European Commission president, that would allow the EC countries to sign an ERM

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Centre of attention: Australian Treasurer Paul Keating pictured yesterday in Sydney after announcing he will challenge Bob Hawke for the prime ministership

## Keating launches bid to oust Hawke as Australian premier

By Kevin Brown in Sydney

MR BOB HAWKE, Australia's Labor prime minister, was today facing the most serious challenge of his eight-year administration after a day of bizarre revelations culminated in a leadership bid by Mr Paul Keating, the treasurer, who is also his deputy.

Mr Keating revealed that Mr Hawke had reneged on a hitherto undisclosed promise made in November 1988 that he would retire "at a suitable time" after the 1990 election, which Labor went on to win narrowly.

The promise - which must rank among Australia's best-kept political secrets - was witnessed by Sir Peter Abeles, chief executive of TNT, the transport group, and Mr Bill Kelly, general secretary of the Australian Council of Trade Unions.

Mr Hawke's office confirmed that Sir Peter, a long-standing friend of the prime minister, had been present at the gathering at Kirihill House, the prime minister's Sydney residence, to witness the pledge on his behalf. Mr Kelly attended as a political ally of Mr Keating.

However, Mr Hawke was said to believe his promise had been nullified by a speech made by Mr Keating in December, when he suggested Australia had never enjoyed "great leadership". Mr Hawke was said to regard the speech as "an act of treachery," which



Challenged for the prime ministership: Bob Hawke

stiffened his determination not to stand down.

MPs said Mr Keating's chances in today's contest were likely to be improved by anger over Mr Hawke's decision to involve Sir Peter in internal Labor Party affairs.

Labor's 110 federal MPs and senators will meet in Canberra this morning to decide whether Mr Hawke or Mr Keating should lead them into the next election, due by March 1992.

The betting was that Mr Hawke should win. But there were indications that the margin might not be enough to prevent a further challenge emerging. It remained unclear whether Mr Keating would resign as treasurer, equivalent

to finance minister, if he loses. Leadership tensions have been simmering since Labor's victory in the 1988 election, when Mr Keating, with the support of several ministers, asked Mr Hawke to step aside.

Mr Keating's challenge appears to be intended to give him time to consolidate his leadership, if he wins, before the next election. Labor is trailing the conservative opposition parties by around 17 points in the opinion polls.

Mr Hawke, aged 61, is expected to win the support of most of Labor's left-wing in today's vote, in spite of qualms over Mr Abeles's involvement in the Kirihill House pact. Mr Keating, 47, can count on the small centre-left faction and a large group of right-wing MPs from New South Wales, Australia's most populous state.

However, some suggest that Mr Hawke's authority might be damaged if he failed to win by a margin of at least 20 votes. Such a result would allow Mr Keating to mount a further challenge before the next election.

Mr Michael Duffy, the attorney general, was the only senior cabinet minister to speak out last night. He said Mr Hawke would win, but acknowledged that the party might be destabilised by the contest.

GDP growth figures beat forecast, Page 4; Observer, Page 12

## Kohl and Mitterrand want Gorbachev at G7 summit

By Ian Davidson in Lille, Peter Riddell in Washington and John Lloyd in Moscow

FRANCE and Germany yesterday urged that President Mikhail Gorbachev be invited to meet the leaders of the western world at the Group of Seven summit to be held in London in July.

Their support for an invitation to Mr Gorbachev, after a long period of hesitation and ambiguity, was announced at the end of a two-day summit in Lille between President Francois Mitterrand and Chancellor Helmut Kohl.

It means that the US and the UK will now be more isolated in resisting the idea, following support for Mr Gorbachev at the summit from Italy, Canada and other members of the G7.

"I desire the presence of Mr Gorbachev [at the G7 summit] in London," Mr Mitterrand said, but he implied that the Soviet president should be

invited only for a conversation on the problems of the Soviet Union, not as a surrogate eighth member of the western summit.

Mr Gorbachev said he hoped to "share his thoughts" on Soviet reform at the G7 summit to be held between July 15 and 17.

Speaking in Alma Ata, the capital of the Soviet republic of Kazakhstan, he said that he favoured making the Soviet economy serve the needs of the individual rather than being "overburdened with military spending".

In Washington, a delegation from Moscow meeting senior members of the Bush administration and Congressional leaders was told that any US assistance for Soviet economic reform was likely to be limited, phased and linked to concrete actions to move towards

a market based system.

Mr Martin Fitzwater, the White House spokesman, said that Mr Michael Boskin, chairman of the president's council of economic advisers, had told the Soviet delegation that the US "wants to help, is interested in their progress, has various means available to be supportive and is willing to give advice".

Mr Yevgeny Primakov, a close adviser to Mr Gorbachev, has presented a modified version of the Soviet anti-crime programme to the Bush administration.

Mr James Baker, the secretary of state, has given a guarded initial response, expressing support for reform, but saying the US wants to assess more detailed and specific proposals before reaching decisions.

Arms control plan, Page 2

## Nissan's car exhaust advance sends metal prices plunging

By Robert Thomson in Tokyo and Richard Mooney and Kevin Dore in London

NISSAN, the Japanese car manufacturer, yesterday sent precious metals traders into convulsions by announcing the development of a new generation of platinum-free catalytic converters.

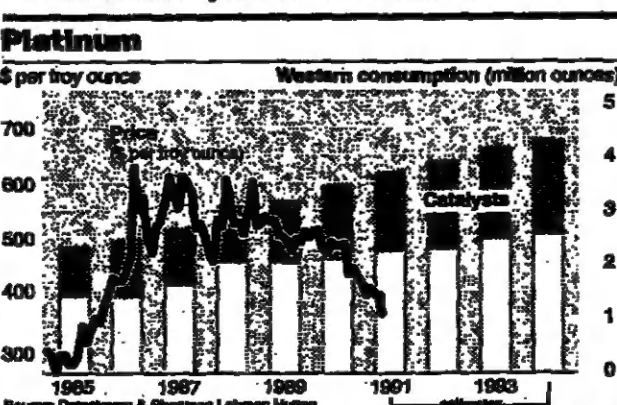
The present converters use platinum, rhodium and sometimes palladium as catalysts to convert exhaust emissions of carbon monoxide and hydrocarbons into less harmful carbon dioxide and water.

But Nissan announced that its converter used only palladium and reckoned that the shift away from platinum would make the device about a third cheaper, depending on fluctuations in metals prices.

Nissan estimated that catalytic converters consume about 40 per cent of the platinum and about 80 per cent of the rhodium used in the west.

In response to the announcement, platinum prices fell in heavy trading. The London bullion market price fell by \$27.35 to \$285.75 a troy ounce, the lowest for five years.

Rhodium trading ground to a halt as the buy/sell spread wid-



Platinum prices per troy ounce from 1985 to 1990

ened to more than \$1,200 at \$2,250-\$2,475 an ounce, compared with a \$3,950 middle price on Wednesday. The palladium market's response was relatively muted, with the price gaining only \$4.75 at \$65.75 an ounce.

Nissan officials said they were surprised by the market reaction as it was unclear when the devices would be fitted to the company's mass-produced models and whether other car makers would make

use of the new technology. "We cannot tell you too much about how it works because the information is secret. We had already got rid of the platinum and then we recently got rid of the rhodium without decreasing the car's performance," Nissan said.

Road tests would be stepped up over the next year and, Lex, Page 12  
How much will fall, Page 15  
Market shakers, Page 25  
Continued on Page 14

## Weekend FT

Tomorrow: Why many east Germans feel like second-class citizens in their newly-merged nation

Arts and antiques: a collector's guide

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Ethiopia peace hopes US deal was victory for pragmatism  
Privatisation: Problems follow the Scottish electricity float  
Management: Talking to generalist who has moved to top of RTZ Corporation  
Technology: Maintaining lead in computerised controls in aluminium processing  
Editorial: Comments: Lamont's hard line on ERM; Not air over gas prices  
Personal: Views Making the market for UK transport work  
Comment: Mexican oil reforms still have long way to go

## Trouble in the French suburbs provides Cresson's first test

A series of suburban riots, a sharp rise in unemployment and waves of transport strikes provide the first political test for Mrs Edith Cresson.

Page 2

## STOCKS

STERLING  
New York: 1.7145  
London: 1.7185 (1.728)  
DM12.95 (12.98)  
FF170.015 (160.375)  
SF2.515 (2.525)  
£100/\$1.71 (1.71)  
GOLDS  
New York: 388.5  
London: 388.5 (391.45)  
\$100/\$1.71 (1.71)  
Brent Jul  
\$19.275 (same)  
Chief price changes yesterday: Page 15

## DOLLAR

New York: 1.7185  
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## STOCK PRICES

FT-100: 2,401.2 (-1.7)  
FT-Ordinary: 1,048.5 (+1.4)  
FT-4 All-Share: 1,181.48 (-0.1%)  
New York: DJ Ind. Av. 2,957.76 (+28.17)  
S&P Comp 308.16 (+3.30)  
Tokyo: Nikkei 25,647.4 (+151.98)  
LONDON MONEY  
3-month interbank: closing 11.12% (11.2)  
LIBOR 90% (90.5)

### RAISED IN THE HIGHLANDS.

### THE FAMOUS GROUSE

#### FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.



## EUROPEAN NEWS

## France floats global arms control plan

By Ian Davidson in Lille

FRANCE is putting forward a new global arms control and disarmament programme, to cover every kind of armament, President François Mitterrand said yesterday, at the close of his two-day meeting in Lille with Chancellor Helmut Kohl.

The proposal is being described by officials as complementary to, but much more sweeping than this week's Middle East arms control put forward by President George Bush. It was put to the Germans at the summit yesterday and will be communicated to the four other permanent members of the United Nations Security Council. It will probably be published today.

This week's decision by Nato defence ministers to set up a British-commanded rapid reaction force, has caused extreme irritation in the French government, and cast a frost over the Lille summit.

According to French officials, President Mitterrand fears the Nato move will disrupt negotiations between European Community members on their political union treaty which are due to conclude by the end of this year.

He is particularly concerned that it may pre-empt one of the central issues in the negotiations, whether the treaty should include a long-term commitment to a specifically European defence capability.

Asked whether the Nato decision would make it more difficult for EC members to devise a common defence policy, President Mitterrand answered: "Perhaps, we shall see. But I have reservations to express on the strategy and the politics of the new Nato plan."

"We do not intend to join a force of that sort," Mr Mitterrand said. "But Nato is not the whole of the Atlantic alliance, and not all questions can be settled at that level."

The fact that President Mitterrand criticised the Nato rapid reaction force, even in these oblique terms, is an indi-



President François Mitterrand, angered by Nato defence ministers' decision this week to set up rapid reaction force

cation of how vexed he is. The normal French posture towards the integrated military activities of Nato is to express a disaffection of interest, on the grounds that France is not concerned by something to which it does not belong. A German official said afterwards: "The French are very angry."

Consensually, France and Germany are united in agreeing on the need for a long-term European defence commitment. But the Bonn government was a party to this week's Nato decision, whereas France is not a member of the integrated military structures of Nato and does not take part in meetings of Nato defence ministers.

Chancellor Kohl said yesterday, in the closing joint news conference: "A political union in Europe cannot be envisaged without a security policy." But he added: "We must think how Nato will evolve, and how 12 will evolve. I am against 'all or nothing'; I am in favour of 'but also'."

## EC industry still at odds over HDTV strategy

By Andrew Hill in Brussels

BROADCASTERS, satellite operators and electronics groups have failed to agree an EC strategy for high-definition television (HDTV) with the European Commission in time for Monday's meeting of telecommunications ministers.

The meeting was postponed two months ago, in the hope that Mr Filippo Maria Pandolfi, EC technology commissioner, would be able to present ministers with a draft directive on HDTV strategy.

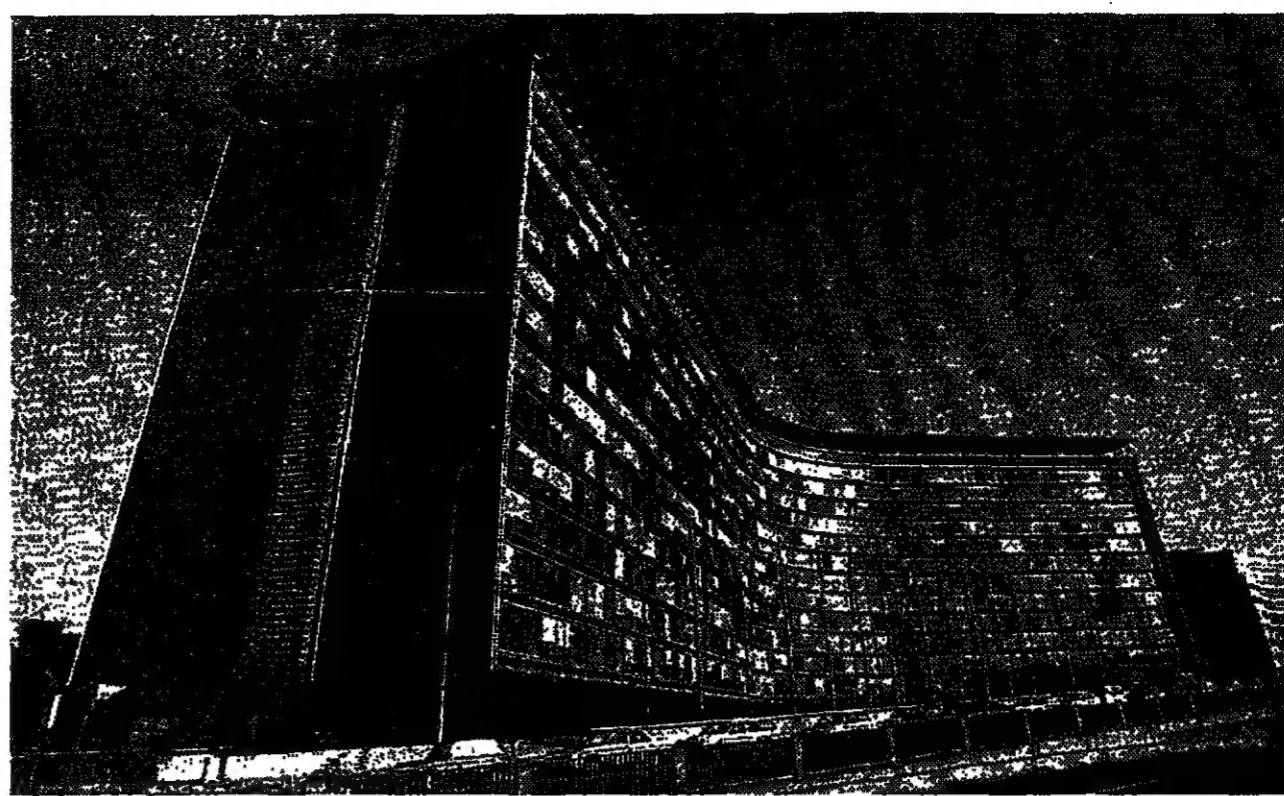
But no legislation will be tabled on Monday and ministers will have to be content with an oral report from the commissioner about the progress of talks with the industry, which is still split over the best way to promote wide-screen HDTV services in Europe.

Mr Pandolfi set himself the difficult task of forging a memorandum of understanding between industry representatives, and drafting a new HDTV directive, before June 3. A month ago he suggested that broadcasters, satellite operators and the electronics industry had reached "agreement in principle" on an EC strategy, but his behind-the-scenes politicking has not yet been enough to paper over differences between the leading interest groups.

"One day the sun is shining and the next we're in a heavy thunderstorm," said one satellite operator yesterday, describing relations between industry representatives.

The flawed original HDTV directive, which dates from 1986, must be renewed by next year. Broadcasters and satellite operators are worried that the Pal standard they use will be phased out in favour of an intermediate HDTV standard, D3-Mac, before the eventual introduction of a full standard, known as HD-Mac.

However, some broadcasters claim that in bilateral meetings over the last few weeks, Mr Pandolfi has promised that the Commission will not set a firm date for an end to Pal broadcasts. Commission officials refused to comment on the rumours yesterday.



The little-loved Berlaymont headquarters of the European Commission in central Brussels, where it has been since 1968. Evacuation to temporary offices is to start as soon as feasible

## Asbestos puts the skids under EC

David Gardner on why the Commission is looking for a new home

LODGINGS sought urgently. Temporary and Permanent. Multilingual family of 3,300; professional multi-national building; no animals. Good payers (current rent \$13.5m). Brussels area a must. No asbestos in building. No speculators please. Apply European Commission.

In fact, absolutely no asbestos please. For that is why the Commission yesterday announced it is abandoning its little-loved Berlaymont headquarters in central Brussels, where it has been since 1968.

Evacuation to temporary offices is to start as soon as feasible, officials say. The Berlaymont - a sort of starfish on stilts built on the site of an old convent - is to be torn down, and a new Euro-headquarters built, possibly on the same site.

The commissioner in charge of the move, Mr Antonio Cardoso e Cunha, said that regular tests on air quality inside the building showed "no immediate risk" to its inhabitants from the asbestos. But "having examined years of evidence, we have decided the building can not be maintained safely, and to grasp the nettle."

The cost of renovating the Berlaymont, the commissioner said, would be as great as

as the safety threshold for asbestos.

A more recent report, by FHP International, a London-based consultant engineer, was so conclusively damning, Commission officials say, that a decision to evacuate followed almost immediately. Both FHP and a Commission spokesman were unwilling to comment on the contents of the report.

## The building is a sort of starfish on stilts, built on the site of an old convent

building a new headquarters. The move itself will cost \$120m, while estimated costs for "Berlaymont II," as it is already being called, run up to \$865m.

Officials stress they are taking preventive action against potential risk. But recent reports commissioned by Brus-

sels showed "no immediate risk" to its inhabitants from the asbestos. But "having examined years of evidence, we have decided the building can not be maintained safely, and to grasp the nettle."

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Eurocrats are, however, understandably anxious to move. Temporary offices have been found for almost everyone, and the move should be completed by the end of the year, officials say.

The Commission already has another 42 buildings in Brussels for the rest of its 15,000 employees. But the Commission's landlord, the commissioners and their immediate staff may find themselves temporarily in novel circumstances - sharing a building with the Belgian state security agency.

## Setback for Greek sale of state companies

By Kerin Hope in Athens

THE Greek government's efforts to privatise about 20 heavily-indebted industrial companies by the end of this year suffered a setback yesterday when the European Court ruled that one company's takeover by the state was invalid.

The judgment opens the way for ex-owners of other companies nationalised by a Socialist government in the early 1980s to seek compensation or try to regain control of their former holdings.

The present Conservative government privatisation timescale now runs the risk of serious delays, even if potential buyers are not scared off by the prospect of a protracted legal entanglement with the state.

The court found that the takeover in 1986 of Velis, a textile company owned by the Karellas family, through a compulsory share increase violated directives on EC company law because the shareholders were not consulted.

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Several of these companies have already been nationalised for sale by the Industrial Reconstruction Organisation (IRO), the umbrella for companies nationalised under the Socialists.

However, if the capitalisation of debt were to be reversed and the former company owners nationalised, they would immediately become liable for crippling interest payments on the amounts owed.

Greek officials yesterday played down the significance of the judgment, noting that it could still be appealed against.

Mr John Pterogiorgis, secretary of the inter-ministerial privatisation committee, said: "I don't think there will be a discernible impact on the privatisation process, though the government will of course respect the final decision of the European Court."

The government is understood to be willing to pay compensation to former owners after negotiation on a case-by-case basis. But this solution may not satisfy several former owners.

In the case of Heracles General Cement, the largest IRO company and one of the few operating profitably, the Tsakos family, the former managers, had put forward proposals to buy the 45m shares now considered to be illegally issued, amounting to around 70 per cent of total equity.

However, with only two sales of IRO companies completed in the past year, the government has been pressing its privatisation team to seek more favourable offers. Mr Heracles, one of Europe's largest cement exporters, the government, which set a budget target of Dr50bn, (\$153m) for income from privatisation this year, is already worried about a possible revenue shortfall.

## US-Soviet team shapes economic programme

By John Lloyd in Moscow

MR Grigory Yavlinsky, the economist who leads the US-Soviet team now working at Harvard University on a joint economic programme aimed at attracting western support, is likely to complete his work by the middle of next week.

The team, which includes Prof Jeffrey Sachs, the Harvard economist who advises the Polish government and Prof Graham Allison, the former dean of the Kennedy School of Government at Harvard, is in the final stages of fleshing out a plan, an interim draft of which was shown to Mr James Baker, the US secretary of state, and other senior administration officials.

Prof Allison said last night

that "it would not be an integrated plan. It is a concept or scheme which demonstrates that there can be a coherent plan under which the Soviet Union could not just reform itself, but transform itself."

Prof Allison said that foreign assistance was only one "of half a dozen elements which are needed for reform to succeed. But without it the reform would be longer and slower. The level of financial involvement and assistance is not and cannot be seen as a bribe from the west."

He said: "There could be several alternative paths, and they become steeper and more ambitious depending on which one you choose."

## Opposition likely on more Brussels control of energy

By Andrew Hill in Brussels

EUROPEAN Commission proposals to bring Brussels' control over EC energy policy during an oil crisis are likely to run into stiff opposition at today's meeting of energy ministers.

Northern EC members such as the UK, Germany, Denmark and the Netherlands, together with Spain, are likely to criticise controversial crisis-management plans first unveiled by Mr Antonio Cardoso e Cunha, the energy commissioner, last October.

The plans would give the Commission the right to instruct member states to sell stocks and cut demand during an oil crisis.

"These proposals were produced in haste and the Commission will now

have to repent at leisure," said one UK official yesterday.

At the same meeting, Britain's energy secretary, Mr John Wakeham, is expected to urge Mr Cardoso e Cunha to press ahead with plans to open the EC energy market to third parties. Earlier this month, Mr Wakeham sent a paper to the Commission suggesting ways in which the EC electricity market could be liberalised.

Reports submitted to Brussels last week by member states, and energy consumers and suppliers, showed there were still major differences between interest groups about how best to introduce competition into the EC gas and electricity market.

## Western countries to agree on increased stocks of oil

By William Dawkins in Paris

WESTERN industrialised countries are to agree next week to increase oil stocks to improve protection against future supply disruptions such as the one threatened by the Gulf war. However, the agreement will be a political one, with no set target.

A ministerial meeting of the 21-nation International Energy Agency on Monday will take the decision that member governments should strengthen emergency controls over industrially-held oil stocks and increase the amount of oil in state-owned reserves.

The move comes in recognition of the political usefulness of IEA members' oil stocks during the Gulf conflict, and aims to encourage members to increase

stocks in line with consumption, said an agency official. But would be no formal plan to increase the minimum stocks (90 days' supply) which IEA members are obliged to keep.

Some producers had criticised the IEA emergency plan, under which 2.5m barrels per day were made available to world markets between January and March, for depressing prices. However, IEA countries generally felt the existence of the system calmed the market and gave western governments valuable extra time to plan the military campaign.

The ministerial session will also discuss ways of improving the dialogue between consumers and producers.

## Germany's interest rates 'to stay high'

By David Marsh in Bonn

GERMAN interest rates will need to stay high in coming months because of large-scale demand for capital in unified Germany, Mr Karl Otto Pöhl, the Bundesbank president, reaffirmed yesterday.

In a speech to the German-Swiss chamber of commerce in Zurich, Mr Pöhl blamed high real German interest rates on the size of the fiscal deficit. For the whole public sector, the deficit would be about 5 per cent of gross domestic product this year, he said. "You will understand why interest rates in Germany must be so high. In real terms, they must be high because we have a crazy desire for capital."

His speech underlines the possibility that the Bundesbank could again act in coming months to increase interest rates, although much will depend on the mood of D-Mark on the exchange markets.

Mr Pöhl urged a cut in public sector borrowing through lower expenditure rather than through higher taxes - the step the government decided three months ago. He also said that reductions in subsidies, which Bonn is trying to push through now, were less of a priority than outright spending cuts.

Linked to the buoyant economy in the west of Germany was a pick-up in inflationary pressures, with the latest cost of living figures showing a year-on-year increase of 2.3 per cent. Mr Pöhl said. Reunification had so far occurred without an acceleration on the price front, he added, but inflation was now showing a "rising tendency".



Cresson: room to solve suburban ills is limited

## Trouble in the suburbs provides Cresson's first test

By William Dawkins in Paris

A SERIES of suburban riots, a sharp rise in joblessness and a wave of transport strikes this week provide the first political test for Mrs Edith Cresson since becoming France's new Prime Minister.

Mrs Cresson promised to give the government a new lease when she came to power two weeks ago. Instead, she has been faced with an outbreak of burning and looting by youngsters in new towns dotted around Paris over the past week.

The incidents, a symptom of one of the most pressing social problems facing the Government, took a tragic turn when a teenage rioter who had asthma died of a heart attack

in police custody on Monday. All this was accompanied by the publication of a 1.3 per cent rise in the number of jobs in April, to 2,63m, which with the continued economic slowdown - in the first quarter of this year - indicates that joblessness could go on creeping up towards levels only last seen in the Gaullist Government of 1968-1969.

On top of this come sporadic pay and conditions strikes on the national rail and Paris buses, metro and suburban trains. A 24-hour stoppage is due today on public transport in the capital and next Thursday on the three state-owned airlines.

Mr Michel Rocard, the former prime minister, has left

Mrs Cresson with a difficult hand. Apart from launching the unavoidable inquiry, Mrs Cresson's response has been limited, a reflection of the small room for manoeuvre available to the Government.

The reasons for these suburban outbreaks are as complex as for the other riots to have broken out over the past year in some of the 400 suburban areas certified by the government as being dangerously poor, with higher than average unemployment and immigration.

There is one possibly worrying difference, however. The violence that broke out last weekend west of Paris, at Mantes-la-Jolie, one of France's biggest low cost housing

estates, were self-generated, unlike previous outbreaks. The previous two riots of this scale, at nearby Sartrouville in April at Vaulx-en-Velin near Lyon last September both had understandable triggers. The social mixture was almost volatile, but it took a violent death in each case, involving police and a security guard, to spark off the explosion.

It is a sad irony that the Government thought of Mantes-la-Jolie, one of the earliest estates of its kind, as a model of imaginative town planning. Its mayor, Mr Paul Picard, was chosen as special adviser to Mr Michel Delabarre, when he was last year given the newly created job of

Minister for Cities.

The riots have certainly brought out the human qualities of Mrs Cresson, who wasted no time in visiting the bereaved family, "as one mother to another", in her own words. They could even also help her to agree on a bill, this week resolving the first debate in parliament, designed to avoid the creation of more suburban ghettos.

The plan, tabled in response to last autumn's violence, would oblige the largest cities to make available a fifth of their housing for low income families or pay central government to do so.

The right wing parties are broadly hostile to the bill,

which they see as an inadequate response. However, the Communists are likely to abstain, so the minority Government should be able to push the anti-ghetto plan through parliament.

Beyond that, Mrs Cresson's room for manoeuvre in the suburban ghettos is limited by a shortage of cash. Mr Pierre Bérégovoy, the Finance Minister, has only just completed a round of budget cuts to cope with the reduction in tax revenues caused by the economic slowdown. So the new Prime Minister will have only her wits to rely on to steer the government through the social challenges it is now facing.

## Socialists at centre of Spanish inquiry into election campaign finances

By Peter Bruce in Madrid

SPAIN'S governing Socialist party is at the centre of a new corruption investigation following allegations that bogus companies run by party sympathisers used millions of dollars from Spanish banks and corporations to finance election campaigns.

Mr Leopoldo Torres, the Spanish attorney general, has ordered the audit tribunal, the watchdog of Spanish public sector accounts, to investigate detailed reports published in newspapers yesterday and on Wednesday.

The reports came just months after the deputy prime minister, Mr Alfonso Guerra, resigned following allegations that his brother had used a government building, with his

permission, to conduct private business. The brother has since been charged with tax evasion.

According to the newspaper El Mundo, two little-known Barcelona consulting companies, Flesia and Time Export, have been charging large amounts to Spanish companies for research work and have, in turn, paid for films and publicity services for the Socialist party during elections.

El Mundo published billing and payment statements from the two companies which show that Flesia was last year paid \$850,000 by the refinery, Cepes, for a report on petrochemicals in Europe, \$800,000 by Banco Bilbao Vizcaya for a report on leasing, \$800,000 by Banco Cen-

tral for research on bank mergers and \$1.1m by ABB, the engineering consortium, for research on the Basque Country.

These companies have insisted that the reports exist but they said they were either not prepared to show them or, in one case, that the report had vanished.

Flesia and Time Export employ six people and are owned by Malesa, a holding company founded in 1988. Mr Alberto Flores, who owns 50 per cent of Malesa, is the brother of a Socialist senator and party executive member, Mr Elena Flores. Malesa had previously been partly owned by Mr Carlos Navarro, who runs the finances of the social-

ist parliamentary party. Published documents show that Flesia and Time Export had earned more than \$2m in 1989, the year of the last Spanish general election.

Time Export paid \$130,000 to the makers of an election video for the Socialist Party. Flesia also paid \$1.5m to Hauser y Menet, and \$2.6m to Viso Publicidad. Both publicity companies regularly work for the party and have confirmed receiving the payments.

The government will come under great pressure to make public any findings by the Audit Tribunal. Socialist Party officials have denied any knowledge of Flesia and Time Export.

## Swedish discount rate is cut to 9%

By John Burton in Stockholm

SWEDEN'S Central Bank (Riksbank) yesterday lowered its discount rate a full point to 9 per cent in response to sinking market rates following linkage of the krona to the Ecu almost two weeks ago.

The discount rate is nearing its lowest level since 1988, when it was pegged at 8.5 per cent. The rate was last cut in March by a full point. Importance of the discount rate in guiding Swedish interest rates has lessened in recent years with financial deregulation.

Credit rates are now largely governed by the money markets, with the Riksbank slowing the discount rate to follow market trends. The Riksbank plans to link the movement of the discount rate to market

rates under a new reference system next year.

The discount rate will be determined by averaging the market rates on six-month treasury bills and five-year state bonds during the most recent quarter, then setting the discount rate at 2.5 points below it, rounded to the nearest half percentage.

Sweden's high sickness absentee rate - five weeks on average for every worker - may be falling after benefits were cut in March, preliminary government figures show.

The number of workers reporting sick both short-term and long-term fell 20 per cent a week in the two months after March 1.

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## US government praised on new chip agreement

By Louise Kehoe in San Francisco

UNITED STATES semiconductor industry officials yesterday praised the US government for achieving a new semiconductor trade agreement with Japan offering foreign chip makers opportunities for increased access to the \$23m a year Japanese semiconductor market.

The new agreement, which may be announced as early as next week, contains most of the measures jointly proposed last October by US semiconductor and computer industry groups.

"The US government is backing us all the way," said Mr Wilfred Corrigan, chairman of the Semiconductor Industry Association, and chairman of LSI Logic, a US semiconductor company. "We are very confident that the US government supports our position on market access and on dumping."

The new trade agreement, which is aimed at resolving one of the most contentious trade disputes between the US and Japan, replaces a five-year pact signed in 1986, which expires at the end of July.

A draft copy of the new

agreement details the terms under which Japan will increase imports of foreign-made semiconductor devices and implement measures aimed at preventing "dumping" of Japanese semiconductor products in the US and world markets.

A key provision of the draft agreement states that "The government of Japan recognizes that the US semiconductor industry expects that the foreign market share will grow to more than 20 per cent of the Japanese market (by the end of 1992) and considers that this can be realized. The government of Japan welcomes the realization of this expectation."

US industry executives had been determined to see a specific market share target incorporated in the main body of new agreement, and appear to have won the day.

The new agreement is to end in July 1994.

## Payments risks 'will dog groups operating in Gulf'

By Victor Mallet, Middle East Correspondent

NEW business opportunities exist in the Gulf after the war against Iraq, but with governments spending more than they earn, the 1990s will be dogged by payments risks for companies, a Business International report on the Gulf says.

The report predicts that and waste management technology as a neglected sector certain to provide opportunities for foreign companies.

"Many governments in the region seem to have difficulty believing they have a serious water supply problem, being exacerbated by the exploding populations. Tehran will have over 16m people by 2000, Baghdad over 3m. Countries without access to rain-fed systems or desalinated sources of water face an unpleasant future."

"The price of water has already risen, in real terms, in that access is now limited and market prices are high. Water resource management will occupy a higher place on the political agenda of these states."

Oil and gas would continue to provide most of the region's foreign exchange and business for contractors. Much of the oil revenue would be spent on

defence hardware, but the account is likely to switch to internal security.

The report offers a list of winners and losers from the Gulf crisis. Iran, Israel, Turkey, Syria and Egypt, with Bahrain and Dubai and its Jebel Ali Free Zone, are said to be "winners". Losers are Iraq, Kuwait, Jordan, Yemen and the Palestinians. As for Saudi Arabia, "the jury is still out".

The kingdom faces a difficult financial future but shows no sign of any wish to prune spending. Saudi Arabia has resorted to foreign borrowing with a \$4.5bn (\$2.6bn) loan, and Business International says estimates of the country's foreign reserves go as low as \$15bn, a tenth of their level a decade ago.

Iran may emerge as a winner because of its prudent stand in the Gulf war, but the outlook for sustained economic growth is regarded as poor, and Iran appears destined to be as dependent as ever on oil and gas.

The Postwar Gulf: new business realities in the Middle East. Business International, 40 Duke St, London W1A 1DW. £34.95.

## Brazil loosens Italy's grip on US shoe sales

BRAZILIAN shoe sales in the US surged during the first four months of this year, threatening Italy's traditional hold on the market, Victoria Griffith reports from Sao Paulo.

Brazil sold \$441m (\$255m) worth of shoes to the US during the first four months of the year, up 22 per cent on the same period last year.

Mr Horst Volk, president of the Brazilian Shoe Industry Association, ascribed the gains to the improved quality of Brazilian shoes and the US recession, which has taken its toll on consumers' purchasing power. "Our shoes are cheaper than the Italian models, which is an advantage in a recessionary market."

Brazilian shoes, which in April became the country's second biggest export product, are making a big move upmarket.

"We found we could no longer compete with the [Asian] 'Tiger' countries [such as Hong Kong and Taiwan], and especially with China, in making very cheap shoes," said Mr Ivanio Batista, head of the Sao Paulo Shoemakers' Union. "So we decided to tackle European producers by putting out more sophisticated models."

## Total and Elf Aquitaine in Qatar gas field contracts

Total and Elf Aquitaine, the French state-controlled oil companies, have won separate contracts with Qatar for development of the Gulf emirate's North Field gas deposit, writes George Graham in Paris.

Total was already a partner of Qatar Gas and Petroleum Company (QGPC) - along with BP, Mitsui and Marubeni - in the Qatar gas project, which aims to set up a \$2bn liquefied natural gas factory to exploit the North Field.

Its new contract covers extraction of gas from North Field, thought to be the world's largest deposit with 4,900bn cubic metres of natural gas, and its delivery to the LNG factory. The French company expects investments to amount to \$600m, mostly between 1994 and 1996. The first big customer for North Field LNG, the Japanese utility Chubu Electric, signed up in February for supplies starting in 1997.

Separately, Elf signed an agreement with Qatar for development of an integrated gas project on part of the North Field. Elf, which also owns 10 per cent of the Qatar Petrochemicals Company, will extract 4m tonnes of LNG over 25 years.

## Japan hits back at Soviets

Japan's International Trade and Industry ministry (MITI) will not provide trade insurance on big export projects to the Soviet Union because of Moscow's rising overvalued payments, a trading company official said. Reuters reports from Tokyo.

MITI has told trading companies it will not accept applications for trade insurance on projects over ¥500m (£2m) lasting two years or more, or on projects over ¥100m lasting less than two years, the official said. But there would be exceptions. The ministry also plans to double premiums on trade insurance for Japanese projects in the Soviet Union.

A MITI official declined to comment. Overdue Soviet payments to 15 major Japanese trading companies rose to ¥47m (£28m) at the end of March from ¥377m at the end of December.

## Canada in satellite project

Spar Aerospace will expand and upgrade the Chinese government's satellite communications system under a C\$80m (£18m) contract, Robert Gibbons reports from Montreal. The new locations will be added and seven existing stations operating on the latest Indian Ocean satellite will be upgraded. Most of the technical work will be done by Spar in Montreal.

## Congress set to attack Bush's investment open door

By Nancy Dunne in Washington

THE US Congress is gearing up for an attack on the Bush Administration's open-door approach to foreign investment in strategic US industries.

At the same time, the inter-agency committee which vets such investments, the Committee on Foreign Investment in the US (CFIUS), has reported a big decline in notifications of foreign investment in American high-technology companies.

According to the US Treasury, which chairs CFIUS, notifications of acquisitions dropped in the first four months of 1991 to 46 from 112 in the same period of 1990. The

drop was attributed in part to a slowing of direct foreign investment because of the recession.

Furthermore, Exon-Florio, the provision in law requiring notification of takeovers which "threaten to impair" US national security, expired last October. That many companies still register stems from the fear that a re-authorised Exon-Florio law will be made retroactive.

The expired law allowed the US government to require divestment of past acquisitions found harmful to US security. This threat led to a rash of registrations of innocuous

investments. Mr Brad Larson, counsel for the Association for International Investment, thinks businessmen may now be using more discretion about what should be registered.

### There has been a big decline in notifications of investments in US high-technology companies

In Congress, work is under way on a short-term renewal of Exon-Florio, but its progress has been impeded by a dispute between the Senate and the House over accompanying legislation which would require reciprocity in financial services

investments. At the same time two congressmen, Mr Mel Levine, a Democrat, and Mr Frank Wolf, a Republican, are proposing a strengthening of the Exon-Florio provisions which would

require the administration to block a foreign sale if it threatens US economic interests.

Part of their ammunition is a report, produced by the Economic Strategy Institute, a research organisation, which found that of the 540 investments reported to CFIUS in its 24 years, only 12 were formally investigated and only one resulted in action.

That was the acquisition of Mamco, a small manufacturer of aerospace components, by the China National Technology Import and Export Corporation (CATIC), soon after the Tiananmen Square massacre. "Many believe that the CATIC refusal was politically motivated and thus an easy way for the White House to quiet criticism that CFIUS has no teeth," the report said.

The report recommends levying performance requirements on foreign purchases of key US

companies - commitments to keep production and research and development in the US.

Meanwhile foreign investors are growing increasingly uneasy, according to a report to be released by the Group of Thirty, an international think-tank, on June 11.

The report warns of the "increasingly vocal group of politicians on both sides of the aisle" who want a crackdown on foreign-owned firms for reasons of competitiveness and national security.

"Their rationale is a straightforward extension of protectionist thinking from the trade field," it says.

## Mitsubishi chief hits at France

MITSUBISHI Corporation's chairman, Mr Yoshi Mitsuura, has said the French government's criticisms of Japanese trade practices are outdated, and has suggested its hostile attitude could handicap France's high-technology industries. Guy de Jongh reports from Paris.

Accusations by Mrs Edith Cresson, French prime minister, that Japan's market was closed, ignored "dramatic" Japanese measures to deregulate its economy and increase access by foreign companies, he stated in an interview.

"I shouldn't say Mrs Cresson's attitude is obsolete, but she is clearly not aware of the current situation. What she refers to could have been the central focus five or 10 years ago. I feel she should be brought up to date."

Mrs Cresson called for formation of European industrial alliances in electronics and cars to fend off the competitive threat from Japan. She recently blocked a proposed investment by NEC in Bull, the French computer maker.

But Mr Mitsuura said national frontiers had ceased to matter

in many high-technology industries. In semiconductor producers would increasingly be compelled to collaborate; investments would flow where best conditions were offered.

Governments trying to curb Japanese investment would only ensure it flowed elsewhere while denying domestic producers opportunities for partnerships.

France yesterday sought to play down Japan's protest at Mrs Cresson's attacks, saying Tokyo had a trade dispute with Europe as a whole rather than with the French.

## Contractors in export cover row

BRITAIN'S process plant contractors have joined the row over the UK government's commitment to support project exports, by warning that their ability to compete in certain markets could be damaged by reduced insurance cover.

The warning reflects the concern among British industrialists about the level of state aid for exporters compared with overseas rivals. Complaints from industry have added to the difficulties faced by the government in its plan to privatise the short-term credit insurance operations of the

Export Credits Guarantee Department.

Mr Dennis Twist, chairman of the British Chemical Engineering Contractors Association (BCECA), said contractors were concerned about the consequences for their competitiveness in some export markets of possible reductions in ECGD insurance cover and increases in premiums.

He highlighted the industrialising countries of the Pacific Rim and the Soviet Union, where the availability of competitive finance was "a major factor in determining where orders are placed."

Mr Twist said BCECA members would suffer if their ability to compete in these markets was reduced.

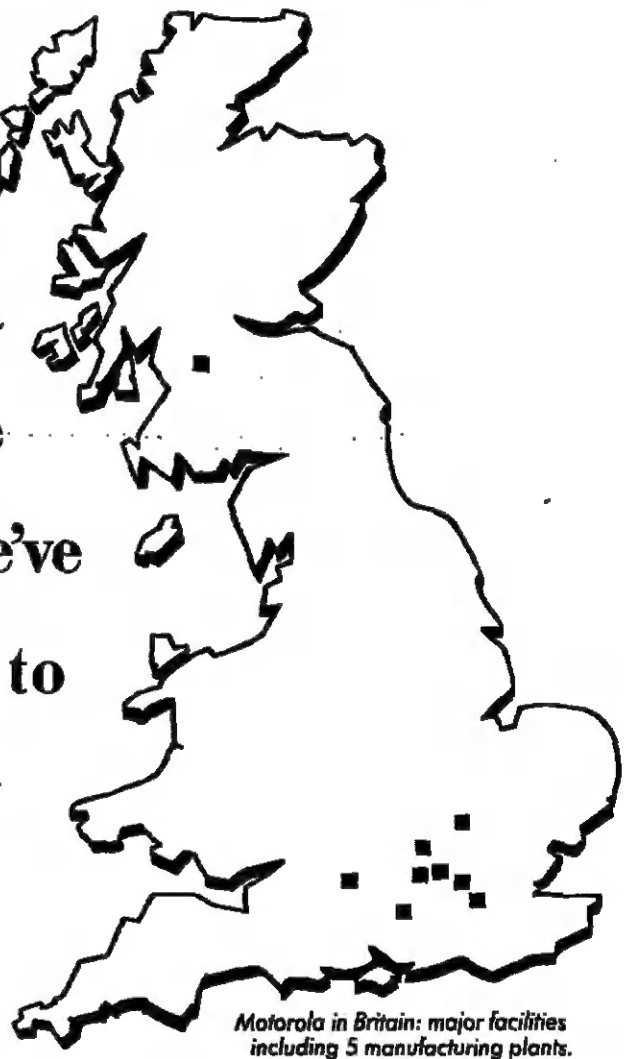
"However there would also be a serious loss of business to the many hundreds of manufacturing companies who depend on us for their export work and who employ far more people than we do," he added. BCECA said process plant contractors were one of Britain's most successful industries, contributing significantly to exports. The UK industry is the biggest in Europe, employing 20,000 in engineering, and related services.

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## INTERNATIONAL NEWS

## Ethiopia's new leaders face fresh protests

By Julian O'Connell in Addis Ababa

REBEL SOLDIERS fired over the heads of demonstrators for a second day running in Addis Ababa yesterday, protesting against the US-backed rebel takeover of the capital and Washington support for an interim administration in the Red Sea province of Eritrea.

Unofficial estimates put Thursday's death toll at around 20 but far fewer are believed to have been killed yesterday.

The continuing signs of political discontent in the rebel-controlled city came on the day when another rebel group, the Ethiopian People's Revolutionary Party (which has fighters in Gondar and Gofam Provinces), also condemned the US action.

As opposition grew to the Ethiopian People's Revolutionary Democratic Party, fears were also rising about the possible break-up of Ethiopia into ethnic republics and a violent

backlash this would provoke among pro-unity supporters. Thousands of demonstrators took to the streets again yesterday, waving the Ethiopian flag and chanting "We are prepared to die for the unity of Ethiopia."

Mr Gebre Zedkan, the EPRDF official in charge of the city, began meeting foreign ambassadors and organising a return to work of government employees.

Several members of the former regime of ex-president Mengistu Haile Mariam, including a first deputy prime minister and two major generals, handed themselves over to rebel forces in response to a warning on Wednesday that they had 48 hours to turn themselves in or face the "necessary action".

But shops and offices reopened yesterday, but underneath the superficial normality, tension simmered.



REBEL FIGHTER: machine-gun ammunition wound round his weapon, an Ethiopian rebel takes time off from maintaining order in the troubled capital of Addis Ababa yesterday

## US deal on Ethiopia was victory for pragmatism

Success was due to the State Department acting without ideological shackles, Lionel Barber writes

AT FIRST sight, the Bush administration's intervention in the Ethiopian civil war this week looks like an exquisite piece of diplomatic timing.

Working around the clock at peace talks in London, Mr Herman Cohen, US assistant secretary of state for Africa, not only brokered a ceasefire, he produced an agreement among rebels on a transitional government which, at least nominally, is committed to democracy in Ethiopia.

Though preliminary, the agreements offer the best prospect in memory for ending 30 years of civil war. This is a personal filip for Mr Cohen. Like most of his career foreign service colleagues at the State Department, he has been kept on a tight leash by his political master, Mr James Baker, US secretary of state - unable to replicate the free-wheeling role played by Dr Chester Crocker, his predecessor in the Reagan administration.

Mr Cohen's confident, almost proconsular demeanour in London nevertheless obscured significant shifts in US policy. These look less the result of a preconceived master plan and more like an ad hoc response to rapidly moving events inside Ethiopia - notably the flight of President Mengistu Haile Mariam to Zimbabwe.

Thus, on Monday night, Mr Cohen announced to reporters that the US was recommending that the pro-federalist Marxist Ethiopian People's Revolutionary Democratic Front (EPRDF) should take over the capital, Addis Ababa, as soon as possible in an effort to avoid looting and revenge killing.

This invitation was extraordinary but inevitable. Once the original (limited) US goal of securing a ceasefire in the Ethiopian civil war was overtaken by the disintegration of the Ethiopian army, some swift adjustments had to be made. "What started out as negotiations (between the warring parties) turned into an exercise in damage limitation," said a US official.

This official confessed that, over the weekend, the State Department faced a "nightmare scenario" in which the free-wheeling role played by Dr Chester Crocker, his predecessor in the Reagan administration, was turned on the civilian population - with no central authority to stop them.

In two similar instances in Africa over past 12 months - Liberia and Somalia - the Bush administration stayed on the sidelines, watching the ensuing carnage and ended up sending in the US Marines. This time, the decision was to invite the rebel forces

to assume control "as the only organised force in the land".

One final sign of political sharpshooting came with US approval for the flight of the Ethiopian Falasha Jews to Israel. Though consistent with long-standing US support for the principle of freedom of emigration, US officials concede that there was "no immediate evidence" that the Falashas were at risk.

The move to support an airlift was driven largely by pressure from domestic Jewish groups in the US who have elevated the Falashas to the level of Soviet Jewish emigration (This was graphically illustrated by the presence in London of former Republican Senator Rudy Boschwitz who ranks as President Bush's special envoy on the Falasha issue).

Speedy decision-making came at a price. Mr Cohen failed to consult with Mr Tesfaye Dinka, the sitting Ethiopian prime minister, who appeared temporarily to disown the ceasefire. Nor was there time for a proper amnesty to be agreed for former government officials - the kind of step which US officials acknowledge is necessary if harmony is to be restored to the country. The US also reversed

long-standing policy backing the territorial integrity of Ethiopia and expressed support for a referendum in the northern province of Eritrea, as demanded by the Eritrean People's Liberation Front (EPLF).

This may prove difficult to reconcile with a newly-installed government anxious to preserve historical boundaries, US officials said.

The Bush administration response is that it is looking at the possibility of a federal government model for Ethiopia, whereby provinces such as Eritrea would enjoy autonomy instead of demanding outright secession.

During intensive contacts with EPRDF rebels over the past two months, the US has insisted on a democratic government representing all segments of Ethiopian society as the price of badly needed economic aid to help the 7m Ethiopians at risk from starvation.

This may seem an overly idealistic message to a rebel force which until recently proclaimed allegiance to socialism on the Albanian model. But Mr Cohen seems to have calculated that the US will have more leverage over the rebels by taking their recent democratic sentiments at face value rather than dismissing them outright, says Mr Terrence Lyons, an Africa

scholar at Brookings Institution. "The US is looking at ways to encourage the rebels to act as a responsible government party acting in the country's interests rather than just a rebel group," says Mr Lyons.

This is a supremely pragmatic approach - not least because Mr Cohen spent months trying to persuade Mr Mengistu of the value of reconciliation and now has swapped horses in mid-stream.

More broadly, the approach is light years away from the ideological stand which the Reagan administration often adopted in response to Soviet and Cuban forays into Africa, through proxy wars in Namibia, Angola and Ethiopia over the past two decades.

This week's ceasefire ceremony in Lisbon, heralding an end to the 16-year-old civil war in Angola, is one more sign that Africa is no longer a cold war playground.

The US is well-placed to take advantage of this shift, and this week's diplomatic intervention in Ethiopia suggests a willingness to do so. But shepherding democracy and economic recovery in Ethiopia remains a task for the long haul, requiring patience and resources which successive administrations and the US Congress have not always reserved for Africa.

## Jordan on the rebound after Gulf conflict

By Tony Walker, recently in Amman

WHEN Jordanian officials briefed reporters on the state of the economy at the height of the Gulf crisis they tended to paint a very bleak picture indeed of their country's economic woes, even at the risk in light of subsequent developments of being accused of crying wolf.

Jordan was facing ruin, losses in 1990-91 due to the crisis would reach \$2.5bn, its markets in the Gulf had disappeared, tens of thousands of its citizens working in Kuwait had been deprived of their funds, and its sources of aid had all but dried up.

Now things are returning to normal, it is clear that Jordan suffered less than might have been expected and is in a reasonable position to rebound from its recent misfortune, although it faces a testing time.

Jordan has been promised or has actually received emergency assistance in the form of soft loans and grants totalling about \$1.5bn since the beginning of the Gulf crisis, much of it from Japan and the European Community.

Its cash reserves of about \$1bn are at their highest level since 1987 and the dinar has been remarkably stable since last August. In fact, the dinar's official rate has at times been higher than that available on the black market.

The recent performance of the stock market, which rebounded sharply in March, suggests that confidence is returning, albeit relatively slowly. There are also signs of increased activity in the construction sector thanks to the influx of tens of thousands of Jordanians, many of Palestinian origin, who were obliged to return home from Kuwait and elsewhere in the Gulf.

Jordan's population of about 3.5m swelled by 10 per cent during the crisis and many returns will not be able to go back to the Gulf.

Their presence in Jordan has further exacerbated an already critical unemployment problem. Local economists estimate (there is no official figure) that unemployment among adult Jordanians has reached 24 per cent, compared with 16 per cent before the crisis.

With about 1m Jordanians or one-third of the population living below the poverty line, according to a recent survey, lack of employment opportunities seems certain to continue to be the biggest challenge facing Jordan this decade.

Mr Michel Marto, the deputy governor of the central bank, estimates that GNP decreased by 10 per cent in real terms in 1990 due to the crisis. He expects recovery to be relatively slow and painful.

"We are trying to revive the economy," he says, "but it is not easy. We do not want budget deficits, we are not printing money to create jobs. We are trying to encourage investment again and we are trying to open new markets."

**Unemployment may present the biggest challenge, writes Tony Walker**

An IMF agreement, negotiated in 1989, lapsed with the onset of the Gulf crisis. Negotiations on a new agreement are expected later this year. Jordan is certain to be required to institute further austerity.

IMF medicine is likely to include, apart from the usual demands for reductions in subsidies on foodstuffs and increases in energy prices, a requirement that Jordan introduce new revenue-raising measures such as a new sales tax, and perhaps increase import duties.

The good news for Jordan is that since UN sanctions against Iraq were eased earlier this month its Aqueduct port, one of the main conduits for food supplies to Iraq, is active again.

Jordan, with a \$300m credit balance in its favour with Iraq in a special central bank trading account is well placed to take advantage of pent-up Iraqi demand for commodities.

Jordan is also looking to a repatriation of funds from Kuwait once the emirate gets back to normal. Mr Marto said that before the Gulf crisis, about 100,000 Jordanians worked in Kuwait.

Mr Marto sees the securing of new markets as crucial to Jordan's recovery. "We are hard-working people," he says. "We will have to do more exports, and this means trying to find new markets."

## NEWS IN BRIEF

## Sri Lanka expels UK envoy after poll row

SRI LANKA has declared the British high commissioner, Mr David Gladstone, persona non grata, the government said yesterday. Reuter reports from Colombo.

It said Mr Gladstone exceeded normal diplomatic functions by entering a polling booth during local council elections on May 11 and making a statement in a police station alleging poll irregularities. "Mr Gladstone's conduct was an unwarranted interference in the internal affairs of Sri Lanka," the statement said. The government would no longer deal with Mr Gladstone, but with his deputy in the Colombo high commission, it added. In London, the British Foreign Office said it saw no grounds for Mr Gladstone's expulsion.

## Engine centre of Lauda inquiry

A preliminary investigation into the Lauda Air disaster indicates that engine failure may have caused the Boeing 767 to crash, an international aviation expert close to the inquiry said yesterday, AP reports from Bangkok.

But the US company that made the aircraft's engines discounted that assessment and said the engines had been checked and found to be in good condition shortly before the flight. "We expected to see a larger area of debris," said Mr Don Smith, regional manager for the US Federal Aviation Administration based in Singapore.

"If it had been an explosive device you would expect a larger area of debris," Mr Smith said.

## Hurd condemns Burma abuses

Mr Douglas Hurd, the British foreign secretary, yesterday drew attention to the continuing abuses of human rights in Burma and called upon other countries in South-East Asia to exert pressure on the Burmese government to adopt more humane policies, writes Robert Mautner, Diplomatic Editor.

"The European Community has repeatedly expressed its concern at the continuing abuse of human rights in Burma and at the failure to transfer power to MPs democratically elected in 1990," Mr Hurd told a joint meeting of EC and South-East Asian foreign ministers in Luxembourg.

## China resumes Pretoria links

China, which has long condemned white domination in South Africa, said yesterday it had started non-governmental exchanges with the republic and would normalise relations once apartheid was abolished, Reuter reports from Pretoria.

"Along with the positive changes in the situation in South Africa, some of China's non-governmental organisations have begun exchanges in South Africa," said a foreign ministry statement.

"We express our welcome to the positive changes in South Africa in the past year and we hope that the system of apartheid will be abolished completely in South Africa at an early date."

## Saudis balk at foreign bases

By Mark Nicholson

PRINCE Khaled bin Sultan, the Saudi Arabian commander of Arab forces in the Gulf war, has said he sees no need for foreign ground forces to be based on Saudi soil given the diminished Iraqi threat.

In a rare public statement of Saudi security policy, Prince Khaled said that the kingdom would concentrate on its own "ambitious military development plan" rather than rely on foreign military support.

Prince Khaled's remarks, made in an interview with the London-based Middle East Mirror,

are the kingdom's most definitive on future Gulf security and further unravel the Damascus declaration, signed by Egypt, Syria and the Gulf states on March 6, which envisaged the deployment of Egyptian and Syrian forces in the region as the "nucleus for an Arab peace force".

However, the Prince's remarks will be greeted with little surprise in Damascus or Cairo. Egypt had already sounded a death knell for the March 6 declaration last month by deciding to withdraw its

35,000 troops from Kuwait, apparently in anger at the emirate's preference for continued US protection.

Although Prince Khaled said that a continued allied naval and air presence "may be required to a certain extent" in the Gulf, he said there is nothing to justify the presence of foreign ground forces given that Iraq can present only a "very limited" threat.

He added that Egyptian and Syrian forces had shown themselves capable of swift deployment to the area.

## China under attack over trials

By Yvonne Preston in Peking

THE PAST six months have seen the highest wave of dissident trials since the violent suppression of the pro-democracy movement almost two years ago, the human rights group Asia Watch, reported yesterday.

The findings of the US-based organisation came at a highly sensitive time for the Chinese government, with the second anniversary of the bloody crackdown on the Tiananmen massacre only four days away. Asia Watch claims the great majority of those arrested are

still unaccounted for. It says the trials lacked any due process of law and many were held in secret.

The government's sensitivity and paranoia have been compounded this week by signs that, despite the brutal repression, the pro-democracy movement is still alive.

Students at Peking University launched a small but significant protest on Tuesday to mark the June 4 anniversary, hanging posters in memory of people killed.

However, the authorities

yesterday issued a statement saying that reports of university protests were groundless.

Meanwhile, fugitive leaders of China's pro-democracy movement in the US have appealed for a dialogue to be reopened with Peking.

A lengthy letter signed by more than 30 exiled Chinese will be posted to China's prime minister, Li Peng, on June 4.

In Tuesday's student action leaders were also distributed denouncing the 1989 crackdown and attacking China's bureaucratic system.

## Donors pledge sharp aid boost for Bangladesh

FOREIGN donor countries have promised a substantial increase in aid to Bangladesh next year after a meeting at the World Bank in Paris yesterday, reports George Graham from Paris.

Aid pledges for the 12 months running to June 1992 totalled \$2.5bn, 28 per cent more than was promised a year ago, when donor countries scaled back their aid dramatically in protest at economic mismanagement by the then government, which was replaced in February.

After free elections. The amount matches the World Bank's estimate of Bangladesh's external financing needs: even with optimistic forecasts of growth and national savings, the multilateral financing body expects Bangladesh to need \$9bn in external assistance between 1991 and 1995.

Mr Salim Rahman, Bangladesh's finance minister said he hoped for further aid finance the cost of rebuilding the coastal areas of Bangladesh devastated last month.

## Pakistan in effort to streamline tax collecting

PAKISTAN'S government yesterday announced steps to loosen bureaucratic controls over the country's intricate tax system, Farhan Bokhari reports from Islamabad.

Mr Sarfar Aziz, the finance minister, in his budget speech to the National Assembly indicated that the new government of Mr Nawaz Sharif wanted to simplify taxation procedures and reduce the authority of tax officers to make decisions on their own assessments in an effort to stamp out corruption and

arbitrary procedures. The budget for 1991-92 forecasts current expenditure of Rupees 135.5bn (\$4.4bn) against revenues of Rupees 153.4bn.

The government did not attempt to cut back Pakistan's large military budget, but it introduced taxes on agriculture, both issues economists had hoped it might tackle head on.

Pakistan is expected to spend almost Rupees 7bn on national defence, 11 per cent up on last year in nominal terms.

## Australia growth figures beat forecast

By Kevin Brown in Sydney

AUSTRALIAN gross domestic product grew by 0.1 per cent in the three months to March, giving tentative support to government claims that the economy is beginning to recover from recession.

Figures released by the government statistics office also confirmed that inflation remains on a downward path, and is likely to fall from 4.9 per cent to below 4 per cent by the end of the year.

However, the government admitted in a separate statement that unemployment was likely to reach a post-war record of 10.75 per cent later this year, and warned that the federal budget deficit will reach at least A\$4bn (\$1.75bn) next year.

The growth in GDP during the March quarter surprised economists, who had expected the economy to contract. GDP grew by 0.8 per cent in the

three months to December, revised from 0.5 per cent, but contracted in the previous two quarters.

Mr Paul Keating, the federal treasurer, said the figures showed Australia was "beginning to make the transition to steadily expanding output and employment".

However, most of the growth came from an increase of 0.7 per cent in net exports.

The domestic economy, measured by gross national expenditure (GNP), contracted by 0.6 per cent during the quarter.

GNP has now fallen for four consecutive quarters, and is 5.2 per cent below the level of March 1990, the biggest annual rate of decline since the year to December 1961.

Most analysts said the figures showed the economy remained weak, and was unlikely to be on the verge of a recovery. There was also con-

cern that the relative strength of net exports might reflect the weakness of the economy.

"Some of the strength in net exports reflects the weakness in private spending as households and businesses cut back sharply on their purchases of imports, while domestic producers are unable to sell their output domestically and are forced to seek markets offshore," said Mr Stephen Miller, senior economist at Bankers Trust.

In an unusual move, Mr Keating also released forecasts showing that the government expects the economy to grow by 3.75 per cent in the next financial year, which begins in July.

However, the federal budget will be in deficit by at least A\$4bn, following a forecast surplus of A\$1.7bn in the current year, and a surplus of more than A\$5bn last year, he

said. The forecasts, which would normally have been delayed until the federal budget in August, were released to put pressure on the leaders of the six state governments, who will meet the Treasurer today for an annual round of negotiations on transfers from Canberra.

Mr Keating has undertaken to maintain grants in real terms, but is anxious to persuade state governments to help maintain downward pressure on inflation by restricting increases in their own charges and taxes.

Because of the leadership challenge by Mr Paul Keating, the Australian cabinet yesterday postponed a crucial decision on a proposed gold mine at Coronation Hill, in the Northern Territory, on land which some Aborigines say is a sacred religious site.



Unita leader Jonas Savimbi arrives to sign the Angola peace pact

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## AMERICAN NEWS

## Fall in consumer spending deals blow to US hopes

By Michael Prouse in Washington

US CONSUMER expenditure faded in April after two months of strong growth, undermining hopes that revived personal spending would pull the economy out of recession.

A separate report showing a 1.2 per cent rise in sales of new homes last month indicated that the tentative spring revival of the US housing market might also be losing momentum.

Personal consumption spending fell 0.1 per cent last month, having risen by 0.5 per cent and 1.1 per cent in February and March. After allowing for inflation, consumption expenditure sank 0.3 per cent.

The stalling of consumer spending tallies with the findings of consumer confidence surveys. Confidence shot up following the Gulf war but has fallen back. Consumers' focus switched to domestic trends such as falling employment.

Yesterday's report also showed a weakening of personal income, which rose by only 0.1 per cent in April after increases of 0.2 per cent and 0.4 per cent in February and March. Disposable personal income fell 0.2 per cent after allowing for inflation.

Personal savings rates have fallen - from 4.5 per cent of disposable income in December to 3.7 per cent in March - allowing consumption to grow faster than income. Little scope remains, however, for squeezing the savings rate.

The housing figures fit the same pattern of faltering recovery. Sales of new homes were running at a seasonally adjusted annual rate of 500,000 last month, nearly 21 per cent above the trough reached in January, but nearly all the increase occurred in February. Sales of new homes are 5 per cent below the average level of last year and nearly a quarter lower than in 1988.

## Drug lord sets out demands

By Sarita Kendall in Bogotá

LAWYERS representing Mr Pablo Escobar, chief of the Medellín cocaine cartel, have begun to discuss specific conditions for his surrender to the Colombian authorities, according to local press reports.

These are said to include the departure of the heads of the national police and the security police - the two men who have hunted Mr Escobar most energetically - and the "legalisation" of his drug-based fortune.

Drug-terrorist charges, such as involvement in the murders of Mr Rodrigo Lara, justice minister, and Mr Guillermo Cano, newspaper editor, must also be dropped, according to the lawyers. Mr Escobar also wants to be sure he will be safe in prison. Work is going ahead on a special prison in the hills outside Medellín.

The removal of the two police generals leading the anti-drug fight has been the subject of speculation for some time.

Mr Escobar may hand himself in at the beginning of July, when the constitutional assembly, which is negotiating a new constitution for the country, finishes. To take advantage of the government's offer of no extradition and reduced sentence, Mr Escobar must confess to at least one drug-connected crime.

For many Colombians, telling Mr Escobar would represent the end of drug terrorism.

## Mexico seeks to join OECD

By Damian Fraser in Mexico City

MEXICO is to seek full membership of the Organisation for Economic Co-operation and Development, according to the OECD secretary-general, Mr Jean Claude Pave.

Mexico's decision to seek membership of the OECD confirms the country's liberal direction in economic policy, and its desire to be treated as a member of the "First World". In 1986, Mexico joined the General Agreement on Tariffs and Trade after a decade of bitter controversy. This year it has become a shareholder in the European Bank for Reconstruction and Development.

Mr Pave said that the recent economic reforms in Mexico were "impressive" and that he was struck by the "determination, strength and seriousness with which they were implemented". However, he indicated that Poland, Czechoslovakia and Hungary were all likely to be admitted to the OECD before Mexico.

A Mexican drug lord who took control of a prison in a shoot-out that left 18 people dead surrendered yesterday after a two-week siege, AP reports from Matamoros.

Olivero Chavez Arango and one of his followers were flown to Mexico City aboard a jet from the federal attorney general's office.

The prison siege had embarrassed the Mexican government by turning a spotlight on Chavez's drug empire.

## Peru harnesses peasant power to combat guerrillas

Sally Bowen reports on the army's latest initiative in the 11-year war waged by Shining Path



A group of armed ronderos patrol in the Andes

RAGGED BANDS of weather-beaten peasants toting makeshift weapons now patrol the dirt roads around the Andean towns of Ayacucho and Huanta, until recently controlled by Peru's principal guerrilla movement, Sendero Luminoso (Shining Path).

The 11-year guerrilla war has so far claimed the lives of over 22,000 Peruvians, many of them defenceless peasants. The fight against this Maoist guerrilla organisation has crippled an already sick economy, with costs estimated at about \$18bn (£10.4bn) almost matching Peru's external debt.

Conventional army attempts to counter the subversives' bloody hit and run tactics in which police, military and any ordinary people who resist their demands are ruthlessly assassinated, are widely agreed to have failed. "Civil defence groups, or rondas, are now the axis of our strategy," said an Ayacucho army captain.

The army reckons it now controls 600 rondas operating in the departments of Ayacucho and Huancavelica, with another 150 or so in the Apurimac Valley further east on the jungle fringe. All able-bodied males between the ages of 15 and 70 have to join.

Arming the rondas is now government policy. Already 6,500 shotguns have been

issued to peasant rondas in the central Andean region around Huancayo, where Sendero has become powerful. More guns will follow, President Fujimori has promised.

For several years, rondas have made their own guns, hewing rough wooden stocks and fitting barrels made from plumbing pipes. But chronic lack of cash has recently led to some ingenious if alarming improvisations.

Outside Huanta, at the frequent Sendero-managed road-blocks where travellers' credentials are carefully checked, canned fizzy drinks lay in a pile on the ground. But it transpired these innocuous-looking cans were home-made bombs with a five-second fuse, packed with explosive and nails. The local army base manufactures these primitive bombs.

Joint army-rondero operations are perceived by many as the only workable option. "Sendero had become the law around here, and we cannot permit that," said the captain. "The military on their own cannot identify the subversives - it's essential for us to act together."

The desperately underfunded and ill-equipped Peruvian army agrees. "The peasants have to learn to defend themselves," said an Ayacucho army spokesman.

So far the strategy seems to be working. The town of Ayacucho, which has been governed under emergency powers for years, is back under civilian control - at least in theory. An "armed strike" called by Sendero to celebrate their 11th anniversary on May 18 passed off peacefully - unlike Wednesday's armed strike they organised in Lima which left two dead.

The army organised a counter-demonstration of civilian strength two days later, when some 1,000 rondos paraded around the main square. The regional prefect and the local police say Sendero calls within the town have been rooted out. The subversives have taken to the remote hills and inaccessible valleys east towards the jungle, from where they launch sporadic attacks.

Yet the battle against subversion is far from won. Sendero's anniversary strike call was unanimously observed in Ayacucho. "We're afraid of reprisals," said one local woman. "Not today when the army is out in force but next week or next month, who will be around to protect us?"

Statistics show she is right to be wary. The Peruvian senate commission on Pacification reports 1,139 confirmed deaths from terrorist violence in the first nine months of the Fujimori administration alone, and

suggests the true figure could be much higher.

For the moment, the central sierra is effectively at war. Local Ayacucho deputy Alberto Valencia, reflects the views of many when he argues, "Nothing short of a military solution will work against terrorists who were recruited at ages 12 and are now 23. There's no chance of rehabilitating them."

Charges of human rights abuses by the army continue to cause concern, however. For four successive years Peru has a high number of recorded "disappearances".

"Senders investigate and decide who to kill - they may be common criminals, rapists or informers, but there's always a reason," said a human rights worker in Ayacucho. "But when teachers or women disappear, then it's the army."

Both church and human rights groups fear the consequences of arming the peasantry. "It just increases militarisation," one church leader said. Reports of bloodthirsty attacks by one community on another under the pretext of eliminating "subversives" are disturbingly frequent. And Cesar Sulca, the regional prefect, asks: "Will rondos be prepared to lay down arms and live within the constitution once subversion is defeated?"

## A GOOD YEAR IN BRITAIN, WITH SIGNS OF GROWTH AROUND THE WORLD.

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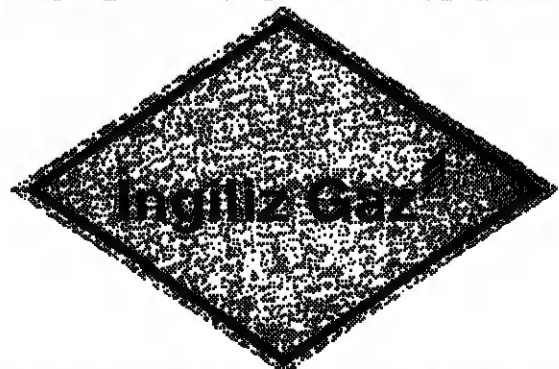
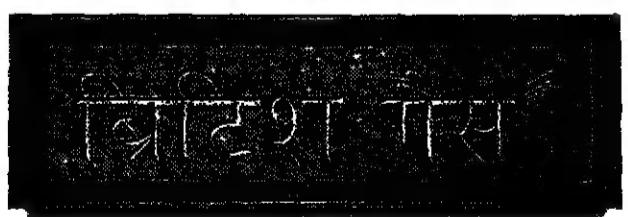
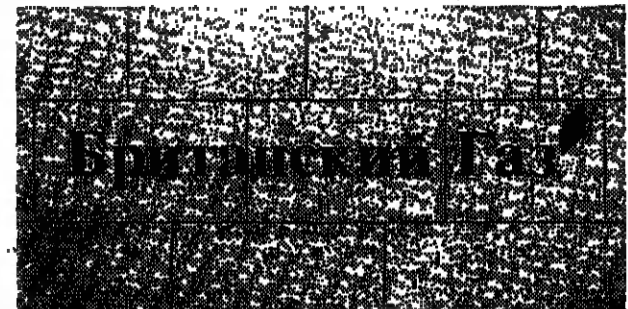
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THE WORLD IS TURNING TO BRITISH GAS.

## Neil Bush in \$49.5m S & L settlement

By Peter Riddell, US Editor, in Washington

MR Neil Bush, one of President Bush's sons, and 10 other former directors and officers of the failed Silverado Savings and Loan of Colorado, have tentatively agreed to pay \$49.5m (\$28.6m) to the federal government to settle a \$300m lawsuit over its collapse.

The settlement covers the government's allegations of gross negligence in the collapse of Silverado, which is likely to cost US taxpayers about \$1bn.

The Silverado affair has been an embarrassment for the White House. Although he was only a fringe participant, Mr Neil Bush's involvement has come to symbolise the lapses and excesses which contributed to the whole savings and loan collapse and rescue - the most expensive in US history.

The federal authorities charged that Mr Bush, an outside director of Silverado from 1985 to 1988, had improperly approved a loan to a business partner and had not disclosed his business relationship with another large borrower from the savings and loan.

Separately, the Office of Thrift Supervision, the main Federal regulator of savings and loans, last month ruled that Mr Bush had exposed himself to a conflict of interest because of his involvement in loans to business associates. It issued an order barring him from violating bank or thrift regulations if he ever again served on the board of a financial institution.

Mr Bush has always maintained he did not do anything wrong when a Silverado director. He has not decided whether to appeal against the ruling by the Office of Thrift Supervision.

To add to his embarrassment Mr Bush was this week thrown out of an amateur tennis tournament for alleged cheating. He is said to have broken the



Neil Bush: barred from tennis tournament

rules by playing in a division far below his rated ability.

Under the proposed settlement of the main claim against Mr Bush and other directors and executives of Silverado they will pay \$26.5m to the Federal Deposit Insurance Corporation, which is having to meet the cost of the failure.

Much of the payment is likely to come from insurance cover. In addition, the 11 will turn over to federal authorities a \$23m legal defence fund which they set up in 1986 using Silverado's money.

The FDIC's suit claims that Mr Bush and other directors failed to oversee Silverado's operations, claiming they "deferred excessively" to its management and failed to correct risky practices in spite of criticism from regulators. The federal authorities also allege that Silverado's top officers received excessive compensation, money was diverted to personal uses and phoney land appraisals were used.

The FDIC is also negotiating over a separate \$20m settlement with Coopers and Lybrand, the accountancy firm, over its audit of Silverado's accounts.



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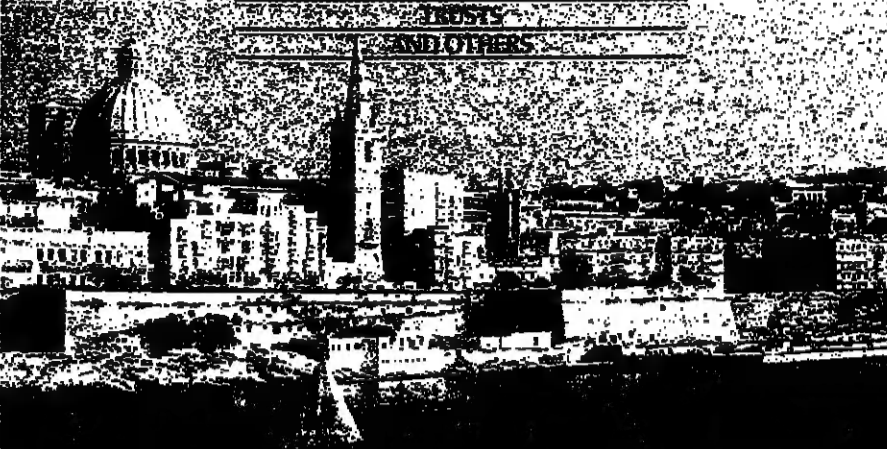
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## LOANS FOR SMALL COMPANIES

## Credit institute proposal gains government support

By Charles Batchelor

A CREDIT institution to provide low-cost long-term loans to small and medium-sized businesses may be set up by the government.

The idea of the credit institute has been modelled closely on the Kreditanstalt für Wiederaufbau in Germany, which reinvests Marshall Aid money supplied by the US after the second world war.

The proposal for the creation of a long-term credit institution has met with an encouraging response from the Treasury, and the Department of Employment, which is responsible for small companies policy.

A growing number of backbench Tory MPs are also in favour of the proposal, according to Mr Michael Grylls, MP, chairman of the Conservative party's backbench trade and industry committee.

Mr William Poeton, president of the Union of Independent Companies (UIC), says the depth of the recession and the fact that banks are increasing interest rate charges at a time

of falling rates has given an added urgency to the issue.

"The government is now taking this matter very seriously," said Mr Poeton, who represents medium-sized manufacturers. "I am confident that plans for such an institution will appear in the next election manifesto, if not before."

However, Mr Eric Forth, the minister responsible for small companies, said this was only one of several proposals being considered and that it "would not happen immediately".

The UIC, backed by the Small Business Bureau, which is the Conservative party's small business organisation, and other small business lobby groups, believes that a long-term credit institution would allow small businesses to plan their finances over the longer term.

The institution would be set up with £200m of government funding and a charter to borrow up to 15 times that amount, equivalent to £3bn.

It would lend funds to banks at half a percentage point

below the London interbank offered rate (Libor), for them to lend on at half a percentage point above Libor for periods of up to 10 years.

The one point margin would cover administrative costs and the risks involved.

As part of the proposal, the banks would have to drop their practice of taking out a floating charge on the assets of the businesses to which they lend.

A floating charge applied to any asset in the business made it more difficult for bank customers to raise finance from other sources and meant the banks could be less rigorous in their assessment of the business, said Mr Grylls.

The aim of the credit institute is to encourage banks to make longer-term commitments to their customers and to look more closely at the underlying businesses rather than at the assets and the security they provide.

At present much lending is in the form of overdrafts which can be recalled immediately.

## Merger clearance casts doubt on tough acquisitions policy

By Robert Rice, Legal Correspondent

THREE UK acquisitions by foreign state-controlled companies were among six mergers cleared yesterday by Mr Peter Lilley, the trade and industry secretary.

The clearance of the three deals without a full investigation by the Monopolies and Mergers Commission casts further doubt on the viability of the government's tough policy stance on acquisitions by overseas state-controlled companies.

Only one of the five mergers involving foreign state-controlled companies which have been referred to the MMC since Mr Lilley announced the government's new policy last July has been blocked, and that acquisition - Kamira Oy's bid for ICI Fertilisers - was blocked mainly on competition grounds.

The so-called "Lilley doctrine" is not dead yet, however. The trade secretary is expected to mount a staunch defence of his policy for preventing "nationalisation by

the back door" in a major speech on government competition policy next month.

The three acquisitions by foreign state-controlled companies which got the go-ahead yesterday were:

• The proposed £11m acquisition by Allied Irish Bank, the Irish state-controlled bank, of TSB Group's 56-branch Northern Ireland network;

• A joint venture between Societe Nationale Elf Aquitaine, the French state-controlled oil group and Engelhard Corporation of the US;

• The proposed acquisition by a joint venture between Neste Oy, the Finnish state-controlled oil company and Oy Upmear of the Aldi gas pipe and fittings business of K I Du Pont de Nemours.

Two of the other three deals stem from the government's controversial move to privatise the Insurance Services Group, the short-term export credit insurance arm of the Export Credits Guarantee Department.

## Britain to fight imposed European currency

The following is an edited text of the speech yesterday by Mr Norman Lamont to the Royal Institute for International Affairs.

From the first the UK has approached the question of European economic and monetary union (Emu) with considerable caution; and rightly so, in view of the historic nature of the changes proposed.

The government has made it plain to our European partners that we cannot accept any changes to the Treaty of Rome that would bind us to move to a single currency or single monetary policy without a separate decision by the UK government and parliament.

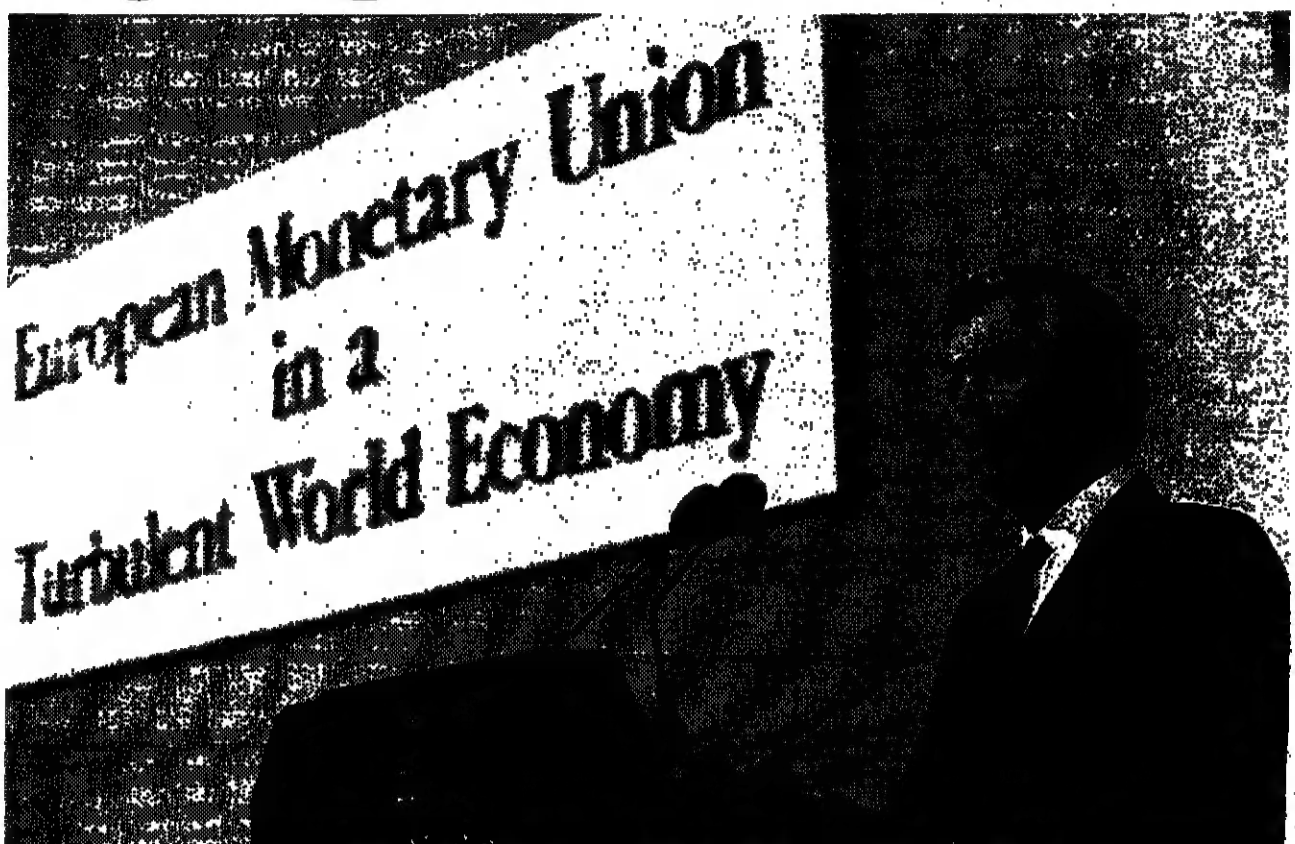
But our rejection of the imposition of a single currency and a European central bank also stems from our view that monetary union should not be prescribed by the centre or by governments; rather it should be market-based and market-driven.

We remain sceptical about many of the advantages claimed for a single currency. It would be easy to overstate the extent of the reductions in transaction costs which would be available, since financial liberalisation and technological change will reduce such costs in any event. The European exchange rate mechanism has already gone a considerable way to reducing exchange rate risk within the EC.

At present, economic divergences in the EC remain considerable. Among member states, inflation rates range from 2 1/2 per cent to 21 per cent; short-term interest rates range from 9 per cent to 19 per cent; budget balances range from a surplus of 1 per cent of GDP to a deficit of 17 per cent; and unemployment rates range from 1 1/2 per cent to 16 per cent.

Against that background, a premature move to a single European currency would have severe consequences. If a future European central bank pursued the rigorous and sustained monetary policy required for the achievement of price stability, there would be a heavy cost for the less prosperous regions of the community. They might become increasingly uncompetitive, and face a sharp rise in unemployment.

EMU involves a number of difficult issues. But it is important to remember that we are not negotiating on whether the Community should adopt a single currency now. Any such decision is a long way down



Norman Lamont yesterday: "We remain sceptical about many of the advantages claimed for a single currency"

the road.

Our participation in these negotiations has been, and will continue to be, constructive. I believe that there is a basis for an agreement which meets both British concerns and the aspirations of our Community partners, and keeps all member states moving forward together.

Our approach is therefore evolutionary and market-driven. The development of the hard Ecu would be driven by the market. Market pressures would encourage convergence, not on the average inflation performance, but on the best.

Another issue is what degree of convergence would be required before the start of stage 2. Some member states are of the view that stage 2 should start automatically on January 1 1994, while others believe that the start of stage 2 should be subject to the achievement of greater convergence. The UK is very wary of setting deadlines without regard to convergence. Along with a number of other countries, the UK believes that a brief period of convergence of inflation rates would not be enough before moving to stage 3. Convergence would need to

be sustained for some time, and reflected in inflationary expectations.

A further issue is that of fiscal policy in a monetary union.

We have expressed our concern that monetary union might lead to pressure for the formulation of an EC fiscal policy. We regard legally binding fiscal rules as unnecessary and undesirable. We ourselves are committed to a sound fiscal policy - budget balance over the cycle. And as a member of the community, we also participate in a process of discussion of the fiscal positions of member states.

Some have suggested that the conclusions of last year's discussions in Rome - from which we dissented - imply the establishment of a European System of Central Banks in stage 2. Given our scepticism about stage 3, we see no need to set up a central bank in stage 2. Of course, if the decision were ever taken to move to a single currency, it would be necessary to set up a European central bank. So it is right that the intergovernmental conference on Emu should discuss the structure and institutional arrangements for such a bank.

We will need to decide how central exchange rate policy would be formulated and implemented if there were ever to be a single currency. It is clear that both the council of EC finance ministers and the ESCB would have to have a role; but the exact balance between the two has yet to be determined.

There is concern about the possibility of a two-speed Europe - that some less prosperous member states would not be in a position to move to stage 3 at the same time as their more prosperous partners.

Certainly the idea of a two-tier community is one to be avoided. Indeed, one of the advantages of our hard Ecu proposals is that no such divisions would occur - member states would be able to move forward at their own pace, but within a common framework.

What this long list of issues illustrates is that there is no point in using what some commentators have called the "British question" as an excuse to avoid the really difficult questions. This is certainly not the most problematic or contentious issue before the IGC. Editorial comment, Page 12

## Ferrier Lullin & Cie

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## Key Data

	1989	1990	% Change
In Sfr. m			
Net Revenues	75.6	60.5	-20
Cash Flow	24.8	16.4	-34
Net Income	17.5	12.8	-27
Dividends	7.2	7.2	-
Total Assets	376.6	359.5	-5
Capital and Reserves	97.7	103.1	6
Staff	246	239	-3

1990 was a difficult year for asset management companies. However, the unfavorable performance turned in last year was the result of exceptional circumstances and should only be a chance

misstep. The end of fighting in the Mideast, coupled with a renewed flow of liquidity on financial markets as economic activity slackens, point to a return to a more normal situation in the current year.

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## UK NEWS

# Northern Ireland talks threatened by public row

By Ralph Atkins in London, Kieran Cooke in Dublin and Our Belfast Correspondent

THE British initiative to bring Northern Ireland's political parties to the negotiating table yesterday descended into a fractious public row over the selection of an independent chairman, taking pessimism about the province's political future to a new low.

Mr Peter Brooke, Northern Ireland secretary, is expected to fly to Dublin today for urgent discussions with Mr Gerry Collins, Irish foreign minister, in an attempt to rescue his 16-month initiative from collapse.

Unionist leaders' tempers flared after the disclosure that they had rejected the appointment of Lord Carrington, former British foreign secretary, to chair the second strand of the planned talks when the Irish government would enter negotiations.

Mr James Moynihan and the Rev Ian Paisley, leader of the Ulster Unionist and Democratic Unionists respectively, said Lord Carrington's record on Northern Ireland was "deplorable" and said he had "arranged the sell-out of Rhodesia".

Other Unionists cited Lord Carrington's memoirs, "Reflect on Things Past", published in 1988, in which he said a visit to Northern Ireland impressed



Lord Carrington: rejected by unionist parties

him "most unfavourably with the bigotry and insubricity of a lot of the fairly senior people in Ulster politics whom I met".

Mr Ken Maginnis, Ulster Unionist MP for Fermanagh and South Tyrone, said: "We have always felt that the Foreign Office was the architect of our misfortunes in that it formulated the Anglo-Irish Agreement. He is sufficiently close to the Foreign Office point of view to be unacceptable to us."

There was, however, initial confusion within the Unionist parties which favour strengthened links with Britain about

what line was being taken - leading to claims from their opponents that the Unionist leaders were becoming divided from their colleagues.

The Ulster Unionist party also back-tracked on an earlier declaration that it was temporarily pulling out of talks.

Mr Brooke appears to have rejected as impractical a suggestion that he should compile a slate of candidates and is concentrating on looking for one name acceptable to all Northern Ireland's political parties.

Unionists claimed both governments had rejected several names and so it was wrong to throw blame on them for opening one. Mr Brooke appears determined to continue his efforts, whatever the odds of success, saying: "We have not tested infinity yet."

In Dublin, meanwhile, Mr Charles Haughey, the Irish prime minister, said his government would be willing "to take any action" to get the talks underway.

The nationalist Social Democratic and Labour Party continues to boycott meetings until procedures for strand two have been agreed. Members of its delegation are expressing frustration at Mr Brooke's failure to reach an accord.

# Mixed blessings await south of the border

Juliet Sychrava reports on problems following the Scottish electricity privatisation

SCOTTISHPOWER and Hydro-Electric, the two Scottish electricity companies, have well-founded reservations about next month's flotation - dealings in shares start on June 18.

The new competitive market in electricity could well prove a mixed blessing for them. It gives them the great opportunity of selling excess electricity south of the border. But because they are vertically integrated - they both generate and distribute electricity - they also face some serious challenges.

Their distribution business has far less intrinsic growth than that of the 12 regional distribution companies of England and Wales which were floated last year. This will be the last of the UK government's big privatisations.

The Scottish companies are only allowed minimal price increases for domestic and smaller customers, while the loss of any large industrial customer is more serious than it would be for any of the regional companies, which lose only the small margin on selling on power they buy from other companies.

The Scottish companies fear a price war over large customers. "Competition," says Mr Ian Preston, chief executive of ScottishPower, "is the biggest uncertainty of all. We have



Alan Stewart: government minister at the share price launch

already faced severe competition in the industrial sector. Last year there were price cuts of up to 15 per cent, and that pressure will continue."

Mr Roger Young, chief executive of Scottish Hydro-Electric, agrees. "Scotland is an oversupplied market, and that is an opportunity for us. But like every oversupplied market, it is unstable."

Mr Alan Stewart, the Scottish Office minister, was not so forthcoming. At a press conference yesterday to launch the public offer, he declined to say how many of the total 3.6m registrations of interest had come from Scotland.

But it is understood that about 800,000 of the companies' 2.3m customers have registered for shareholder incentives, raising hopes that more Scottish people will apply than in past privatisations.

Those who receive shares can expect an average dividend yield of 5.1 per cent. The terms value ScottishPower at £1.96m and Hydro-Electric at £90m.

The two companies are, however, particularly vulnerable to competitive price-slashing because there is no electricity

pool in Scotland to set a floor for prices negotiated with large customers.

Other problems will emerge. At present the two companies are allowed to charge customers a fixed amount - as part of the unit price of electricity - to reflect the costs of generation.

If they generate more cheaply, they can keep the difference. Over the next few years, generating costs are likely to fall - which will mean more profits. But after 1994, the generation component of the price to customers will be linked to prices in the pool in England and Wales, which may be lower.

Getting into the market in England and Wales is critical for both companies. Excluding diversification, it is one of only two ways to create growth.

Much has also been made of scope to widen margins as generation costs fall further. Within a year, the companies' cheap gas-fired generation will be on-stream, and the price of contracted British Coal will also fall over the next three years. When contracts expire in 1996 there may be scope to buy cheaper imported coal.

Brokers are looking for earnings growth from the two companies of around 10 per cent until 1994. What happens after then is, says Mr Preston, the stuff of prophecy.

Lex: Page 14

## BRITAIN IN BRIEF



### Guy's to axe over 300 hospital jobs

Almost 300 jobs are to be axed at Guy's Hospital in south London as part of a plan to save £8.5m. A total of 82 clinical and non-clinical staff will be made redundant with a further 200 full-time posts going through natural wastage, the Guy's and Lewisham Trust announced. The majority of jobs being axed are non-clinical, affecting support services such as domestics and porters but nursing staff are also hit. Guy's became a self-governing trust last month.

### Optimism in business sector

Businesses in the service sector are confident economic conditions will improve over the next six months despite the continuing squeeze on profits during the recession, according to a survey. The American Express Business Barometer interviewed 682 businesses in each of the service sectors: travel, hotels and restaurants and retail. More than 72 per cent of respondents said they were optimistic about "business potential" over the next two quarters.

### Virgin launches new US service

Virgin Atlantic, the UK long-haul airline, has begun a new transatlantic service between Heathrow and London's Gatwick Airport. The inaugural daily flight comes a month before Virgin begins, for the first time, to operate out of London Heathrow, the capital's main airline hub.

### Newspaper criticised

The new Press Complaints Commission severely criticised the News of the World, one of the largest circulation Sunday newspaper's, over a number of articles about Ms Clare Short, the Labour MP.

The Commission, which replaced the Press Council as the newspaper industry regulatory body at the beginning of this year found unanimously that the paper had unfairly tried to link Ms Short with pornography and had unjustifiably invaded her privacy.

### Touche Ross legal threat

Touche Ross, the UK's fifth largest accountancy firm, has threatened to take legal action against the Institute of Chartered Accountants in England & Wales if the institute goes ahead with plans to introduce tougher disciplinary powers over accountancy firms.

The move reflects a growing disenchantment among the senior partners of the UK's biggest eight accountancy firms with the ICAEW's growing influence over their affairs.

### Cadbury to chair committee

A City and industry committee charged with recommending ways to improve relations between companies and their owners was launched in London.

Sir Adrian Cadbury, former chairman of Cadbury Schweppes and currently a director of the Bank of England, will chair the committee.

### Print union elects leader

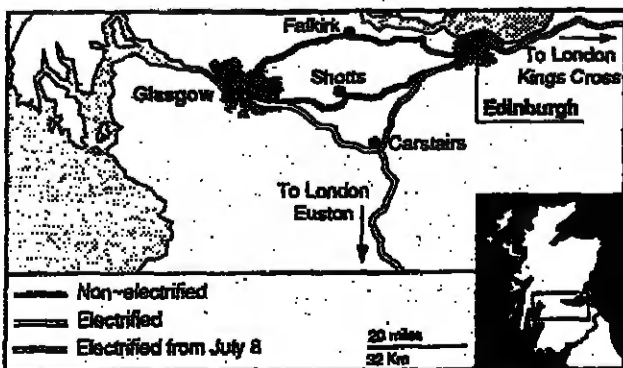
Ms Brenda Dean, general secretary of the print union Sogat, was defeated by Mr Tony Dubbins, leader of the National Graphical Association, in the election to become leader of a new merged print union. The union will have about 301,000 members and will become the TUC's eighth biggest union.

### Pay review terms accepted

Teachers will have to accept part of their pay being linked to performance in order to gain a large increase in earnings under the new pay review body, the leader of the National Association of Head Teachers said. The government is currently introducing appraisal for all teachers.

### Joint venture

Midlands Electricity, regional power distributor, has formed a joint venture with STEAG, the German power generator, to extract energy from waste.



From July rail travellers between two Scottish cities will be able to choose between two routes operated by different parts of British Rail, writes Richard Tomkins. Travel times will be similar on the lines between Glasgow and Edinburgh. Earlier this week Mr Malcolm Blizard, the transport secretary, said that he wanted to introduce more competition on the railways by ending British Rail's monopoly over services. Personal View, Page 13

Over 60% of British business is with Europe.

SOURCE: CENTRAL STATISTICAL OFFICE 1989

British companies spend £2.5 billion on Travel and Entertainment in Europe.

SOURCE: AMEX TRAVEL MANAGEMENT SERVICES 1990

77% of British business travellers believe that greater competition on European routes from Heathrow would mean lower fares.

SOURCE: MORI MAY 1991

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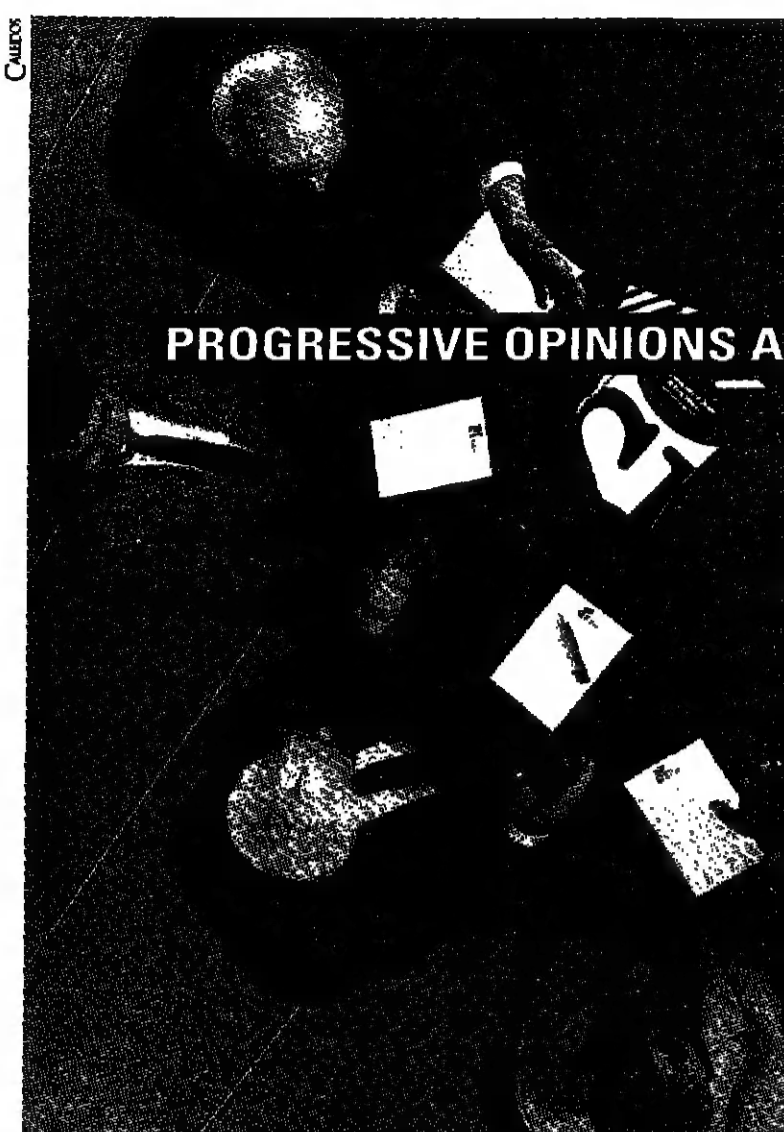
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## FT LAW REPORTS

### Digest of Easter term cases

FROM APRIL 30 TO MAY 15

**Arnold and others v National Westminster Bank plc** (FT, April 30)

A rent review clause which concerned the interpretation of the phrase "a fair market rent" at first instance was held to mean that it should be fixed on the basis that the hypothetical lease should be treated as not containing any provision for rent review. No appeal was allowed against that decision.

Thereafter, in a subsequent case, a somewhat similar rent review clause was construed to mean that, in the absence of clear words requiring the rent review provisions to be disregarded, effect should be given to its underlying commercial purpose by requiring future rent reviews to be taken into account. That approach had subsequently been approved by the Court of Appeal. When the lessees sought to re-open the question of the construction in the present case, the landlords applied to strike out the claim on the grounds of issue estoppel. The House of Lords upheld the vice-chancellor's decision that special circumstances could prevent an issue estoppel arising where relevant new material, not available at the time of the first decision, had since come to light. Such new material could include a change in the law. Preventing the lessees from re-litigating the point would favour an abuse of process which estoppel was essentially concerned to prevent. It would be most unjust for a tenant to be faced with rent reviews over 20 years, all based upon a construction of the law which was decided to have been wrong.

**Bank of Crete SA v Koskotas and Others** (FT, May 1)

The plaintiff bank claimed that certain monies which had allegedly been misappropriated by two of its officers could be traced into the hands of the ninth and 10th defendants, Mr Louvaris and a company he controlled. He was ordered to sign a letter instructing his Swiss bank to disclose his account documents for the relevant period. In an appeal against the order which had been made for the purpose of the Mareva application, counsel contended there was not sufficient ground for upholding the order now that opposition to the Mareva injunction had been abandoned. Allowing the

appeal, the Court of Appeal stated that although the Swiss were sensitive about their banking secrecy laws by court order from other countries, that by itself would not be a ground for interfering with the order. However, in the event, although the documents might prove relevant at a later stage of the proceedings, that was an insufficient ground for upholding the judge's order given that there was no longer opposition to the Mareva injunction.

**World Era**

(FT, May 3)

In a charterparty the actual owners had chartered the vessel to the disponent owners on terms similar to those between the disponent owners and charterers. The charterers and sub-charterers were both subsidiaries of the Marc Rich & Co AG group. A claim arose in 1981, when the arbitrators were appointed by the charterers against the disponent owners for damages after refusing an order to discharge in South Africa. Amendments added an allegation that the charterparty was made by the claimants as agents for undisclosed principals, Marc Rich, in 1990. In making a limited declaration in favour of the plaintiffs, Mr Justice Phillips stated that the original cause of action, namely the alleged breach of charter in declining to deliver in South Africa, remained the cause of action the charterers sought to enforce. That was sufficient to dispose of most points on which the disponent owners relied in their attack on jurisdiction. However, in so far as they also alleged their principals, Marc Rich, had suffered loss and damage the charterers went beyond what they could claim by their asserted cause of action, not one included in the original reference, and was therefore one the arbitrators did not have jurisdiction to decide.

**Interden SA v Nullfire Ltd** (FT, May 5)

The Court d'Appel in Paris substantially upheld an assessment of FF4.7m (£467,000) damages for breach of contract and the Master ordered that judgment to be registered in the High Court. The defendant sought to have the registration set aside on the grounds of fraud and that its recognition therefore would be

contrary to public policy. Dismissing their appeal, Mr Justice Phillips stated that the English court should first consider whether a remedy lay in the foreign jurisdiction. If so it would normally be appropriate that the defendant pursue his remedy there. While it was not an area where rigid rules should be formulated, the English court would not normally entertain a challenge to a convention judgment in circumstances where it would not permit a challenge to an English judgment. The proper course was to leave the defendants to seek remedy in the *recours en revision*, a form of appellate procedure, to set aside the judgment on the ground that it was procured by fraud. If the *recours* succeeded the case would be reheard on its merits.

**In re Seagull Manufacturing Co Ltd** (FT, May 10)

A director of the insolvent company, being wound up by the court on the ground of public interest, was a British subject who claimed he was domiciled and resident in the Channel Islands. On the Official Receiver's application he was ordered (i) to attend the court for public examination and (ii) ordered service of the public examination order at his Alderney address. The Registrar set aside both orders on the ground they were made without jurisdiction since he was in Alderney at the material time. In allowing the Official Receiver's appeal, Mr Justice Mummery stated that there was a general rule of statutory construction that English legislation was primarily territorial in effect. Ultimately, however, the question of who were the persons, with respect to whom parliament was presumed to be legislating, turned on the language, context and purpose of section 133 of the Insolvency Act 1986. On the true construction of that section, it was plain it applied to all in a class of specified persons within its "legislative grasp or intendment" whether or not in England and whether or not they could be served with a summons here. The orders would be restored.

**Re Asahi Kasei Kogyo Kabushiki Kaisha** (FT, May 14)

The appeal arose from competi-

ing applications for patents for chemical inventions in the genetic engineering field. Asahi argued that for disclosure in an application to form part of the "state-of-the-art" under s.4(3) of the Patents Act 1977, it had to disclose the method of working the invention, ie, an enabling disclosure. Mere disclosure of a formula for a compound claimed was not sufficient, but their argument was rejected in turn by the superintendent examiner, Mr Justice Falconer, and the Court of Appeal. Section 2 of the Patents Act 1977 provided, *inter alia*, that the state of the art in the case of an invention comprised matter contained in an application for another patent published on or after the priority date. In allowing Asahi's appeal to the House of Lords, Lord Oliver stated that it had to be assumed for present purposes that the man skilled in the art, if he was to produce the invention claimed, would need to know not simply the formula but a method by which it could be produced in accordance with that formula. The invention, as a patentable concept, involved the combination of formula and means. In this case, the only "matter" disclosed was a bare claim a compound could be prepared of the specified composition.

**A and Others v B Bank, Bank of England Intervening** (FT, May 15)

A and Others had been granted an injunction restraining B Bank from disclosing to any third party all documents B Bank held at its London branches or elsewhere in the jurisdiction. Thereafter, the Bank of England, pursuant to section 39(3)(a) of the Banking Act 1987, served on B Bank a notice requiring it to produce documents covered by the injunction. B Bank now sought directions as to whether, despite the injunction, it was free to comply with the notice for disclosure of the documents. Mr Justice Hirst stated that the scope of the Bank of England's public duty under section 1(1) of the 1987 act to supervise authorised institutions was wide and the Bank of England might often be faced with situations requiring urgent action. Fulfilling that public duty overrode the duty of confidence to customers.

Ariva Golden

## CONTRACTS

### £25m Lyell Field development

**STENA OFFSHORE**, a turnkey subsea contractor, has won a contract worth about £25m from Conoco (U.K.). The contract is for a project on the Lyell Field development in the North Sea.

The project will involve the installation of facilities for extraction and transportation of oil and gas from the Lyell Field to the Chevron-operated Ninian southern platform, some 15 km to the south-east. Stena Offshore has been contracted to lay three 15km pipe-

lines of 12in, 10in and 8in in diameter and a 2in methanol line, piggybacked to the 10in pipeline. Stena Offshore will also be providing umbilical installation, flow line tie-ins and trenching and back-filling operations.

The offshore pipeline, using the real lay vessel Stena Apache, is only expected to last 30 days and will therefore free the vessel for other seasonal projects. One of Stena's diving support vessels will

undertake diving support which is expected to last for at least 40 days.

The Lyell Field is situated in the UK North Sea block 3/2, about 30 miles north-east of Aberdeen. The proposed development comprises a central subsea manifold structure surrounded by a number of oil and water injection wells, which will be connected by a series of flowlines and a control umbilical to the Ninian southern platform.

### Building gravel dredger in Holland

**RENDEL PALMER & TRITTON's** offshore and marine department is involved in supervising the design and construction of a sand and gravel dredger in a Dutch shipyard for Civil & Marine.

The 114m vessel is the third - and at 7,800 tonnes deadweight the largest in a family of trailing suction hopper dredgers for Civil & Marine. The order was placed through Civil

& Marine's Belgian subsidiary, Cambel.

Work has already begun on the dredger at IHC Dredgers near Rotterdam for delivery in 12 months' time.

RPT designed the basic hull and assisted the client with the equipment layout and in supervision of construction of the first of the line, the Cambourne. This was a 5,000dw vessel built in Scotland to

dredge sand and aggregate for the construction industry.

About three years ago a second vessel, the Cambec, was built. The latest, to the same basic design and layout but with a larger deadweight, will have a length of 118 metres, draught of 19.6 metres and will have a submerged dredge pump which permits dredging to 50 metres below keel.

### British Coal electricity supply project

British Coal is to install a combined cycle electricity generating plant providing about 15MW of net electrical power at Harworth Colliery in Nottinghamshire. The plant is believed to be the first in the UK to be fuelled exclusively by mines' gas, which is a low-calorific waste gas extracted from the coal face during mining operations.

A contract has been awarded by British Coal to a joint venture of **MOWLEM ENGINEERING** of Bromborough, Wirral,

who will design and build the plant and **COFRETH**, who will operate and maintain it for a 10-year period. The contract is valued at more than £15m over the period at present day values.

The combined cycle power plant comprises four reciprocating gas compressors, two Ruston TB 5000 industrial gas turbines, two supplementary fired steam boilers operating at 450degC and 40 bar pressure and a full steam cycle incorporating an 8.5MW condensing

steam turbine with attendant equipment.

The new plant will supply the majority of British Coal's electricity requirements at the colliery, providing a substantial financial saving and contributing to a cleaner environment by reducing emission of the methane content of mines' gas.

Mowlem Engineering is a division of John Mowlem Construction and Cofreth is part of Lyonnaise des Eaux Dumez of France.

### Improving access to the Metro Centre

**COSTAIN CIVIL ENGINEERING** has been awarded a £6.15m contract by Gateshead Metropolitan Borough Council for the construction of a two-span bridge over the River Derwent and 0.6km of dual carriageway in Gateshead, Tyne & Wear.

The contract will use 35,000 cu metres of expanded and

extruded polystyrene to form the embankment for the road over an area of bad ground. It is believed to be the largest such application of the material in the United Kingdom to date.

The project, known as the Western Riverside Route - Derwenthaugh Extension Phase 1, will create a second major

route to the Metro Centre shopping complex from the existing major road network.

The contract consists of the construction of a two-span skewed bridge, each span 41 metres in length, over the river, on deep piled foundations over mine workings, which will be grouted before piling works start.

### Aylesbury manor house refurbishment

**HOLLOWAY WHITE ALLOM**, part of John Laing Construction, has been awarded a £3.4m contract by the National Trust for repair work at Waddesdon Manor at Aylesbury in Buckinghamshire.

Repairs will be focused on external stonework, roofing

and windows while inside a number of structural alterations will be carried out together with the upgrading of mechanical and electrical services.

The contract, due for completion in August 1992, also calls for high quality internal fin-

ishes, particularly timber wall panelling.

The house will re-open to visitors at Easter 1993. Meanwhile the grounds and aviary are open as usual.

Waddesdon Manor was built in 1874 for Baron Ferdinand de Rothschild.

### Upgrading car design facility

The Rover Group, the British car manufacturer, has placed a £17m contract to upgrade its **COMPUTERVISION CAD/CAM** facility. Running over three years, the first phase of the programme has recently been completed. The second phase, to replace 100 instaviews with 100 CADDS 4X SPARCstations, will be completed this year, while the third phase will be completed next year.

ComputerVision has been supplying CAD/CAM solutions to Rover since 1983. Technical specialists from ComputerVision are working closely with Rover technical staff to enhance further the design and production process by implementing the latest CAD/CAM technology. The objective is to support Rover's concurrent engineering strategies, while maintaining and enhancing the quality of its finished products. While the investment programme is concentrating on the use of CADDS 4X for styling design, concept engineering and electrical design, Rover and ComputerVision are working closely together on a number of projects. The two companies are jointly developing a body design user interface for NURBS (non-uniform rational B-splines) surface design and Rover is running a pilot project using Solidesign for power train (engine and transmission) components.

Rover is also working closely with ComputerVision in developing its powerful engineering database management (EDM) system. The aim of the project is to develop a single bill of materials which can be integrated with CADDS 4X. In addition, Rover is encouraging its suppliers to link into its EDM database - the first four suppliers will join the network by the middle of this year.

### Teaching block

**TRY DESIGN AND CONSTRUCTION**, part of the Try Group, has been awarded a contract for a five-storey teaching block at Ealing College of Higher Education, worth £1.7m.

The new building is attached to the existing college on two sides and forms a link between the south and east wings.

It will be constructed with a reinforced concrete frame on pad foundations and have brick cladding and an aluminium mansard roof.

The project will be completed in 56 weeks.

# Doing anything interesting at the weekend?

The week's business behind us, we cast an expert eye on personal finances.

With the FT's customary clarity and depth of analysis our "Finance and the Family" pages inform and advise.

We talk with the successful and those on the way up - with people who are making it in small private businesses.

## We are.

And having made it - "How to spend it!" We're never short of ideas on that. *Lucia van de Post* has an eye for design, in everything from fashion to furniture, *Jancis Robinson* and *Edmund Penning-Rowell* a keen nose for good wine (at keen prices) and *Philippa Davenport* a deft hand at things culinary.

We pick out a good book or three, take in a new exhibition or two and keep a watchful eye on the sale rooms. What's happening in antiques, the fine arts, even classic cars. It's the stuff of collectors, investors and dreamers (why not).

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However you spend your weekend - out in the garden or out at a match, planning a holiday or just a quiet evening in front of the box, you'll find Weekend FT is doing much the same.

Pick up a copy this Saturday.

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## MANAGEMENT

# A serious interest in strategy and personal chemistry

Kenneth Gooding talks to the generalist who has moved to the top of RTZ Corporation



Bob Wilson: a perpetual gleam of good humour

What are the qualities that take someone to the very top in a large corporation? Bob Wilson, who tomorrow moves into the chief executive's chair at RTZ Corporation, the world's largest mining company, says that in his case he was helped by gaining experience of a wide range of management functions.

"I have a generalist's background. I am not a specialist."

Wilson spent most of his time at RTZ, which he joined in 1970 as a financial analyst, away from head office and in the operating companies. He had spells in finance and marketing departments before being appointed managing director of AMAS Europe (now known as Passinco) a lead-zinc producer in 1978 at the early age of 35.

He says his move to the top was helped by his continuing interest in business strategy, "anyone in the top job at an organisation must be seriously interested in strategy as well as having wide experience."

Personal chemistry between key executives also plays an important part in corporate manoeuvres. "Personalities matter," Wilson says, "a small team is to work effectively there must be mutual trust and confidence among the team members. You must trust people personally."

RTZ's top management reaches decisions by consensus. He says the chief executive's committee will continue to make the operating decisions. "It is a team and what matters is how the team works and that there is harmony."

Several of those RTZ team members will change positions when Sir Alistair Fraser replaces Sir Derek Birkin as chairman tomorrow. Sir Derek Birkin, 61, the present chief executive, becomes executive chairman. Wilson, 47, moves over from being director, mining and metals, while Ian Strachan, the finance director, also 47, becomes deputy chief executive.

Some analysts were surprised that Wilson, a thoughtful individual with a perpetual gleam of good humour in his eye, slipped in ahead of Strachan, who joined RTZ in October 1987 after 16 high-flying years with Exxon Corporation, and who has a more charismatic personality. Analysts suggest that Wilson was Birkin's choice and he put his foot down when asked to leave. Wilson suggested Strachan would make a more impressive "figurehead".

Wilson and Strachan showed how well they can work together under pressure after the once-in-a-lifetime acquisition by RTZ of most of British Petroleum's mining assets for \$1.7bn in 1989. The BP Minerals unit, which was sold by any standards yet it was absorbed quickly, efficiently and relatively painlessly.

RTZ is in good financial shape should another suitable acquisition come along. But Wilson says the main task for the restructured management is to capitalise on what the group already has. "Being the biggest is certainly not enough. We want to be better than the competition. We want to be the superior performer in the industry."

RTZ has a relatively short history. In

the 1980s it was a small, entrepreneurial mining finance house. From the 1970s to the mid-1980s its mining interests matured into big cash generators and the group used the money to build up a portfolio of other assets, in oil, gas, chemicals and metal fabricating businesses.

In the late 1980s this diversification strategy was reversed as RTZ refocused attention on its core mining operations. Oil, gas, chemicals – even the cement business which brought Sir Derek Birkin into RTZ with Tunnel Cement – went in a divestment programme which netted \$1.5bn.

Then came the BP Minerals acquisition, which gave RTZ the sharp focus it had been searching for. Its interests now span a wide range of metals and minerals: copper (it is the world's second-largest producer), aluminium, gold, borax, iron ore, uranium, industrial diamonds, coal, potash, molibdenum, talc, silica sand and salt. They are produced mainly in North America, Australia and Southern Africa.

Wilson says this wide spread of operations gives RTZ the opportunity in future to achieve superior performance by transferring expertise between the operating companies. "Best standards" can quickly be transmitted through the group.

RTZ has a chance to turn size into profit, he says, because its wide range of products in many geographic areas gives it more opportunities than most mining companies – which tend to be focused either on one or two products and a limited geographical area. There are also many investment opportunities open only to a group of RTZ's size and financial strength.

Wilson admits the strategy of transferring expertise will not be easy to implement because there is no intention to change the management style – which is to have a small head office staff in London (under 250) and to give the operating companies near-autonomy while holding a light financial rein.

"We must try to do what we must do

without building up numbers at the centre or creating a bureaucracy or demotivating the operating management," he says.

More senior managers will be transferred between the operating companies. This has been done before but Wilson says it will now be part of a more systematic process.

RTZ is looking for more large-scale projects, says Wilson. The prime consideration is that projects must have the lowest costs in their particular sector. However, other factors such as the politics and economics of the country in which the minerals are located can be important. For example, RTZ was not particularly keen to rush into eastern Europe when it began to open up.

"We might be quite keen on a smaller scale project of \$50m to \$100m rather than a \$1bn project in those parts of the world where we have no expertise at the moment," says Wilson.

The group prefers to have management control of its ventures but this is not an unbreakable rule. It accepted a 30 per cent interest in the Escondido copper mine in Chile, the third-largest in the world, rather than be left out of this big project.

Wilson says RTZ should not move downstream into metal processing. He explains that an ore body is unique. Turn it into a low-cost, long-life mine and you have something your competitors do not have.

But metal smelters have to compete more or less on equal terms for raw materials and customers. RTZ would only consider expanding its smelting capacity when it would have a permanent cost advantage – for example as it has at Elwyn Canyon, near Salt Lake City, where the smelter is close to the mine and competitors have to ship raw material from Bingham to other parts of the States.

RTZ does have one non-core business left: Pillar, which groups a number of industrial operations and has a turnover of \$1.5bn. Wilson says: "If we didn't have it today we would not buy it. But we do have it and want to keep it. And we are willing to invest more in it."

Pillar operations are mainly in the UK, which helps RTZ's tax position. The group generates under 10 per cent of operational profits in the UK but Wilson insists its complex tax situation is under control and the group will never take a strategic decision for tax reasons. "Tax-driven investments are usually bad news for companies in the longer term."

Wilson says that RTZ's shift from being a mining finance house to mining company "requires a different mix of skills and competence at the centre".

After the BP deal George Beals was appointed technical director, bringing with him substantial mining experience, and tomorrow Leon Davis joins as a senior consultant from CRA, RTZ's Australian associate, for at least three years as mining director. As Wilson says: "In the past we had a preponderance of staff types – accountants, economists and such like – at the centre. This is no longer the case."

# ICI: another bridge too far for Hanson

By Christopher Lorenz

In all the analysis that has appeared since Hanson's predatory intentions towards ICI emerged earlier this month, one crucial fact has hardly been mentioned.

It is this. If Hanson really does acquire the chemicals group, or "merges" with it, and if it retains more than a small fraction of ICI's businesses then Hanson will have to try to change the very thing that has made it so successful: its style of "parenting" its businesses.

This style is so specialised, and Hanson's own "parents" (the Lords Hanson and White) so set in their very effective ways, that such a style change would be well nigh impossible.

ICI's critics are undoubtedly right that its businesses need a more demanding head office in terms of financial control – Hanson's primary expertise – than they have had over the past few years.

Sir Denis Henderson, ICI's beleaguered chairman, admitted the need for re-lightening three months ago when he warned the business chief executives that they would be held much more accountable in future "for delivering the contract for strategic objectives and profit and cash budgets". He also created a new high-level control grouping, the performance and policy committee.

But the key issue in the Hanson-ICI debate is not really the need for tighter financial control. It is that a takeover or merger would not be merely inappropriate, but dangerous to both sides.

The reason is that far fewer of ICI's businesses match the standard Hanson "parenting" criteria than is generally realised.

Hanson has always explained the logic of the highly diverse portfolio of businesses which it retains in terms of their conformity to a strict set of management characteristics.

Its best-known criteria are that the businesses: it keeps should be in industries which are relatively basic; have reliable demand patterns; enjoy a stable competitive environment; have relatively low technology and no great capital intensity.

Most of the ICI businesses – not merely, at the extreme end of the spectrum, pharmaceuticals – match few, if any, of those criteria.

But even those which do (pigments, explosives, and various other bulk chemicals) tend to fall foul of two other, less frequently discussed, factors behind Hanson's choice of which businesses to hold on to. The two are linked. One has always been that Hanson businesses should be simple enough to be managed entirely by the individual appointed to run them, without help from head office. That, in turn, implies that each business should be as stand-alone as possible.

The other is Hanson's strong

**The key issue in the Hanson-ICI debate is not the need for tighter financial control. It is that a takeover or merger would not be merely inappropriate, but dangerous to both sides**

past preference for what academics and consultants call "multi-local" businesses: those whose economics do not require them to operate across international borders.

Hanson may argue now that he wants to use ICI "to become international", as he put it last weekend. But the existence of cross-border linkages within businesses implies a degree of organisational complexity, such as product/geographic matrices, with which a head office cannot avoid becoming involved.

Chapter and verse on the criteria and preferences which Hanson has always applied can be found in two publications: the influential book, *Strategies and Styles* by Michael Gould and Andrew Campbell; and the June 1987 edition of *The Treasurer* magazine, where

Hanson spelt most of it out in his own words.

He explained, for instance, why being Britain's leading brickmaker, on the one hand, and a leading US maker of garden tools, on the other, did not "automatically" cause him to strive to extend those positions reciprocally, or to other national markets.

Hanson actually seems to have consciously avoided doing so.

All this could hardly contrast more starkly with ICI's range of businesses, most of which are either already global, or are becoming so because of one or more of three causes: the need to leverage, across as many markets as possible, the soaring cost of research and development on products and production processes; the need to improve capital utilisation substantially; and the increasing tendency of some international industrial customers to demand global sources of supply.

As if this were not enough, several of the ICI businesses, which, on the face of it, seem "Hansonable" on a sustained basis, are also highly complex to manage in the sense of their degree of vertical integration; the true performance of each integrated profit centre is hard to determine, for instance.

This is especially true of ICI's chlorine and petrochemical-based interests.

Hanson might retort that such a degree of integration is one of ICI's inefficiencies. If so, that simply increases sharply the proportion of ICI's portfolio which Hanson would have to break up and sell after takeover.

Alternatively, if we really are to believe the dream of an Imperial Hanson Industries, operating internationally with sizeable chunks of ICI's current portfolio then Hanson would have to change its own management skills and style at least as radically as it says ICI's need changing – arguably even more so.

It might actually be easier for ICI to adapt itself to running a partly dismembered Hanson.

\*Basil Blackwell, £14.95

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### THE GATWICK BUSINESS AREA

The FT proposes to publish this survey on

June 20 1991.

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FT SURVEYS



## TECHNOLOGY

## Progress in AIDS crusade

US scientists from the Harvard Medical School have blocked the effects of AIDS in rhesus monkeys through injection with a human protein. The findings hold out the prospect of an effective AIDS treatment in humans.

In tomorrow's issue of the Proceedings of the (US) National Academy of Sciences, the researchers describe treating the monkeys with a modified form of human CD4 protein. The experiment is the first in getting the immune system to fight viruses which directly attack it - by producing new antibodies.

CD4 protein, which is found on cell surfaces, is known to be an effective receptor for the HIV virus that causes AIDS in humans. As recently as last autumn research groups had hoped to use injections of CD4 protein in infected monkeys to block the virus from binding to healthy cells, but the technique did not work.

The scientists later found that injections of human CD4 prompted the infected monkeys to produce antibodies which reacted against both the human protein and the monkey's own CD4 - which had attracted the AIDS virus. For up to 100 days after treatment the animals produced significant quantities of antibodies against CD4, blocking the spread of the virus.

Norman Letvin, who is heading the project, expressed "cautious optimism" for protein immunisation as a treatment for AIDS in humans. Experiments with chimpanzees - genetically closer to humans than rhesus monkeys - are under way and Letvin's group believes that human trials are the next logical step.

The Harvard group has not tested CD4 as a vaccine against AIDS in healthy animals, "although those experiments beg to be done," Letvin acknowledges. "With millions of people infected with the virus, we've chosen to explore the therapeutic effects first."

Biotech companies such as Biogen and Smith Kline have perfected techniques to make the protein in anticipation of a market for the AIDS treatment.

David Lyon

Andrew Baxter looks at Davy's bid to maintain its leadership in the market for computerised controls in aluminium processing

## Rolling in progress



A fast moving business: the latest foil mills can roll a product more than two metres wide at up to 2,000 metres a minute

match, can be grafted on to older mills and produce significant productivity gains. "Standing out in the world is a massive number of established mills which last for ever in mechanical terms," says Howard Plumb, Davy McKee's managing director.

It is therefore worthwhile for Davy to make what Plumb calls "a very substantial investment" in System 21. The market for new mills may be relatively small, but there are plenty of opportunities fitting control systems on to non-automated mills.

In the circumstances there was probably no better place for Davy to launch System 21 than Germany. Mill owners in western Germany have always appreciated the need to invest

in the latest computer controls, and Davy is hoping for a second wave of purchases after making inroads in the mid-1980s, says David Williams, director of Davy McKee's automation division.

Reunification was also an important factor. Mill managers in the east are now fully exposed to the rigours of competition, and have expanded the potential German market for products such as System 21. Much of the rolling mill equipment in eastern Germany is significantly older than the equivalent western plant, although at least one eastern manager at the launch had new equipment installed five years ago.

Although Davy's current system had been continuously

updated since its introduction in 1982, it became apparent some time ago that clients were demanding more powerful systems than Digital Equipment's LSI 11 hardware, on which it was based.

Micro-Vax systems were used to fill the gap in the short term, but eventually Davy decided to build a new system based on the Intel 486 processor. This, says Davy, has 10 times more power than Digital's 11/73 and three times more than a micro-Vax.

The normal System 21 configuration for shape and gauge control will contain three 486 processors, with a fourth, and some smaller processors, for specific tasks such as peripheral control. The increased power and flexibility has allowed functions which previously required separate computer systems, such as roll eccentricity compensation, to be incorporated in the central processor station.

Although System 21 is state-of-the-art in rolling mill terms, Davy has stayed one step behind the leading edge of processor technology, by opting for the 386 processor rather than 486, in the interests of high reliability. But it says a system with the more powerful processor could be introduced quite quickly, and would not involve rewriting any software.

For users, the specific benefits of the system include system tuning, fault finding, remote diagnostics, and ease of "upgradability". The use of standard Ethernet links is also intended to facilitate communications with control systems elsewhere in the factory.

For Davy, there is the possibility that the system could be applied to other rolling mill industries, such as steel, but Williams stresses that it was designed without the compromises in systems architecture that a more universal system might have required.

In the aluminium industry the commercial benefits for Davy of the new system are already apparent. The first of its six orders for System 21, from Hoogovens Aluminium, included new mechanical equipment such as coolant spray bars and shock-mounted scratch brushes in a £12m modernisation at Sidal, Belgium.

Bottlenecks in computer control systems have often restricted the rolling process in the past, but as computer power expands, the bottleneck is likely to end up on the other foot, with the physical and mechanical constraints of rolling aluminium providing the only main limit.

## Fresh way to test chilled foods

Retailers concerned about potential breakdowns in the "chilled chain", by which perishable food travels from manufacturer to retailer, could find anxieties eased by Smart FreshCheck, writes Chris Griffiths.

Developed in the US by LifeLines Technology, and sold in the UK by Chill Fresh, of London, the visual indicator can be attached to outer cartons to monitor temperatures experienced by products in the distribution chain, where "thermal abuse" may occur. The indicator raises the alert by changing colour if predetermined time and temperature conditions are breached.

In particular the indicators can be tailored to monitor new temperature requirements under the revised British Food Hygiene Regulations, introduced this year. Under the new rules certain susceptible foods cannot be sold if they are kept above 8 deg C for more than two hours.

The Smart FreshCheck consists of degradable polymers combined with dispersible chemicals which melt at low temperatures. When they melt they change colour. LifeLines has adapted these materials so that they change colour rapidly but only after a specified time lapse - say two hours - has occurred.

Two potential UK users - a dairy company and a supermarket retailer - are now testing this new technology.

## Just the ticket for fraudsters

CHEQUES, postal orders, vouchers and tickets can all be subject to forgery. But a security inking system, developed by Wiggins Teape Fine Papers, of Basingstoke, could help to stem the problem.

The Stamp Pad IV system, which took more than 10 years to develop, uses two colourless inks which react to give a black colour.

The first colourless ink is incorporated into the paper during the initial stages of the paper-making process. Then, when the document is tendered at a bank, shop or football ground, the assistant or door person stamps the document using the second type of ink from the stamp pad. If the stamp mark turns black, the document is verified as genuine.

The company believes the

technique will do away with the embarrassment, for customers and assistants alike, of having to hold up the document to the light to see if it contains a watermark.

## Software backlog all too common

THE larger your company, the larger the chances of having a backlog in your software development, according to the latest survey into the development of software in UK companies.

The survey, conducted by Develin & Partners, with the newspaper Computer Weekly, revealed that 52 per cent of companies with more than 500 employees and revenues of £10m had a backlog of more than a year. Nearly one in three had a backlog of more than two years.

The causes of the backlog in the 517 companies surveyed were various, although 70 per cent of companies mentioned lack of resources.

## Responding with lightning speed

INTERNATIONAL Business Machines will market and distribute software developed by MSI Systems, of Montreal, to help large electric power utilities respond more quickly to systems emergencies, writes Robert Gibbons.

The Mosaic program gives a utility's control room access to a detailed computer map of the entire network. When an emergency occurs, the computer operator immediately zooms to the area concerned and within seconds can identify and diagnose the distribution problem. Personnel and equipment is alerted and the system focuses on fast solutions.

The program developed by the Hydro-Quebec subsidiary has also been sold to the Los Angeles Water and Power Department. The second sale may be to Madrid's Hidroelectrica.

## PCs link to form perfect circle

FOR smaller companies with only a handful of personal computers, setting up a token ring network to link the PCs together can prove expensive. But a Belgian company has launched a token ring hub on a single card which, at £250, it believes can greatly reduce the cost.

## WORTH WATCHING by Della Bradshaw

The PC Aura card, developed in Israel for Real Communication Equipment, of Herat, Belgium, fits into a PC and enables four further PCs to be connected to it using unshielded twisted pair cabling. By using the fourth connection to plug in a PC with its own PC Aura card, the network can grow in a tree-like way.

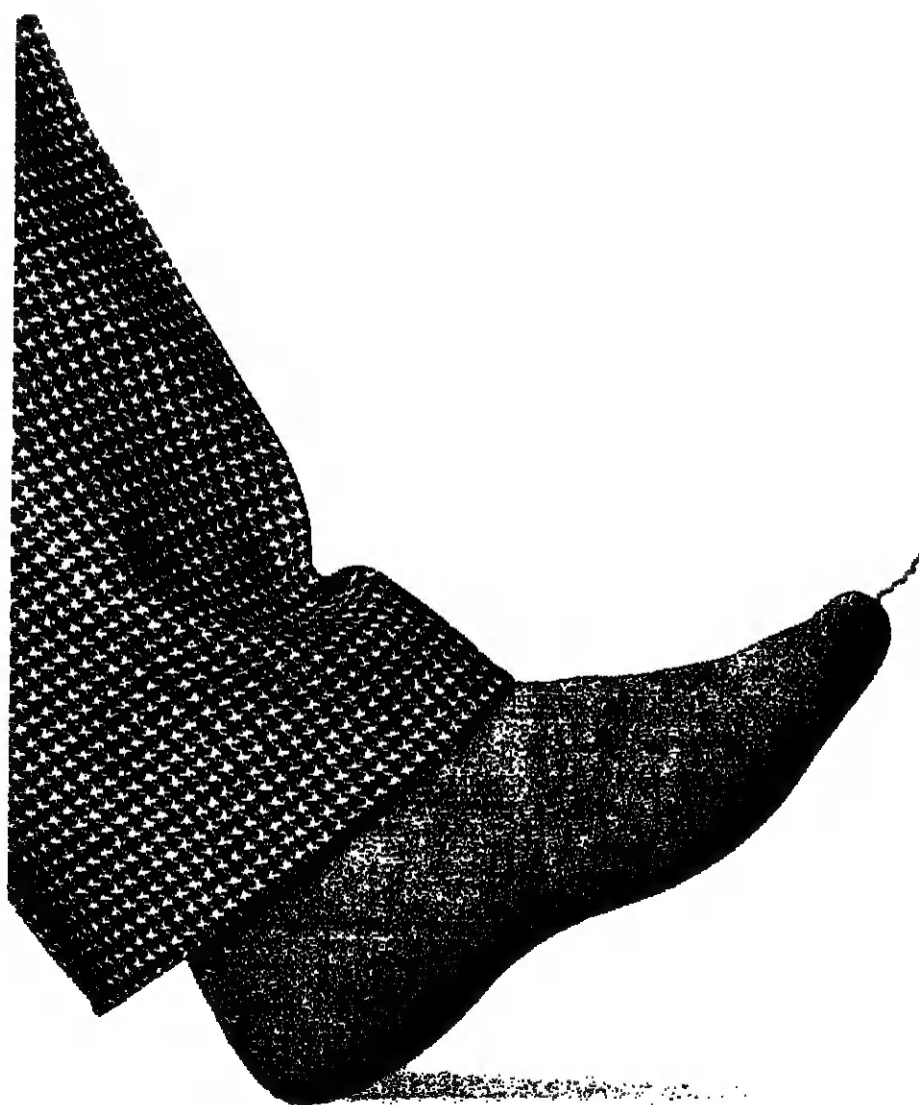
By linking the PC groups together in a circle, the network designer can build in resilience by ensuring that there are two routes for getting to each PC in case one link in the network is broken.

## Ski goggles take to the sun

SUN-seekers or skiers alike are plagued by the "panda" look - where sunglasses or goggles leave two white rings round their eyes, marking an otherwise perfect tan. But technology is coming to the rescue. La Giardiniera, the Italian maker of sunglasses for sport and leisure, has developed shades which allow the tanning rays of the sun to filter through, giving the wearer an all-over bronze.

The polymer used to make the glasses incorporates a chemical compound which allows certain wavelengths of ultra violet light to filter through - giving the tan - while blocking out other types of light. Among those plastics which have been chosen for the wrap-around glasses is K-resin co-polymer from the chemicals division of Phillips Petroleum.

Contact: Chill Fresh: UK, 071 274 6443; Wiggins Teape: UK 0256 62222; Develin UK, 071 545 5665; IBM Canada, 014 525 6522; Real Communication Equipment, 41 48 15 47; UK: 0572 84 37 78; Philips Petroleum Belgium 02 681 1211.



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Friday May 31 1991

## Lamont's hard line on Emu

A COMPROMISE may yet be reached in the European Community's inter-governmental conference on economic and monetary union. But Mr Norman Lamont is not going to make findings on the main conclusion drawn from the conference - that the EMU should be a single currency - that he poured on a wrecking expedition? Probably not.

First, Mr Lamont is introducing new considerations. He is restating old ones, revealing that, as far as the UK is concerned, no progress has been made towards deciding either the destination or the route.

move to a single currency is respected; to allow all member states to move forward in a common framework, and to make the best possible institutional and economic arrangements for future stages of EMU.

So is perfidious Albion on a wrecking expedition? Probably not.

First, Mr Lamont is introducing new considerations. He is restating old ones, revealing that, as far as the UK is concerned, no progress has been made towards deciding either the destination or the route.

## Legitimate concerns

Second, the chancellor's concerns about Emu are legitimate. It is an open question whether Emu would be a good idea just because our partners agree with us. He was equally happy to say that the EMU would be a good idea just because our partners agree with us.

## Distinct perspective

The "British question" can, however, never be ignored by a British chancellor. The UK's perspective is distinct, as is revealed by the remark that Emu is "a process, not a final destination". Furthermore, "we cannot accept any changes to the Treaty of Rome that would bind us to move to a single currency or single monetary policy without a separate decision by the United Kingdom government and parliament."

Legitimate concerns about Emu are legitimate. It is an open question whether Emu would be a good idea just because our partners agree with us. He was equally happy to say that the EMU would be a good idea just because our partners agree with us.

## Hot air over gas prices

PROTESTS over the rise in profits at British Gas tend to share one assumption: that gas prices are too high. Yet the prices would almost certainly increase energy consumption - an undesirable outcome on conservation grounds. And conservation of economic efficiency suggests that gas prices should probably rise rather than fall.

way as the petroleum fiscal regime. The use of the revenue might be in the main benefit payers as too high. Yet the prices would almost certainly increase energy consumption - an undesirable outcome on conservation grounds. And conservation of economic efficiency suggests that gas prices should probably rise rather than fall.

Industrial gas prices are also low, as the demand for British gas is increasing. The price of new gas contracts in March decreased. With more competition in electricity supply, new generating capacity will be largely planned in gas rather than coal-powered, threatening the demand at current prices in which the British gas could not be represented a desperate attempt to clear the market, rather than avaricious profit-seeking.

Consistent savings US energy savings have developed programmes to reduce such imperfections, including cash payments for developers who install high-efficiency appliances, lower tariffs for consumers who conserve energy, and energy savings programmes for businesses and local authorities.

## Marginal costs

Gas prices may have risen, to ensure that the price approach is closely approximates to the long-run marginal costs of supplying additional gas. Higher gas prices would, of course, increase British gas profits still further - raising even greater political case. There would be a political case to extract as much as possible of the rental element in profit, in much the

same way as the petroleum fiscal regime. The use of the revenue might be in the main benefit payers as too high. Yet the prices would almost certainly increase energy consumption - an undesirable outcome on conservation grounds. And conservation of economic efficiency suggests that gas prices should probably rise rather than fall.

They are like a shoal of struggling swimmers. With their chins bobbing just above the water line, their toes are perpetually searching for the bottom. Recession has become deeper than almost anyone expected.

In the minds of these struggling swimmers, British industrialists, there are two main questions. First, how will the recession last and how weak will be the "valley that follows it"? Second, how much will it leave?

Two or three months ago, the short-term outlook was unrelentingly gloomy. The prospects for some industries are now improving marginally. But the pattern of recovery is patchy.

In the past week companies which are considered good guides to the state of the economy have reported seeing no sign of recovery. Mr James Watson, chairman of NPL, the transport, freight and distribution company said: "Although there is a slight improvement in demand, it is not enough to see much growth in the UK until 1992."

Mr Iain Vallance, executive chairman of BT, the telecommunications group which has 25m customers, says: "The decline in all volumes has begun to slow but there is no sign of an upturn and we do not know when it will come."

Companies as diverse as B&S, the advertising agency and Blue Circle, the cement manufacturer, have this week warned that profit margins are still falling.

The British steel industry, which is poised between recession and recovery, is borne out by the relative trading conditions of their companies. The steel industry, which is poised between recession and recovery, is borne out by the relative trading conditions of their companies.

Mr Graham McTear, chief executive of United Engineering Steels, the UK's second-largest steel maker which is a leading supplier to the automotive industry, says: "We were pessimistic six months ago but we were not expecting anything as bad as this. We have not reached bottom yet."

There is growing confidence that the UK is not yet at the bottom, if not yet turned it. Mr Martin Taylor, chief executive of B&S, the advertising agency, says: "My hunch is that we are probably at the bottom, although the underlying trend is weak and flat."

This mixed assessment of the state of the economy in part reflects the difficulty of discerning a clear underlying trend after the economic chaos caused by the Gulf war, bad weather and the increase in VAT from 15 per cent to 17.5 per cent.

What is clear is that some sectors will start to recover just as others are going down. Retailers and home manufacturers may be witnessing the first stirrings of growth but machinery makers are just beginning to feel the effects of cuts in investment.

According to the ICI Industrial Trends Survey profit expectations vary considerably across sectors. In the food and household products, food manufacturing and brewing, expectations turned up at start of the year. In capital goods, publishing, printing and packaging they are still falling.

Many of the elements of recovery are coming together. Inflation and interest rates are falling. Consumers are getting their finances under control by tailoring their borrowings to their income.

The dominant view among industrialists and economists is that a combination of domestic and international factors should turn the UK into recovery in the final three months of this year. Corporate earnings should start to show the beneficial effects of cost-cutting programmes and destocking. Internationally, executives at British companies with subsidiaries in the report a resurgence of the

Highland fling For the first time in the highly staged process of floating ScottishPower and Hydro-Electric, there was a discernible buzz in the air at the Balmoral Hotel for the Scottish version of impact day.

The British economy is poised between recession and recovery, with optimists and pessimists straddling the divide, writes Charles Leadbeater  
Industrial sunrise or a false dawn

which they hope means the US will help to pull the UK out of recession. Yet there are significant risks that industry may be witnessing a false dawn. The steep fall in the bank lending to £700m in March leads some observers to fear that industry is facing a credit crunch. Small businesses complain that the banks have not passed on the full benefits of interest rate reductions. Mr Terry Barker, chief economist at Cambridge Econometrics, a forecasting group, says: "If banks cut credit lines to shore up their own finances that could prolong recession well into next year."

Slowing growth in Germany and a longer than expected recession in the US could result in shrinking export markets. Rapidly rising unemployment could depress confidence, while uncertainty over the timing and outcome of Britain's general election will make companies cautious about investment. Most important, the process of reducing interest rates might be thrown into reverse if interest rates in Germany rise to choke off inflation. That could put the British government under pressure to raise interest rates here to keep sterling within its band in the ERM.

On balance it seems that Britain is on course for a weak recovery in the autumn, so weak that it may not be easy to identify. Yet even if the economy does manage to turn the corner after the summer, industry could be counting the costs for years to come.

There are two different assessments of the long-term significance of the recession for British industry. They hinge on sharply contrasting explanations of the link between this downturn and its forerunner in 1980-81.

The "pessimists" argue that it is no accident Britain has suffered two deep recessions in a decade. There is a malign link between them as they both provide evidence of persistent, deep-seated weaknesses within British industry, still requiring radical treatment, for instance to boost research and development.

The "optimists" believe there is a benign link between the two recessions. The last recession was the result of a relatively unsophisticated commodity production, such as steel, spinning and fertilisers. There the de-industrialisation which swept through Britain in 1980-81 has re-appeared. The de-industrialisation of problem plants was glossed over during a period of growth when poor plants could earn profits. They have been plainly apparent in the wake of recession.

IMI, the Midlands engineering group, for instance, is ending copper production at its Aston site. Mr Gary Allen, the group's chief executive, says: "Small losses could have become very large, very quickly. To compete would have required investments in the tens of millions, which is hard to justify for a product which does not command a premium price."

But the crisis of smoke-stack industry is nowhere near as pervasive a phenomenon as it was a decade ago, when it claimed such victims as Alfred Herbert, once the largest machine-tool maker in the world. This time the only significant recent industrial collapse has been GE Industrials, the mini-conglomerate.

Companies in need of radical turnaround and its forerunner in 1980-81. The "pessimists" argue that it is no accident Britain has suffered two deep recessions in a decade. There is a malign link between them as they both provide evidence of persistent, deep-seated weaknesses within British industry, still requiring radical treatment, for instance to boost research and development.

Mr Robin Biggam, chief executive of BICC, the cable maker and construction group, recalls closing a plant a week during the last recession when he worked in the textile industry. This time he has closed only three plants, one of which would have been closed anyway and two where closure was accelerated. Mr Biggam says: "The last recession was the watershed. As long as we get interest rates and inflation down there need not be a crisis this time."

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## Filling a hole

There may be no surprise about the fact that Helmut Schlesinger is taking over as president of the Bundesbank. But it is far less clear who is going to fill the other, equally important vacancy left by Karl Otto Poehl's early retirement - the chairmanship of the EC Central Bank Governor's Committee.

Since Poehl is stepping down at the end of July, the matter has to be settled fairly smartly. Before Poehl took over in 1989, the job had been rotated annually amongst the various central bankers. However, as the debate about European monetary union has intensified, the job was made more permanent and Poehl is midway through a three-year term.

Although the governors have agreed on a final draft of the statutes for the proposed central bank system, the next chairman still has an important job to do.

## Hidden agenda

Nothing much changes at ADT. Michael Ashcroft's security and car auction company, judging by the arrangements for next Monday's annual meeting in Hamilton, Bermuda.

There will be every possible attempt made to keep it as private as possible that's the nature of the beast, says an ADT spokesman. Only shareholders registered before May 7 will be admitted. Its by-laws forbid even proxy holders attending unless they own shares.

Nosey journalists will definitely be stopped at the door, indeed it's unlikely that many shareholders will turn up, given that a roundtrip economy fare from the UK costs £254.

## OBSERVER



I won't see you to the door, I've got my wage packet in my pocket.

for independent non-executive directors. As part of a peace offering to Laidlaw, ADT also promised move to quarterly reporting and to seek a listing on the New York stock exchange.

Happy ending Unreluctant Hollywood sentimentality or a sign of changing US attitudes to work? *Thirtysomething*, the popular television series which charts the ageing pains of America's baby-boom intelligentsia, was killed off by the ABC network this week.

Americans are placing more value on a balance between work and home, often at the expense of their careers. Nevertheless, the final episode is still a bit too good to be true. Michael Sheehan, the agonising central character, is faced with starting a new advertising career in California. His wife, Hope, insists it would destroy their marriage.

In the final shot, Michael chooses Hope over glory. In real life, however, the male work imperative remains so strong, and the balance of power between the sexes so uneven, that he would surely have gone to work, and followed, protesting horribly.

Grim repeater Australian politics is one of the country's favourite blood sports, and Treasurer Paul Keating its finest exponent. If you want to find the ultimate political putdown, the 47-year-old Keating is the world's primary source.

Tasteful A popular hair style in England at the time of the French Revolution was the *coiffure à la victime*, the hair being short and dishevelled, and a red ribbon worn around the neck.



In the mid-1970s, Sony of Japan came up with what it thought was a world-beating video-cassette recorder. It was wrong: its Betamax video was massively outbid by the competing VHS system. Until this month, it looked as if Sony was heading for a second defeat. Its effort to introduce Digital Audio Tape (DAT) to complement the compact disc had failed. Record companies seemed to prefer a different recording system, Digital Compact Cassette (DCC), Philips, the Dutch electronics giant, plans to introduce next year. Outraged by Sony, Matsushita of Japan, its perennial rival, was rumoured to be backing the Philips version.

Sony has now hit back with yet another new technology. Its recently announced Mini Disc system plays a miniaturised version of the CD, with the added advantage that it can also record music.

Mr Alain Levy, chief executive of PolyGram, a Dutch-based music company, is irritated by Sony's latest initiative. Part of his annoyance is corporate loyalty. PolyGram is 80 per cent owned by Philips. But Mr Levy also argues, with some justification, that the music-buying public is thoroughly confused. Having just got used to compact discs, it is now being bombarded with three new technologies.

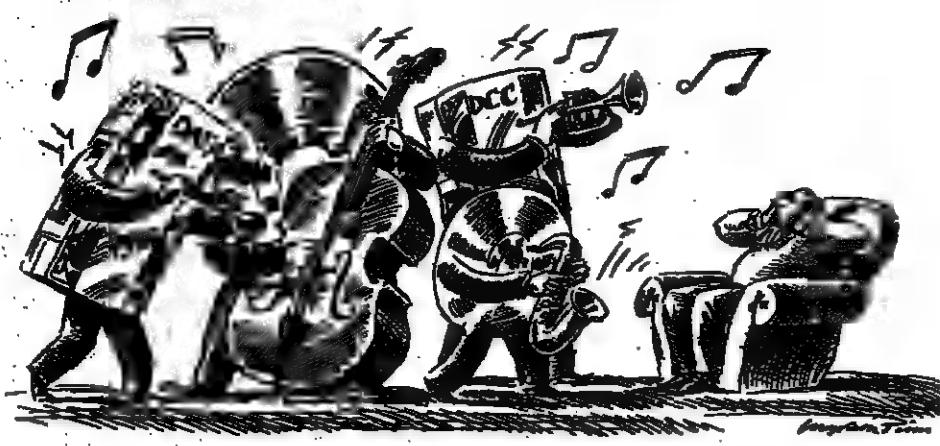
Behind the scramble to produce a new tape system is the success of digitally-recorded compact discs. The CD provided musical sound of a more consistent quality than vinyl records or the traditional audio cassette. After a slow start in the mid-1980s, CD unit sales rose to 60m in 1989, compared with 40m long-playing records, according to the International Federation of the Phonographic Industry (IFPI).

Equipment makers like Sony were quick to conclude that digital tape would replace the audio cassette in the same way that CD was replacing the LP. Sony introduced DAT in 1988, but the music companies shunned it. Industry executives say that even CBS Records, which bought in 1988, has been slow to produce pre-recorded DAT music.

The reason for the record companies' reticence was a fear that DAT machine owners would use them to make pirate digital recordings of compact discs, thereby cutting into CD sales. In 1989, the audio cassette manufacturers and the music companies signed the Athens Agreement, which attempts to limit pirate recordings. DAT manufacturers agreed to install a device which allows owners of recorders to make one digital copy of a particular

## A cacophony of new technologies

Mini discs and digital cassettes are competing for audio enthusiasts' approval. Michael Skapinker and Robert Thomson assess the industry response



recording but prevents them from making subsequent copies. Both industries believed this would prevent large-scale piracy without the recording industry's consent.

Sony's DAT and music publishers are still demanding compensation for the losses caused by home taping, but the Athens Agreement was sufficient to encourage other Japanese companies to begin making DAT recorders. After production of only 33,932 machines in 1988 and 40,559 in 1989, output rose to 167,122 last year. Production in the first two months of this year was 24,985 units, according to the Electronic Industries Association of Japan (EIAJ).

Nevertheless, DAT has failed to become a mass-market product and Sony now accepts that it is unlikely to become one. BIS Strategic Decisions, a high-technology consultancy, estimates that fewer than 150,000 DAT players were sold worldwide last year. This compares with 31.2m CD players and 146.5m old-fashioned audio-cassette machines, Sony says. It now sees DAT as a niche product, appealing to high-end audio enthusiasts.

Apart from problems caused by the music companies, Sony concedes that DAT, as a compact tape system, was a victim of its own sophistication. Philips believes that a new dig-

ital taping system must build on a format consumers already understand — the traditional audio tape, still the most popular music medium with unit sales of 1.5bn in 1989. DAT machines play only digital tapes. The digital tapes will not, however, work on old-fashioned cassette players.

Philips says its new system has the backing of most of the world's big music companies, including PolyGram, EMI, Bertelsmann and Warner. Mr Gerry Wirtz, a senior product manager at Philips, says that by selling the music companies to help with the development of DCC, the Dutch company hopes to escape the antipathy experienced by DAT.

Philips says Tandy of the US will manufacture DCC players. Philips also backs DCC. Mr Wirtz says that the DCC should not affect CD sales. Despite their attractions, CDs do not travel well. Car CDs must be held in the car, while a portable CD player, like a portable cassette player, is a nuisance. Sales of portable and cassette players totalled 128.5m last year. Philips is aiming the DCC at this sector. "We see a need in the market for something to take with you in the car or to the beach," Mr Wirtz says.

Sony's Mini Disc can also go in the car or to the beach. The company says it has solved the CD's vibration problems by including a memory chip in the Mini Disc player. The chip stores three seconds of music at a time. If the machine is jolted, the chip provides the missing music until it rights itself. Because the Mini Disc can record as well as play, it poses a threat to DCC.

Kenwood, another audio equipment specialist, said that it, too, is "studying very carefully the different technologies". The company said competition in consumer electronics is so fierce that "you can't ignore a sophisticated new technology".

Mr Charles Koppelman, chairman of the US-based SRK Records Group, says the battle will be won by the machine that is cheapest and easiest to use. "At the end of the day, it's the consumer who will make their minds up," he says.

Philips dismisses the Mini Disc as being of no immediate importance. "To a very large extent, we think it's to keep up Sony's image as a very innovative company," Mr Wirtz says. Record companies are more likely to support a format if they believe it will become a world standard. Philips thought it had its supporters lined up, but Sony's announcement has resulted in some of the equipment makers pressing the pause button.

video Walkman and electronic books — have had limited success. But Ms Naoko Matsumoto at S G Warburg Securities says: "We think disc is going to be a huge market. The Mini Disc should be reasonably priced; it can be a big success if marketed in a Walkman-type way."

Mr Tadamasa Sugiyama, Sony's director of corporate communications, accepts that the company will have to win the support of other electronics manufacturers and of the music industry if the Mini Disc is to succeed.

If Sony's aim was to slow the DCC bandwagon, it appears to have succeeded. Matsushita, widely regarded as a DCC supporter, appears to be keeping its options open. If it backs out, Philips will have lost its most important supporter. "We are studying DCC and we are studying Sony's announcement," a senior Matsushita official said. The company, renowned for conservative but profitable decisions on new consumer technologies, said that "there are still many things to consider" before a formal decision is made.

Other Japanese makers are equally vague. Pioneer Electronics, which specialises in audio equipment, said that "we are very interested in the technology" of both DCC and Mini Disc, but "nothing has been decided" and "we are studying offers from both Philips and Sony".

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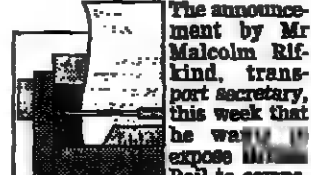
A UK-based record industry official replies: "The consumer decides nothing." If the record companies do not provide the music, consumers cannot safely invest in the machines. Mr Koppelman says that the availability of tapes will be the third deciding factor.

There are no signs yet of record companies defecting from DCC, but the position of equipment makers could be decisive. Record companies are more likely to support a format if they believe it will become a world standard. Philips thought it had its supporters lined up, but Sony's announcement has resulted in some of the equipment makers pressing the pause button.

## PERSONAL VIEW

# Making the market for transport work

By Chris Castles



The announcement by Mr Malcolm Rifkind, transport secretary, this week that he was to expose himself to the public by travelling by rail to demonstrate the government's belief in market forces. The government wants rail, bus and air transport operators to work in a competitive market on commercial principles, charging prices for services which cover costs and generate the funds required for investment. It wants to extend these principles to the provision of roads by encouraging privately-funded toll roads as an alternative to congested public roads.

However, the government has found that the transport market is not operating efficiently. Differences between the way alternative methods of transport are financed and priced distort the choices people make, particularly between the private car and public transport. Overall, transport has been provided too cheaply in relation to the costs involved and this has generated excessive demand.

Furthermore, the government is held responsible by the public for the shortcomings of our transport system. It needs to maintain subsidies for socially necessary services, and it needs to regulate monopoly powers in some parts of the transport market. Imperfect market mechanisms distort the provision of the right type and quality of services for consumers. They blunt the incentive for efficiency in public transport operations. They also make it difficult to generate the funding required for urgently needed investment. The growing problem of congestion highlights market weaknesses. It is physically impossible to cater for all the demand on some parts of the transport network, at some times of the day. This urban affliction is spreading rapidly to other parts of the road, rail and air transport system.

The government cannot rely on the market and private sector initiative to address our transport problems. It is unrealistic to expect the private sector to be any more successful than the public sector in generating investment funds, or tackling congestion on road or rail if prices are kept below transport system costs. There is considerable reluctance among the public and in government to use pricing to manage demand on congested parts of the transport system. In the short term, rationing the use of scarce transport capacity by price may imply charging high prices for congested, poor quality services. We therefore continue to subsidise London commuters. The effect of this is to constrain the funds available to BR and London Underground for the investment they need to provide more tolerable daily journeys to work.

At the centre of the transport debate is the role of the private car. Unlike other methods of transport, we do not charge a price for the use of roads. Neither do we set fuel duties to relate directly to the costs of using roads. The fact that road users do not pay for the costs they impose at the point of use, creates distortions in the market.

Free access to the roads means there is no way of making the use of scarce road space a priority. It also undermines public transport operators. Bus services suffer from congestion on the roads. The railways are unable to charge prices at levels which will fully recover their costs.

The case for road pricing is strongest in congested urban areas. Drivers using congested roads impose a large external cost on other road users through their contribution to traffic jams and delays. They also create an environmental cost through air pollution, noise and visual intrusion. If these costs were paid for through pricing the use of roads directly, demand would fall and congestion would be relieved. The funds generated could be used both for investment to improve the range of transport services available

and to substitute for present taxes on road users. If prices which reflected the full costs that cars impose were charged to road users, more people would be attracted to public transport. This would enable a better balance to be achieved between public and private transport.

In the long term, an effective system of pricing for transport may reverse some of the trends which have moulded our way of life to the use of the car. Rising car ownership has reshaped our towns and cities and transformed rural life. It is not unrealistic to visualise a revival of local community life in a society which gives more priority to rational pricing for transport. The Department of Transport has forecast that, if present trends continue, road traffic demand could grow between 65 per cent and 112 per cent between now and 2025. The consequences for congestion, quality of life and the wider environment would be high.

Some policies have been developed to curb growth. The incentives for providing company cars have been gradually eroded in successive budgets. Local authorities are introducing traffic-calming measures. Parking fines have increased and there are occasional purges to enforce them. And now the transport secretary has announced a two-to-three-year programme of research into all aspects of road pricing. It is not surprising that the arguments for road pricing have been difficult to sell politically. But it is becoming increasingly untenable to continue using congestion as the primary regulator of transport demand. The political price for this is being paid now by the widespread frustration of people using our inadequate transport system. As the public has become more aware of the options and their implications we can hope for a more rational and coherent approach to planning, managing and regulating our transport system.

The author is partner responsible for Cooper & Lybrand Deloitte's transport group.

## LETTERS

### UK transport policy: the lamentable record, and a working alternative

From Mr William Flounders.  
Sir, It is depressing to read your account (May 28) of Mr Malcolm Rifkind's speech on transport policy, including the announcement of more research on urban traffic congestion and on the scope for road pricing. It led me to blow the dust from my surviving copy of my long-remembered book, *The Motor Car and Politics in Britain (1971)*. This originated, as I said there, with my query as to why, over the previous 75 years, we had allowed the motor car to become the dominant mode of transport, to the detriment of the motor car, to that point, was one "of choices not made, not even defined, by government

and consequently made by default". In researching that book I had visited the Transport and Road Research Laboratory, and saw functioning prototypes of road-pricing devices. These had been developed following the 1924 report of the Royal Commission, which recommended road pricing as the most efficient means of traffic restraint. What has been happening in the quarter century since? What can further research achieve except, as you say in your editorial, to shelve the issue? Many people are rightly critical of the inability of US governments to grasp the problem of gun control; the British record on car control seems every bit as lamentable, and

the consequences as damaging. William Flounders, 645 East 85th Street, New York

From Mr David Porter.  
Sir, Your editorial (May 29) concludes that Mr Rifkind's proposal will not solve the problems of traffic congestion.

It is interesting that when large numbers of us go to Sainsbury to shop on Friday evening we tolerate a form of congestion. Neither do we complain when we crowd together for a major sports event. We seem to recognise that it results from our own decisions, freely made. In contrast, when we encounter congestion on the way to work, we prefer to blame it on the local council or the government. If so many of us insist on working in the same place at the same time, there will be congestion. New roads and better railways will have only a limited effect on the problem. If we are really about solving it, we should change our working habits. David Porter, Christmas Cottage, Herodsfoot, Liskeard, Cornwall

Fax service  
LETTERS may be faxed on 01-553 3333. They should be clearly typed and not handwritten. Please do not include the fax facilities.

### The wider co-operation that is needed in the wake of Chernobyl

From Margaret J Anstee.  
Sir, As the United Nations co-ordinator for international assistance in the wake of Chernobyl, recently returned from a visit to the damaged reactor and the contaminated area, I read with interest your article, "The quest of containment" (May 28), which discussed the report published under the auspices of the International Atomic Energy Agency.

It is not my intention to comment on the scientific investigations but rather to point out that whatever conclusions are reached, large numbers of people have suffered, and will continue to suffer, grievous consequences (not only in health, but also from contaminated agricultural land and water; obligatory resettlement and social and psychological stress).

All aspects of the situation will have to be carefully monitored for many years to come, not only in the interests of the affected people, but also because there are valuable lessons to be learnt by other countries.

The study sponsored by the IAEA, though very important, is not the only response of the UN system to the request of the Soviet Union and the affected republics for international co-operation. The UN general assembly adopted a resolution at the end

of last year which not only called on the international community to provide support, but also requested the secretary-general to co-ordinate a UN system programme to mitigate the consequences of the accident and appeal for voluntary contributions from member states.

Work is now well advanced on a joint programme prepared by the authorities of the USSR, Byelorussia, the Ukraine and the Russian Federation with the technical support of the UN system. This will comprise projects addressing the economic and social problems resulting from the accident and take full account of programmes already initiated. It will be presented to a Pledging Conference which the UN secretary-general will convene in New York in September.

The general assembly's resolution was passed by consensus. I hope there will be similar consensus in providing funds, not only from governments and international organisations but also from the private sector. I hope also that the Financial Times will give similar publicity to these proposals when the time comes.

Margaret J Anstee, United Nations Office, At Vienna, Vienna International Centre, PO Box 500, A-1400 Vienna

### BaE commitment to universities

From Mr J M Wooding.  
Sir, Both Professor Roland Smith and his colleagues at British Aerospace were as astonished as Manchester University's acting vice-chancellor (Letters, May 24) to read the report of Prof Smith's remarks ("Research skills rare in north", May 21) to a National Economic Development Council meeting.

To suggest that British Aerospace has little contact with the University of Manchester, or any other British university for that matter, is a total misrepresentation of the facts. British Aerospace has a number of joint research and consultancy programmes with British universities, including the University of Manchester, and we find quite a number of

ing and science. Prof Smith himself is chairman of the University of Manchester Institute of Science and Technology Appeal Fund, which has been an outstanding success.

As a company we employ 23,000 graduate engineers and we recruit about 1,000 graduates — mostly engineers — every year. We spend over £100m per annum on education and training programmes inside and outside our business.

We believe that a strong science and technology base in the UK is essential for its competitive success and that a strong base will only develop from well-funded universities. J M Wooding, director of public affairs, British Aerospace, 11 Strand WC2 5JT.

## Omron Electronics Europe. Excellence through quality and innovation.

With a turnover in excess of \$2.6 billion and employing 18,000 people, Omron Corporation is one of the world's largest and most successful manufacturers and distributors of control components and systems to industry and commerce. The products include PLCs, drives, temperature controllers, timers, I.D. systems, counters, sensors, switches and relays.

In Europe we operate in more than 13 countries. The organisation has about 1,000 employees. The decentralised activity is co-ordinated from the

European Headquarters office in the Netherlands. Omron's success is not only based on a wide range of high quality products but also on 60 years of experience and extensive know-how. Research and development, creativity and the human aspects are the cornerstones of our philosophy.

As part of our European expansion programme, Omron Electronics Europe is setting up a UK sales and services subsidiary in the North London area. The new, sizeable subsidiary will be operational from 1 January 1992 and will provide jobs for at least 100 people. This is in addition to the 250 people already employed by Omron in the Telford production plant and the retail systems division in Surrey. We will be recruiting a number of high calibre personnel for strategic sales and managerial roles.

# OMRON

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## ОЗНАКА

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**TOSHIBA**



## INTERNATIONAL COMPANIES AND FINANCE

## South West Water rises to £88.2m

By Roland Rudd in London

MR KEITH COURT, chairman of South West Water, yesterday said he was "impressed" in reporting increased profits, less than a year after the industry regulator urged the newly privatised water companies not to deliver returns to shareholders at the expense of customers.

South West Water reported a 6.5 per cent rise in pre-tax profits to £14.9m in the year to March 31, on an increased turnover of £143.8m. The increase included £36.9m interest. Comparable figures were worked out on a

proforma basis, assuming the same capital structure had been in place from 1 April 1989. The company was floated with a cash dowry of £285.9m to help pay for an environmental programme.

Earnings per share rose from 61.5p to 65.5p and the company is recommending a final dividend of 13.3p for a total of 20p. Mr Ian Byatt, director general of the Office of Water Services, last week said the 10 water companies "should not deliver high profits and big returns to shareholders at the expense of customers".

However, Mr Court said South West Water had struck the right balance between shareholders and customers. "Our primary objective is to ensure the survival of our core business. To do that, you have to make profits."

Mr Court added the 10-year £1.4bn capital expenditure programme, for the water and sewerage programme, remained on target. Investment will improve standards rose 53 per cent to £119.3m and is due to increase this year by a further 50 per cent to £175m. The water companies are

already allowed to their prices above the rate of inflation annually over the next 10 years to handle their capital expenditure programmes. But South West Water customers face further price increases to pay for another £400m of capital expenditure. The government will also have to pay £35,000 in fines and costs arising from accidental pollution of the water supply. Camelford, Cornwall two-and-a-half years ago. The company is seeing the supplier involved because of its damaged reputation.

## Thorn EMI posts fall of 18.6% to £258m

By Michael Skapinker in London

THORN EMI, the music, rental, lighting and technology group, yesterday announced an 18.6 per cent fall in profits despite a small rise in turnover last year. Mr Colin Southgate, the chairman, said yesterday that the UK market had been badly affected by recession, rationalisation costs and management problems in the group's security business.

Mr Southgate, speaking at the publication of results for the year to the end of March, said Thorn EMI's management was doing a better job of rationalising its businesses than any corporate raider could do.

The UK-based group had strong music and rental divisions and there were increasing synergies between its various technology businesses, such as security, he said.

Mr Southgate has in the past spoken of spinning off parts of the group.

Although he has no immediate plans to do so, he said yesterday that he wanted the music and rental divisions to be strong enough to exist as independent businesses.

"I would consider it an absolute personal failure if we damaged the businesses and they got gobbled up," he said.

He did not regard Thorn EMI as a candidate for "unbundling", he said. "We have been in the process of unbundling the business for the past five years. If the shareholders think it's the right thing to do, then we are the best people to do it," he said.

Thorn EMI's pre-tax profits fell to £258.6m (£27.7m) last year.

Turnover was £3.68bn, up 2.5 per cent on the previous year. Fully-diluted earnings per share were down 18 per cent to 54.1p. Profits in the UK were particularly hard hit, falling 37.6 per cent to £88.9m on turnover virtually unchanged at £1.77bn.

The final dividend is an unchanged 21.5p, bringing the total to 30.5p (see page 14).

## Iberduero, Hidrola trade halted pending bid terms

By Tom Burns in Madrid

SHARE trading of Spain's two largest privately-owned electrical utilities was suspended on the Madrid market yesterday pending the announcement of a friendly takeover by Iberduero of Hidrola.

The companies account for more than 40 per cent of Spain's generating capacity. Their shares are currently valued at more than \$50n and the takeover would be the highest ever on the Madrid bourse.

The move is seen as a clear signal by the groups that they did not want to owe the government - which fixes the value of the tax incentives in a

merger - any "political favours".

Hidrola and Iberduero, which earlier this month announced the creation of a joint holding company as a preliminary move to joining forces, have stolen a march on an imminent reorganisation of the electrical utility sector which, according to the government's plans, would have involved around the state-controlled Endesa power group, the biggest in Spain.

The sources said when the reorganisation takes place, under the terms of a national energy plan which is expected

to go before parliament next month, the Hidrola-Iberduero corporation wanted to sit at the industry industry's negotiating table as Endesa's equal. This key element in the talks will be negotiations over which of the groups takes over various smaller utilities.

Iberduero, which last traded at Ptas22, compared with Hidrola's share price of Ptas57, is expected to make a bonus issue to lower the value of its shares before making a rights issue to take over Hidrola.

Hidrola has a long-term debt-to-equity ratio 50 per cent higher than Iberduero's.

## KOP plunges into loss of FM94.8m

KANSALLIS-Osake-Pankki, one of Finland's largest commercial banks, reported a loss of FM94.8m (£23.4m) in the first four months of this year, against a profit of FM224.5m in the previous year.

Dr Jaakko Lestela, president, blamed the bank's poor interim result on Finland's severe recession and on a loss of FM250m from foreign exchange trading operations during the Gulf war.

Credit write-offs surged by 34 per cent from FM174.1m to FM233.6m, representing one third of the amount budgeted for the year. KOP said that credit losses would increase this year from the FM551.4m posted in 1990.

Mr Matti Sipilä, managing director of the Finnish Bankers' Association, also predicts bigger credit losses at all Finnish banks. "Even if our credit losses are half the size of other Scandinavian banks, I fear that credit write-offs will rise sharply this year," he said.

Analysts estimate that total bank credit write-offs will increase from last year's FM2.32bn to between FM3bn and FM4bn in 1991.

Consolidated profit from financial operations rose by 32 per cent to FM1.21bn from FM893.5m, but other forms of income fell by 56 per cent to FM218.3m. The group's operating profit fell by 52 per cent to FM24.2m.

## Trelleborg dips 60% to SKr363m

By John Burton in Stockholm

TRELLEBORG, the Swedish mining and industrial group, yesterday reported a 60 per cent fall in profits, after financial items, to SKr363m (£59m) for the first four months of 1991, while operating profits dropped by 74 per cent to SKr218m.

It forecast that profits will be sharply lower for the year. Trelleborg, an ore treatment and mineral processing equipment maker, success stories during the 1980s under Mr Rune Andersson, had a profit of SKr2.3bn last year.

Profits for 1991 are expected to be between SKr500m and SKr700m. Mr Andersson and other Trelleborg executives have considerably reduced their shareholdings in the company in recent months.

Sales fell by 19 per cent to SKr7.6bn. This reflects the separate listing of its subsidiary Sweden, an ore treatment and mineral processing equipment maker. Turnover was reduced by the sale of the Gavle Ahlsell unit.

Trelleborg predicted that demand will improve in the US, its biggest market, later in the year, but will stay weak in Sweden. It noted that metal prices have fallen in recent weeks and the trend is likely to continue throughout the year.

The company has embarked on a rationalisation programme with plans to cut its workforce by 1,650 people this year and dispose of operations with low-yielding returns. It will make fewer acquisitions after its recent expansion.

## Franco-Portuguese group wins control of insurer

By Patrick Blum in Lisbon

A FRANCO-PORTUGUESE group led by Union Assurance de Paris (UAP) has won majority control of Allianz Seguradora, a Portuguese insurance company which was fully privatised this week through the sale of the state's remaining 51 per cent stake.

The UAP group, which includes Investimentos e Participações Empresariais (IPE), a Portuguese state-owned holding company, and Mague, a Portuguese building company, raised its stake in Allianz from about 30 per cent to more than 62 per cent.

The result was widely expected as the flotation attracted little interest from other investors, thereby leaving the group a clear field in contrast to the fierce competition witnessed when the company was 49 per cent part-privatised in October 1989. On that occasion demand for shares exceeded the offer by more than six times.

The sale on the Oporto stock exchange of 1.5m shares raised SKr7.9bn (£45m), an amount lower than the SKr12bn raised from the first flotation.

The average price paid per share was SKr4,975 for the tranche reserved for existing shareholders and SKr4,500 for other investors, considerably higher than the recent market price of around SKr4,000.

The Portuguese government has given its green light for the television networks. Companies or non-profit making organisations will only need authorisation from the national Communications Institute for the operating licences.

## AGF details price of offer

By George Graham in Paris

ASSURANCES GÉNÉRALES DE FRANCE (AGF) said yesterday it planned to offer 2.78m new shares with attached warrants for sale at FFr535 each from June 3.

The initial offering will bring in FFr1.45bn. The exercise of the warrants - every two warrants give the right to buy one share at FFr535 - could raise a further FFr744m over the next two years.

Total, the French petroleum group, has signed a letter of intent to buy a 20 per cent stake in AGF to co-operate in a range of sectors. The deal covers developing offshore oilfields, commercialising significant amounts of Iranian crude and arranging pre-financing through a consortium of banks.

## Cerus debt 'will ease' with stake sale

By Michael Skapinker in London

COMPAGNIES Européennes Reunies (Cerus), the French holding company, said its debt will be virtually eliminated through the sale of its 13.7 per cent stake in Italy's Compagnia Latina de Assicurazioni to Fondiaria, which was confirmed yesterday, agencies report.

Cerus said in a statement that it is selling its stake for L144bn (\$14m) the same as its cost price.

Fondaria is one of Italy's largest insurers, and analysts believe the purchase will consolidate its position in the non-life insurance sector. Last week, Fondaria reported net 1990 profit of L125m, up from L113m a year earlier.

La Fondaria has agreed to buy the 74 per cent shareholding in Latina currently held by the De Benedetti group for L504bn in cash.

Separately, De Benedetti will repurchase from Latina its

financial services subsidiary Finanza e Futuro (FF&F) for L100bn. Cofide, the Italian financier's key financial holding company, and Cerus SA, his French holding, will sell a total of 100 ordinary shares in Latina for L18,000 a share.

The purchase price represents a premium of L5,505 or 44 per cent over Latina's closing price of L12,486 on the Milan Stock Exchange yesterday.

## Nedlloyd questions Hagen's posting to supervisory board

By Ronald van de Krol in Rotterdam

NEDLLOYD, the Dutch transport and energy group, yesterday said it had grave doubts about appointing Mr Hagen to a leading supervisory board position.

The question of Mr Hagen's suitability to join the supervisory board dominated the company's long and complex shareholders' meeting yesterday, where Mr Hagen and other shareholders planned to try to vote down the 1990 accounts in order to pressure Nedlloyd to admit him to the board.

The vote, which had yet to be taken after over four hours of discussion, had been described by Mr Hagen and his supporters as a vote of confidence in the management of Nedlloyd, which plunged into a net loss of FF148.2m (\$7.2m) from a 1989 profit of FF129.3m.

## IRI sees group profits fall 31%

By Michael Skapinker in London

ISTITUTO per Ricostruzione Industriale (IRI), the Italian state-owned holding company, yesterday announced its group profit fell 31 per cent to L1,100bn (\$871.1bn) in 1990 compared with L1,506bn in the previous 12 months. AP-DJ reports from Milan.

The company said the results were not consolidated, but included a heavy loss at the holding company due to heavy financial charges on its debts. The size of the group debt was not disclosed.

The parent company incurred a loss of L775bn against a profit of L176bn in 1989. IRI said the holding company suffered from the lack of government funding.

IRI has more than 800 companies in industries including banking, satellites, food and shipbuilding.

## COMMERZBANK

## PAYMENT OF DIVIDEND

NOTICE IS HEREBY GIVEN to shareholders that following a resolution of the Annual General Meeting of shareholders held on 24 May 1991, Dividend for the year ended 31st December 1990 will be paid, on 31st May 1991 at the rate of DM 10.26 per share (DM 10.26 nominal, against presentation of Coupon No. 52 in lodgement of London Deposit Certificate in marking Square No. 13).

Interest on Profit Sharing Certificates issued in 1988 are payable in a distribution equivalent to 7.50 per cent per annum for the period 1st December 1989 to 31st December 1990 (one sixth) and will receive DM 2.33 for each DM 10.26 nominal held against presentation of Coupon No. 1 (1/6).

All payments will be subject to a deduction of German Income Tax at 25%.

Coupons and London Deposit Certificates should be lodged with:

S.G. WARTENBURG & CO. LTD.

Paying Agency,

1 Finbury Avenue,

London EC2M 1TH

from whom appropriate cheques can be obtained.

Coupons may also be lodged with:

COMMERZBANK AG,

London Branch,

10/11 Leadenhall Street,

London EC3P 2JD.

Coupons will be paid in full on the day of presentation.

Payment in respect of London Deposit Certificate will be made in full on the day of receipt of the dividend on the equivalent amount deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 25% on the dividend. German Capital Gains Tax will be deducted at the rate of 25% on the dividend. The Company's United Kingdom Paying Agent will, upon request, provide information on the appropriate form for the dividend.

24th May 1991 COMMERZBANK AKTIENGESellschaft

## LPC INTERNATIONAL FINANCE N.V. (the "Corporation")

8% Conv. Sub. Debentures Due 1996 (the "Debentures")

## NOTICE OF REDEMPTION

In accordance with Article Ten of the Indenture dated as of October 15, 1989 (the "Indenture"), the Corporation will redeem all of its outstanding Debentures on June 28, 1991 (the "Redemption Date") at 100% of the aggregate principal amount thereof (the "Redemption Price") together with accrued interest of \$5,222.32 per \$1,000 principal amount, for a total Redemption Price of \$1,055,222.32 per \$1,000 principal amount of Debentures.

The Redemption Price and said accrued interest will be due and payable on the Redemption Date. Interest on the Debentures shall cease to accrue on and after the Redemption Date and all rights of the holders with respect to the Debentures shall cease, except the right to receive the amounts due on the Redemption Date. Payment of the amounts due will be made only upon presentation and surrender of said Debentures with all interest coupons maturing subsequent to said date, by hand or by mail as follows:

Citibank, N.A., 111 Wall Street, 6th Floor, New York, NY 10048, USA; Citibank, N.A., 330 Strand, London WC2R 1BS, England; Citibank, N.A., Neue Mainzer Strasse 40/43, 60043, Frankfurt/Main, Germany; Citibank, N.A., Ave. de Thueren, 249, B-1180 Brussels, Belgium; Citibank, N.A., 19 LeParvis, La Defense, Paris, France; Citicorp Investment Bank (Luxembourg) S.A., 16 Ave. Marie Theres, Luxembourg; Citicorp Investment Bank (Switzerland), Bahnhofstrasse 63, 8001 Zurich, Switzerland.

Pursuant to Article Eleven of the Indenture, the right to convert the principal of the Debentures shall terminate at the close of business on the Redemption Date. On or before that date, the Debentures, or any portion thereof which is \$1,000 or a multiple thereof, may be converted in accordance with the terms of the Indenture into shares of Common Stock of Lear Petroleum Corporation, at a Conversion rate of 39.9649 shares for each \$1,000 principal amount of Debentures. Lear has informed the Trustee that its Common Stock is no longer publicly traded, consequently Lear will effect a short form merger to purchase any shares that are acquired upon conversion of the Debentures for \$2.65 per share (the price paid for Lear Common Shares at the time of the merger of Lear with LPC Holdings, Inc.).

By: IBI SCHROEDER BANK & TRUST COMPANY as Trustee

## ITALEX LIMITED

US\$ 230,000,000  
Unsecured Floating Rate Notes  
due 1999 to 1992

On May 21, 1991, Notes for the amount of US\$ 28,750,000 have been redeemed at par on the next Interest Payment Date, i.e. July 1, 1991.

The following Notes will be redeemable coupon No 12 and following attached:

0001 0079 0023 0071 0079 0048 0089 0080 0081 0082 0083 0084 0085 0086 0087 0088 0089 0090 0091 0092 0093 0094 0095 0096 0097 0098 0099 0100 0101 0102 0103 0104 0105 0106 0107 0108 0109 0110 0111 0112 0113 0114 0115 0116 0117 0118 0119 0120 0121 0122 0123 0124 0125 0126 0127 0128 0129 0130 0131 0132 0133 0134 0135 0136 0137 0138 0139 0140 0141 0142 0143 0144 0145 0146 0147 0148 0149 0150 0151 0152 0153 0154 0155 0156 0157 0158 0159 0160 0161 0162 0163 0164 0165 0166 0167 0168 0169 0170 0171 0172 0173 0174 0175 0176 0177 0178 0179 0180 0181 0182 0183 0184 0185 0186 0187 0188 0189 0190 0191 0192 0193 0194 0195 0196 0197 0198 0199 0200 0201 0202 0203 0204 0205 0206 0207 0208 0209 0210 0211 0212 0213 0214 0215 0216 0217 0218 0219 0220 0221 0222 0223 0224 0225 0226 0227 0228 0229 0230 0231 0232 0233 0234 0235 0236 0237 0238 0239 0240 0241 0242 0243 0244 0245 0246 0247 0248 0249 0250 0251 0252 0253 0254 0255 0256 0257 0258 0259 0260 0261 0262 0263 0264 0265 0266 0267 0268 0269 0270 0271 0272 0273 0274 0275 0276 0277 0278 0279 0280 0281 0282 0283 0284 0285 0286 0287 0288 0289 0290 0291 0292 0293 0294 0295 0296 0297 0298 0299 0300 0301 0302 0303 0304 0305 0306 0307 0308 0309 0310 0311 0312 0313 0314 0315 0316 0317 0318 0319 0320 0321 0322 0323 0324 0325 0326 0327 0328 0329 0330 0331 0332 0333 0334 0335 0336 0337 0338 0339 0340 0341 0342 0343 0344 0345 0346 0347 0348 0349 0350 0351 0352 0353 0354 0355 0356 0357 0358 0359 0360 0361 0362 0363 0364 0365 0366 0367 0368 0369 0370 0371 0372 0373 0374 0375 0376 0377 0378 0379 0380 0381 0382 0383 0384 0385 0386 0387 0388 0389 0390 0391 0392 0393 0394 0395 0396 0397 0398 0399 0400 0401 0402 0403 0404 0405 0406 0407 0408 0409 0410 0411 0412 0413 0414 0415 0416 0417 0418 0419 0420 0421 0422 0423 0424 0425 0426 0427 0428 0429 0430 0431 0432 0433 0434 0435 0436 0437 0438 0439 0440 0441 0442 0443 0444 0445 0446 0447 0448 0449 0450 0451 0452 0453 0454 0455 0456 0457 0458 0459 0460 0461 0462 0463 0464 0465 0466 0467 0468 0469 0470 0471 0472 0473 0474 0475 0476 0477 0478 0479 0480 0481 0482 0483 0484 0485 0486 0487 0488 0489 0490 0491 0492 0493 0494 0495 0496 0497 0498 0499 0500 0501 0502 0503 0504 0505 0506 0507 0508 0509 0510 0511 0512 0513 0514 0515 0516 0517 0518 0519 0520 0521 0522 0523 0524 0525 0526 0527 0528 0529 0530 0531 0532 0533 0534 0535 0536 0537 0538 0539 0540 0541 0542 0543 0544 0545 0546 0547 0548 0549 0550 0551 0552 0553 0554 0555 0556 0557 0558 0559 0560 0561 0562 0563 0564 0565 0566 0567 0568 0569 0570 0571 0572 0573 0574 0575 0576 0577 0578 0579 0580 0581 0582 0583 0584 0585 0586 0587 0588 0589 0590 0591 0592 0593 0594 0595 0596 0597 0598 0599 0600 0601 0602 0603 0604 0605 0606 0607 0608 0609 0610 0611 0612 0613 0614 0615 0616 0617 0618 0619 0620 0621 0622 0623 0624 0625 0626 0627 0628 0629 0630 0631 0632 0633 0634 0635 0636 0637 0638 0639 0640 0641 0642 0643 0644 0645 0646 0647 0648 0649 0650 0651 0652 0653 0654 0655 0656 0657 0658 0659 0660 0661 0662 0663 0664 0665 0666 0667 0668 0669 0670 0671 0672 0673 0674 0675 0676 0677 0678 0679 0680 0681 0682 0683 0684 0685 0686 0687 0688 0689 0690 0691 0692 0693 0694 0695 0696 0697 0698 0699 0700 0701 0702 0703 0704 0705 0706 0707 0708 0709 0710 0711 0712 0713 0714 0715 0716 0717 0718 0719 0720 0721 0722 0723 0724 0725 0726 0727 0728 0729 0730 0731 0732 0733 0734 0735 0736 0737 0738 0739 0740 0741 0742 0743 0744 0745 0746 0747 0748 0749 0750 0751 0752 0753 0754 0755 0756 0757 0758 0759 0760 0761 0762 0763 0764 0765 0766 0767 0768 0769 0770 0771 0772 0773 0774 0775 0776 0777 0778 0779 0780 0781 0782 0783 0784 0785 0786 0787 0788 0789 0790 0791 0792 0793 0794 0795 0796 0797 0798 0799 0800 0801 0802 0803 0804 0805 0806 0807 0808 0809 0810 0811 0812 0813 0814 0815 0816 0817 0818 0819 0820 0821 0822 0823 0824 0825 0826 0827 0828 0829 0830 0831 0832 0833 0834 0835 0836 0837 0838 0839 0840 0841 0842 0843 0844 0845 0846 0847 0848 0849 0850 0851 0852 0853 0854 0855 0856 0857 0858 0859 0860 0861 0862 0863 0864 0865 0866 0867 0868 0869 0870 0871 0



## INTERNATIONAL COMPANIES AND FINANCE

## FDIC expected to sell insolvent New York bank

By Martin Dickson in New York

THE Federal Deposit Insurance Corporation (FDIC), the US government agency which oversees the disposal of insolvent banks, is expected to announce imminently the sale of Goldome, based in upstate New York, in its largest sale of a savings bank.

Wall Street believes the front-runner to buy the ailing bank is a consortium made up of two other large upstate New York banks - KeyCorp, based in Albany, and First Empire State. Both Goldome and First Empire are based in Buffalo.

Goldome, which had negative tangible net worth of \$897m at the end of March and \$116m of assets, is the latest victim of the crisis that has been sweeping through the US banking industry, particularly

in the north-east, because of mounting non-performing loans.

Goldome, which has been allowed to continue operating while the FDIC tries to sell it, is making modest profits. The regulatory agency apparently decided to dispose of it because of its poor capital base. The bank-out is expected to cost the fund between \$500m and \$1bn.

KeyCorp and First Empire declined to comment, but they are understood to have made a joint bid for the bank and plan to divide its upstate branches between them.

They carried out a similar operation last year when they bought branches in western New York of another defunct savings bank.

Before the sale, Goldome

would have to be sold formally by the FDIC. The largest previous seizure of a savings bank was that of the New York Bank for Savings, with \$2.8bn of assets, in 1982.

In a separate development, the FDIC has increased its estimate of the number of banks likely to fail over the next two years because of the continuing downturn in the economy.

The agency estimated in January that some 340 banks would go under this year and next, assuming recession ended in the middle of 1991, and 440 would fail if recession lasted into 1992. For some months it had predicted that the tally would be towards the lower end of this range, but it acknowledged this week that it was now moving up the scale.

## US motor companies in joint R&amp;D effort

By Kevin Done, Motor Industry Correspondent

GENERAL MOTORS, FORD and Chrysler, the big three US car makers, are to collaborate in the research and development of an advanced area of automotive electronics.

The three companies have formed a partnership to develop high-speed "multiplexing" systems, which are expected to play a key role in car electronics in the future.

It is hoped that multiplexing systems will eventually replace the conventional electrical wiring harnesses used in cars in current production.

Such multiplexing systems offer a highly simplified method of communicating electronic data to control a range of vehicle functions, such as braking, engine management, traction control, electronic suspension and transmissions.

The advantages of multiplexing systems include reduced vehicle weight for better fuel efficiency, simpler manufacturing and assembly, reduced operating costs and easier servicing.

In recent months there have been growing signs that GM, Ford and Chrysler are more willing to join together in order to improve their competitiveness against the Japanese auto industry.

In the past, such co-operation between the US vehicle makers has been rare. Anti-trust legislation in part has hindered such efforts.

Earlier this year, the big three US vehicle makers and the US government agreed to spend more than \$1bn over the next 12 years on the research and development of advanced battery technologies for use in electric vehicles.

The only other examples of joint research efforts involving GM, Ford and Chrysler are the Automotive Polymer-based Composites programme and the so-called Auto/Oil Air Quality Improvement research programme, aimed at developing technology to meet the US government's air quality targets.

The latest venture is to be called the High Speed Serial Data Communication Research and Development Partnership.

## TWA agrees terms with bondholders on debt buy-back plan

By Patrick Harverson in New York

TRANS WORLD Airlines, the heavily indebted US airline owned by Mr Carl Icahn, yesterday earned further breathing space in its attempt to stave off bankruptcy when it agreed to increase its purchase offer for part of the company's debt in return for a stay of up to 60 days on certain pending lawsuits. The legal actions had been filed by holders of TWA's equipment trust certificates.

The airline, which is attempting to buy back \$1.57bn of its debt, has increased its offer for the certificates from 78 per cent of their face value to 71.5 per cent.

It increased its offer on condition that the bondholders agree to sell at least \$80m worth of certificates to TWA by 5pm, New York time, today.

At the moment there are approximately \$120m of certificates outstanding.

For their part, the certificate holders agreed to put a stay on lawsuits relating to TWA's failure to pay principal and interest on the debt.

TWA's debt buy-back plan - aimed at avoiding Chapter 11 bankruptcy protection from creditors - is dependent on bondholders agreeing to sell their debt back to the airline at a large discount to face value. Although the bondholders



Carl Icahn: wins stay on lawsuits

have been reluctant to accept TWA's offer, the airline has warned that creditors would probably receive less for their debt if TWA is forced into seeking the protection of Chapter 11 bankruptcy.

Yesterday's agreement, National Bank, trustee for the certificate holders, follows Tuesday's decision by a federal appeals court judge to postpone the possible repossession of 10 jets and 83 engines by holders of the certificates, which are secured by the TWA jets and engines.

## Vartty returns to red as sales dive

By Bernard Simon

VARTTY, the automotive, industrial and farm equipment maker which almost collapsed in the early 1980s, has slipped back into the red after more than three years of profits.

The Toronto-based company, formerly known as Massey-Ferguson, suffered a loss of US\$29.7m, or 14 cents a share, in the three months to April 30, compared with earnings of \$9.5m, or 5 cents, a year ago.

Sales tumbled by 19 per cent to \$668.7m as a result of sharply lower sales of motor

vehicle components and farm machinery.

Automotive parts became a significant slice of Vartty's business 18 months ago when it acquired Kelsey-Hayes, a Michigan-based maker of minimum wheels and anti-lock brakes.

The company said the drop in sales and operating income was, "if anything, even more serious than we first expected, with severe economic weakness on an international scale and intense competitive pressure on margins". It said the expected rebound following the end of the Gulf war had not

materialised.

Despite these setbacks, the company said it hoped to be profitable for the full fiscal year. It is trimming its workforce by about 1,000 people, or 5 per cent, and cutting production to cope with weak demand.

Vartty plans to move its head office from Toronto to Buffalo, New York, and to incorporate in Delaware.

## Ziff-Davis to publish European titles

By Raymond Snoddy

ZIFF-DAVIS, the large US publisher of computer magazines, is planning an expansion in Europe.

The company, whose publications in the US include PC Week and Computer Shopper, announced yesterday it planned to launch publications in the UK, France and Germany later this year aimed at the direct buyers of personal computer products.

The company's goal is to create a worldwide network of such publications.

The direct purchase of com-

puter equipment, as opposed to purchases through dealers or agents, is a growing business in the US, and Ziff-Davis believes the same trend is building in Europe.

According to market data compiled by Inteco, 41 per cent of all PC software, 27 per cent of peripherals and 11.7 per cent of PC systems purchased by companies and end-users in Europe last year were bought direct from the suppliers. A majority of the purchases were for business use.

Mr Scott Briggs, executive

vice-president of Ziff-Davis, said that direct sales were becoming the largest distribution channel for PC products in Europe. He said direct purchases were cutting across national boundaries with increasing frequency.

The Ziff-Davis expansion in Europe follows a spate of acquisitions by the company. Over the past nine months, it spent over \$120m in the computer publishing field. Most recently it acquired Cobb, the largest US publisher of computer-related newsletters.

## L A Gear to sell 30% stake in \$100m deal

By Karen Zagor in New York

L.A. GEAR, the beleaguered US footwear and clothing maker, has agreed to sell a 30 per cent stake to Trefoil Capital Investors, a fund led by Mr Roy Disney, nephew of the late Walt Disney and vice-chairman of the entertainment company.

The deal is worth \$100m cash. Trefoil will get \$100m in preferred stock convertible into 8.4m common shares at \$11.94 a share.

L.A. Gear, whose sales have been hurt by its dependence on the fickle fashion market, is struggling to turn a profit in the retailing slump.

The company, which technically defaulted on its \$360m

bank credit facility when it turned in a fourth-quarter loss, is operating on a short rein. Under its restructured credit facility with its banks, L.A. is prohibited from posting a loss in the quarter ended May 31.

The preferred stock sale will give Trefoil a significant role in the company. L.A. Gear will need the approval of at least one Trefoil-appointed director before it sells assets, makes acquisitions, issues securities or declares common stock dividends.

L.A. Gear plans to use the cash for working capital and to reduce its \$120m of short-term debt.

## Wells Fargo &amp; Company

US\$200,000,000  
Floating subordinated  
notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the period from May 31, 1991 to 28 June, 1991 the TWA will pay an interest rate of 1/8% per annum, payable on the following dates: 28 June, 1991, 28 July, 1991, 28 August, 1991, 28 September, 1991, 28 October, 1991, 28 November, 1991, 28 December, 1991, 28 January, 1992, 28 February, 1992, 28 March, 1992, 28 April, 1992, 28 May, 1992, 28 June, 1992, 28 July, 1992, 28 August, 1992, 28 September, 1992, 28 October, 1992, 28 November, 1992, 28 December, 1992, 28 January, 1993, 28 February, 1993, 28 March, 1993, 28 April, 1993, 28 May, 1993, 28 June, 1993, 28 July, 1993, 28 August, 1993, 28 September, 1993, 28 October, 1993, 28 November, 1993, 28 December, 1993, 28 January, 1994, 28 February, 1994, 28 March, 1994, 28 April, 1994, 28 May, 1994, 28 June, 1994, 28 July, 1994, 28 August, 1994, 28 September, 1994, 28 October, 1994, 28 November, 1994, 28 December, 1994, 28 January, 1995, 28 February, 1995, 28 March, 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March, 2058, 28 April, 2058, 28 May, 2058, 28 June, 2058, 28 July, 2058, 28 August, 205



U.S. \$50,000,000



**AUSTRIA**  
**Raiffeisen Zentralbank**  
**Österreich Aktiengesellschaft**

Floating Rate  
 Subordinated Notes Due 1996

Interest **6.3125%** annum  
 Interest **31st May 1991**  
 Interest **November 1991**  
 Interest Amount per  
 U.S. \$50,000 Note due  
 29th November 1991 **U.S. \$159.57**

Credit Suisse First Boston Limited

BANQUE NATIONALE DE PARIS

ECU 100,000,000

Floating Rate Notes due 1996

Notice is hereby given that the rate of interest for the period from May 31st, 1991 to August 30th, 1991 has been fixed at 8.9375 per cent per annum. The coupon amount due for this period is ECU 251.20 per ECU 100,000 denomination and is payable on the interest payment date August 30th, 1991.

The Fiscal Agent  
 Banque Nationale de Paris  
 (Luxembourg) S.A.

MACQUARIE BANK LIMITED

USD 20,000,000 Subordinated

Floating Rate Bonds due 2000

Notice is hereby given that the rate of interest for the period from May 31st, 1991 to November 29th, 1991 the coupon will carry an interest rate of 8.75% per annum (including the margin of 0.5%).

The coupon amount payable on November 29, 1991 will be USD 34.31 per coupon for USD 100,000 denomination Bonds and USD 343.16 per coupon for USD 10,000 denomination Bonds.

By: Citibank, N.A. (CSSI Dept), Agent Bank

NOTICE OF RATE OF INTEREST

BANQUE EXTERIEURE D'ALGERIE

USD 500,000,000

Floating Rate Notes due 2000

In accordance with the provisions of the Agency Agreement between Banque Exterieur d'Algerie and Citibank N.A., dated as of May 22, 1991 notice is hereby given that the interest rate on the Coupon Amount payable on November 29, 1991 against Coupon No. 12 will be US\$8.25 p.a. and that the Coupon Amount payable on November 29, 1991 against Coupon No. 13 will be US\$8.25 p.a. for each Note of US\$10,000 and US\$25,000.

By Citibank, N.A. (CSSI Dept)  
 London Agent Bank

SVENSKA INTERNATIONAL LTD

USD 25,000,000

Subordinated Floating Rate Notes 1995

Notice is hereby given that for the interest period from 31st May 1991 to 29th November 1991 the rate of interest on the notes is 6.3125 per cent annum. The coupon amount will be USD 319.15 per USD 10,000 note.

Svenska Handelsbanken SA  
 Agent Bank

CITICORP

U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2005

Notice is hereby given that the rate of interest has been fixed at 6.0375% in respect of the Original Notes and 6.125% in respect of the Enhancement Notes, and that the interest payable on the relevant interest payment date June 28, 1991 against Coupon No. 68 in respect of US\$1,000,000 nominal of the Notes will be US\$46.96 in respect of the Original Notes and US\$47.64 in respect of the Enhancement Notes.

May 31, 1991, London  
 By: Citibank, N.A. (CSSI Dept), Agent Bank

Bank of Tokyo (Curacao) Holding N.V.

U.S. \$100,000,000

GUARANTEED FLOATING RATE NOTES 1997

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

**The Bank of Tokyo, Ltd.**  
 (Kabushiki Kaisha Tokyo Ginko)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curacao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated November 27, 1991, notice is hereby given that the rate of interest payable on the relevant interest payment date August 31, 1991 against Coupon No. 23 will be 6.125% p.a.

May 31, 1991, London  
 By: Citibank, N.A. (CSSI Dept), Agent Bank

## The Freshest Start to your Monday Morning



On a Monday morning, the AIBD Weekly Eurobond Guide is the freshest thing next to your coffee and croissant. Inside you'll find essential data on 1000 bonds, updated and published every week by the

recognised regulatory body for international securities market. Included are indicative prices, AIBD bond indices, marketmakers, ratings and combined weekly turnover statistics.



For a free, fresh call Margaret on 071-538 (Fax: 071-538 4902) or her at (Systems and Information) Ltd., Seven Limeharbour, Docklands, London E14 9NQ.

## INTERNATIONAL COMPANIES AND FINANCE

# An Israeli dinosaur shows signs of life

Koor Industries results have brought fresh hope to the Histadrut writes Hugh Carnegie

**L**ast week, an Israeli dinosaur showed signs of life. Or, rather, it behaved in a way that suggests it is avoiding extinction by evolving into something different.

This is the huge industrial arm of Israel's trade union federation, the Histadrut. The hope of life, after years of moribund performance, lay in the 1990 results of Koor Industries, the giant flagship of the Histadrut's unusual function as an owner of production as well as an organiser of labour.

A real revival has yet to occur. Koor, which produces around 10 per cent of Israeli industrial output, posted a loss last year of Shk99m (\$40.9m), and has to persuade its creditors by the end of September to waive \$400m of its billion-dollar plus debts if it is to avoid the collapse it has faced since Bankers Trust of New York first threatened to pull the plug more than two years ago.

But last year's losses were only a fraction of those in the previous three years, and Koor produced an operating profit of Shk150m — significant by its recent standards. Mr Benjamin Geon, Koor's chief executive, said he is now confident the group can stand on its feet — should the debt restructuring deal go through.

If it succeeds in doing so, the Histadrut may well claim that those who argued that a trade union could not, nor should, run a business in the modern Israeli economy were

wrong. However, the truth is that the Histadrut has not reached this point without confronting some fundamental changes in the way it operates as an industrial owner.

Professor Eitan Sheshinski is an economist brought in early last year to head Hevrat Ha'ovdim (The Workers' Society), the arm of the Histadrut which administers its industrial and economic holdings. His position puts him in charge of an organisation which accounts for almost 15 per cent of Israel's GNP.

He admits frankly that many of the Hevrat Ha'ovdim's problems stemmed from its concentration over the years on goals other than profitability — such as providing employment, egalitarianism and national industrial development — and bad management.

He does not go so far as to say the trade unions should have no production role in the Israeli economy, but he is "quite clear" what his objective is for Hevrat Ha'ovdim: to make it profitable.

The short-term objective must be economic profitability. All the other roles will be subsidiary and secondary.

This entails, he says, Hevrat Ha'ovdim companies accepting private capital investment, including public stock flotations, accepting the sale of unprofitable factories and paying the going rate to secure good, market-oriented management.

The leadership of the Histadrut, still dominated by traditional Labour party figures



Eitan Sheshinski: at the head of Hevrat Ha'ovdim

bred on socialist Zionism, does not evince much enthusiasm for all this. But, says Prof Sheshinski, they realise, however reluctantly, that Hevrat Ha'ovdim had "come to the bottom of the barrel" and had no alternative.

Much of the new prescription has indeed been forced, whether by, on Koor, thousands of jobs have gone, plants have

closed and Mr Geon has hammered away at the primary need to make profits. If the debt deal goes through, Hevrat Ha'ovdim will end up owing just 26 per cent of the conglomerate. Professor Sheshinski is also pressing the Histadrut's ruling council to change Hevrat's constitution to allow Koor and its other holdings to raise money through the stock

exchange, something amounting to an anathema in the past.

Hevrat Ha'ovdim's holdings extend well beyond Koor. It controls Bank Hapoalim, the country's biggest financial group, Hasehah, a big insurance group, and Sotek Bosh, the biggest construction group which went through a debt crisis in the mid-1980s. The country's transport co-operatives, Egged and Dan and the ailing Kibbutzim agriculture and industrial co-operatives are affiliated to Hevrat.

Prof Sheshinski envisages the future role of Hevrat Ha'ovdim as "a genuine holding company" distanced from the Histadrut in management terms and giving much more autonomy to its individual organisations.

The goal should be to manage a portfolio of companies, leaving all day-to-day management to the individual corporations.

Changes have already been made to the relationship between the Histadrut and Hevrat Ha'ovdim. The secretary-general of the Histadrut, as he was until Prof Sheshinski was brought in, Nor has he a seat on the board, which now includes only six trade union representatives.

If Koor does survive, the Histadrut's role as large industrial owner will probably survive with it. But, as the thousands of Koor workers laid off since 1988 and the creditors who will sit on the board will testify, it will be in a very different form from the past.

## Sales soar 18.4% at Mitsubishi Materials

By Neil Weinberg in Tokyo

**MITSUBISHI** Materials, Japan's largest metal and ceramic products maker, posted a double-digit rise in sales, but only a modest gain in profits in the year ended March.

The company's takeover of Mitsubishi Mining and Cement last December gave the biggest boost to sales, which rose 18.4 per cent to ¥780bn (US\$5.1bn). Pre-tax profits edged up 5.3 per cent to ¥27.4bn.

Mitsubishi Materials said an aggressive sales pitch, improved efficiency and labour cost cuts helped it overcome sagging prices for some materials and higher interest costs.

Total metals sales rose 5.3 per cent to ¥678.7bn. Shareholders' equity also climbed 15.3 per cent to ¥253.3 per share. The firm added ¥1 a share to its dividend to mark the merger, bringing the total for the year to ¥7.

Mitsubishi Metals admitted difficulty in making forecasts for the current year, given its planned merger with Tokoku Development and unstable materials markets.

Tokoku's operations, along with inclusion of cement-related activities for full year, are expected to help 18 sales 19.8 per cent to ¥910bn and pre-tax profits 27.5 per cent to ¥35bn.

Mitsubishi Metals expects increased income from fabricated metal products and aluminium cans to help offset weak materials prices in some sectors and higher depreciation costs.

The current profits of leading Japanese corporations fell an average 1.3 per cent in the year to end-March, 1991, against an average 9.7 per cent year-on-year rise a year earlier, according to the Wako Research Institute.

The report covers 643 companies on the Tokyo Stock Exchange. Financial companies were not included.

Isvalmer

US\$100,000,000

Floating Rate Notes due 1992

issued by Morgan Guaranty

Global to make a loan to Institut

per to Sillipio Corporation

dell'Italia Meridionale in

authority body of the Republic

Italy incorporated under Law No.

296 of April 11 1953

For the Interest Period 31 May,

1991 to 28 June, 1991 the rate

has been fixed at 6 7/8% p.a. Interest

accrued and payable on 31 July,

1991 will amount to US\$48.13

per US\$10,000 Certificate.

Agent: Morgan Guaranty

Trust Company

JPMorgan

REPUBLIC OF INDONESIA

US\$200,000,000

Floating Rate Notes due 1992

In accordance with the provisions of

the Notes, notice is hereby given that

the rate of interest for the period from

31st May, 1991 to 29th November,

1991 has been fixed at 6.4375 per

cent per annum.

On the 29th November, 1991 interest

of US\$35.45 per US\$10,000

nominal amount of the Notes and

interest of US\$9,136.28 per US\$

250,000 nominal amount of the

Notes will be due against interest

Coupon No. 19.

Swiss Bank Corporation

London

Reference Agent

## S African bank expects increased earnings

By Philip Gawth

AMALGAMATED Banks of South Africa (Absa), the country's largest bank, forecasts an increase in profits for the current year, its first year in its newly merged form.

Absa was formed in March when four financial institutions — ABSA, Allied, Volkskas and Sage Financial Services (SFS) — agreed a merger, following a fiercely contested takeover battle.

Group attributable profits for the year ended March, 1991 were R231.3m, (\$114.7m) against R196.9m in 1989-90. The figures are not comparable, however, since take account of contributions from Allied, Volkskas and SFS.

The 1989-90 profit is for ABSA alone. During the year business conditions deteriorated sharply, a trend emphasised by the group's R279.5m of bad debt provisions.

Absa's weighted earnings per share totalled 93.4 cents. It is paying a dividend of 36 cents a share.

Mr Herc Hefner, chairman, said the projected rationalisation of the merger would probably be greater than expected.

"Absa is positioned to build on its strong base through rationalisation of support structures and improvements in operational efficiencies. Cost savings are likely to be significant," he said.

Absa is South Africa's biggest financial institution with assets totalling some R500m.

Its merger plan was formally resolved in March this year.

Under the deal, First National Bank — the leading bidder for Allied Building Society — was rebranded a maximum of R16.75m.

## TNT denies prior release of poor financial figures

By Kevin Brown in Sydney

TNT, the Australian-based international transport group, yesterday rejected a suggestion that it had released poor financial figures to investors in advance of its recent third-quarter earnings report.

TNT shares have been under pressure since the beginning of the year because of concerns about the group's liquidity and profitability.

The group made a net loss of A\$95m (US\$67.40m) after abnormal items for the nine months to March.

The shares closed at A\$1.02 yesterday, down 1 cent on the day but above their all-time low of 75 cents in January.

The shares stood at A\$1.32 two days before the release of the nine-month report on May 17.

In an official query, the ASX noted that the weakness of the share price could have led TNT to expect that 55m options at A\$1.60 would not be up, denying the group a significant

exchange said the sequence of events led it "to question whether the market was informed" of the company's financial

or whether ... there could have been earlier disclosure of at least the more material items which contributed to the reduction in profit."

Mr Rupert Nichols, TNT company secretary, said the reduced profitability of its operations in Australia, South America and Europe had been clearly indicated in its interim report.

Mr Nichols said TNT was one of the few Australian companies which produces quarterly reports.

"The nine-month report contained a great deal of information reflecting the directors' determination to ensure the market was fully informed," he said.

TNT has repeatedly denied that it has liquidity problems. It will return to profitability next year, providing some significant economic deterioration in its main markets.

However, the group has forecasted a reconstruction of its loss-making European air express network, which has failed to generate sufficient freight to fill the aircraft fleet.

TNT says the network has "attracted interest and approaches from other parties".

## Cost-cutting lifts Kawasaki

By Neil Weinberg

**KAWASAKI** Heavy Industries, Japan's oldest shipbuilder and one of its leading heavy equipment and engineering firms, enjoyed strong gains in sales and pre-tax profits for the year to end-March, with most of its divisions posting advances.

Severe cost-cutting helped Kawasaki boost pre-tax profits 18.9 per cent to ¥20.4bn (\$148m), while such division managed to post a profit. Sales staged a 9.6 per cent gain to ¥891.6m.

Soaring revenues for Kawasaki's shipbuilding division, which were up 88.7 per cent to ¥386.6m, led the sales rise. The company's other main division, industrial machinery and steel, posted a 30 per cent sales gain to ¥77.1bn. However, sales of rolling stock were off 11.1 per cent.

Kawasaki expects sales for the current year to rise 8 per cent to ¥930bn and pre-tax profits to make a similar

EUROPEAN AMERICAN BANCORP

US\$125,000,000

Floating Rate Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 31 May 1991 to 29 November 1991 the Notes will carry a rate of 6 7/8% p.a. and the interest payable on the relevant interest payment date 29 November, 1991 will amount to US\$325.45 per US\$10,000 Note.

By: Hambros Bank Limited  
 Agent Bank

TSE HILL SAMUEL BANK

US\$75,000,000

Floating Rate Notes Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 31 May 1991 to 29 November 1991 the Notes will carry a rate of 6 7/8% p.a. and the interest payable on the relevant interest payment date 29 November, 1991 will amount to US\$325.45 per US\$10,000 Note.

By: Morgan Guaranty Trust Company  
 J P Morgan

First Bank System, Inc.

US\$200,000,000

Subordinated Floating Rate Notes Due 2000

Notice is hereby given that for the interest period from 31 May 1991 to 30 August, 1991 the Notes will carry an interest rate of 6 7/8% p.a. and the interest payable on the relevant interest payment date 30 August, 1991 will amount to US\$316.41 per US\$10,000 note and US\$3,940.16 per US\$250,000 note.

By: Morgan Guaranty Trust Company  
 J P Morgan

U.S. \$500,000,000

Lloyds Bank Plc

Floating Rate Notes Due 1997

Primary Capital Unlimited  
 Floating Rate Notes (Series 2)

For the three months, May 31, 1991 to August 30, 1991 the Notes will carry an interest rate of 6 1/4% p.a. with a Coupon Amount of U.S. \$157.50 payable on August 30, 1991.

By: The Chase Manhattan Bank, N.A.  
 London, Agent Bank

Can. \$75,000,000

Provinces of New Brunswick

Floating Rate Notes Due May 1994

Notice is hereby given that in respect of the interest period from May 31, 1991 to August 30, 1991, the Notes will carry an interest rate of 5% per annum. The amount of the coupon to be paid on August 30, 1991 against Coupon No. 29 will be Can. \$227.50 for Bonds Notes of Can. \$10,000 principal amount and Can. \$22.75 for Bonds Notes of Can. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
 London, Agent Bank

US \$330,000,000

Republic of Italy Euro

Repackaged Assets Limited

F.E.R.A.R.I. II

Floating Euro-dollar Repackaged Assets of the Republic of Italy due 1998

For the period from May 31, 1991 to August 30, 1991 the Notes will carry an interest rate of 6 1/4% per annum with an interest amount of US \$1,579.86 per US \$100,000 Note.

The relevant interest payment date will be August 30, 1991.

By: The Chase Manhattan Bank, N.A.  
 London, Agent Bank

CITICORP

U.S. \$600,000,000

Subordinated Floating Rate Notes Due May 28, 1998

Notice is hereby given that the rate of interest has been fixed at 6.1875% and that the interest payable on the relevant interest payment date August 30, 1991 against Coupon No. 21 in respect of US\$1,000,000 nominal of the Notes will be US\$156.41 and in respect of US\$250,000 nominal of the Notes will be US\$39.1016.

May 31, 1991, London  
 By: Citibank, N.A. (CSSI Dept), Agent Bank

CITIBANK

CITICORP

U.S. \$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005

Notice is hereby given that the rate of interest has been fixed at 6.0375% and that the interest payable on the relevant interest payment date June 28, 1991 against Coupon No. 68 in respect of US\$1,000,000 nominal of the Notes will be US\$46.96.

May 31, 1991, London  
 By: Citibank, N.A. (CSSI Dept), Agent Bank







## INTERNATIONAL CAPITAL MARKETS

## Crédit Local taps Euro-yen sector with Y30bn offer

By Simon London

CREDIT Local became the latest triple-A rated borrower to tap the Euro-yen market yesterday, offering a Y30bn paper in a deal lead managed by Daiwa Europe.

The bonds carry a coupon of 7 per cent and were reoffered to investors at a fixed price of 99.85, where the yield is 1.4 per cent. At this level, the offer is little yield pick up over the 1.5 per cent yield on the 10-year Euro-yen bonds issued by the Inter-American Development Bank and KfW, the German financial institution. However, the name is well liked among continental European investors and the bonds are around the fixed reoffer level.

Credit Local is a fungible Ecu100m to its outstanding Ecu 200m issue maturing in 1995, which was launched earlier this month.

The bonds were reoffered to investors at a price of par, where the yield is 1.4 per cent.

to the secondary market levels of the outstanding bonds.

New issue activity in the Euro sector looks set to pick up in June as borrowers look to

## INTERNATIONAL BONDS

establish deals before the summer period. In addition, consistent rumours of a large long-term issue from Norway, some French government agency borrowers are looking at the market, syndicate

In the Eurodollar market, the Dutch chemicals group in which the government has a 31 per cent stake, came with a \$150m five-year note programme. The arranger and dealer to the programme is Deutsche Bank Capital Markets, and other dealers are Credit Suisse First Boston, Morgan Stanley and Salomon Brothers.

price of 99.70 to 100.05 bid by the close.

A further \$815m of equity-linked paper was added to the pile of warrant bond offerings by Japanese companies. So far this week 17 warrant bond issues have been launched in Eurodollars, Swiss francs and D-Marks, totalling \$1.25bn equivalent.

Next week, supply promises to be equally heavy with a similar number of deals expected. Although the market remains generally receptive to new issues, the heavier weight of paper is likely to dampen the trading performance of most issues.

Europäische Hypothekenbank, the German savings bank which is part of the Deutsche Bank group, has launched a \$150m Euro-medium term note programme. The arranger and dealer to the programme is Deutsche Bank Capital Markets, and other dealers are Credit Suisse First Boston, Morgan Stanley and Salomon Brothers.

## Greenall Whitley raises £55m

GREENALL Whitley, the UK leisure group, yesterday raised £55m with a debenture stock issue in the domestic bond market, lead managed by Capital Markets, writes Simon London.

Mr Alan Rothwell, director of finance, said that the funds were being used to replace existing uncommitted bank finance as part of a restructuring of the group balance sheet. He said that the difficulties faced by many banks made committed, long-term funding desirable.

NatWest swapped £50m of the new funds raised yesterday into floating rate, achieving committed long-term funding at a margin of 50 basis points over the London interbank offered rate.

In December, Whitbread, the UK brewing group, swapped into floating rate the majority of its \$135m long-dated debenture issue.

The 24-year paper issued yesterday carries a coupon of 11.1 per cent and was priced at 99.975 to yield 145 basis points over the 9 per cent UK government bond maturing 2014.

In addition to the fresh money raised yesterday, the company is asking holders of its outstanding £50m 10 per cent debenture issue maturing 2014 to accept an exchange offer into the new bonds. An extraordinary meeting of bondholders will be held on June 24.

If the exchange offer is accepted, the new issue will total just under £100m, since the old bonds are trading below their nominal value of par.

The new bonds issued yesterday were priced to offer a 100 basis point yield pick-up over the secondary market yield of the existing issue. However, the terms of the exchange offer guarantee holders of the old bonds a 20 basis point pick-up by switching into the new paper.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Yield	Book runner
Banque Paribas (L)	150	8 1/2	101.20	1994	1 1/2	USBS Phillips & Drew
SCG	100	9 1/2	101.75	1994	1 1/2	Paribas Capital Markets
Crédit Local de France (L)	100	7	101.475	1995	1 1/2	Daiwa Europe
YBN	300	7	101.475	1995	1 1/2	Daiwa Europe
Crédit Local de France (L)	300	7	101.475	1995	1 1/2	Daiwa Europe

## SEC votes to ease rules on Canadian securities

By Patrick Harverson in New York

THE Securities and Exchange Commission, the US watchdog, yesterday voted for rule changes that will make it easier for Canadian companies to issue their securities to US investors.

The SEC's commissioners agreed to adopt a rule that will allow some Canadian companies to offer their securities in the US using disclosure documents required by Canadian law, rather than those required by the SEC.

In the past, Canadian issuers of stock and debt in the US have had to file registration requirements in both the US and Canada, a cumbersome and expensive exercise that has dissuaded many companies from making their stock available to US investors.

The new rule covers offerings of investment-grade debt and preferred securities, as well as common equity. In addition, smaller Canadian companies will be allowed to use Canadian disclosure documents for rights offerings and exchange offers.

Yesterday's decision by the SEC should pave the way for similar agreements with other countries, particularly the UK. The SEC's disclosure standards are among the toughest in the world, and many overseas companies which would like to issue securities in the US have refrained from doing so because of the requirements. Critics of the SEC's tough stance have called for an easing in disclosure standards, and proposals for a multi-jurisdictional disclosure system have been in the pipeline for the past two years.

Working on a parallel system to allow US companies to use US disclosure documents when raising funds in Canada, a regulatory meeting to decide on a final version of the system is expected to be held in the next few months.

There are more than 300 Canadian companies presently listed on US stock exchanges. In 1990, 1990 Canadian issuers made a total of 54 public offerings in the US, worth just under \$15bn.

## Canadians seek foreign assets

Investors are unsettled by the domestic scene, writes Bernard Simon

CANADIAN investors, both retail and institutional, are markedly stepping up their purchases of foreign assets such as securities and real estate. The trend partly reflects the phased lifting which began last year of the statutory ceiling on foreign assets held by pension funds and other institutions.

In addition, some large public-sector investors, such as the Ontario Teachers' and British Columbia government pension funds, have begun for the first time to diversify out of domestic government securities into equities and real estate.

But there is also evidence that while foreign portfolio managers still see Canada as an oasis of stability, many Canadians themselves are unsettled by recent political and economic tremors, and by the unremitting strength of the Canadian dollar.

Mr Fraser Blakely, president of Baring International's subsidiary in Toronto, says that many of his clients are "somewhat pessimistic about the Canadian situation." Mr Steve McGirr, vice-president for global fixed-income investments at Wood Gundy, has noticed an appetite among

retail investors for dollar securities. "People are diversifying their assets by currency," he says. "It's perceptible, but not an avalanche."

According to Statistics Canada, purchases of foreign securities reached almost \$380m (US\$635m) in February and March, compared with net redemptions of \$15m in the same two months last year. Foreign bonds made up 57 per cent of this year's purchases.

Mr Marshall Nicholishen, president of Reed Monahan and Nicholishen, which manages pension fund portfolios, says he is also taking a closer look at investing in Canadian companies, such as telephone equipment maker Northern Telecom and transport group Bombardier, which get a sizeable chunk of their revenues from foreign operations.

The federal government last year proposed lifting the ceiling on institutions' foreign assets from 10 per cent to 20 per cent over a period of five years. Although the changes are not yet on the statute book, the government has informally given the go-ahead for investors to lift their foreign holdings to at least 12 per cent of assets.

According to Mr Blakely, many institutions have spent the past year discussing strategy and are only now taking action to raise their foreign exposure. The political nervousness is caused partly by tensions over Quebec's future role in Canada, and by a recent severe loss of business confidence in Ontario, the country's industrial heartland.

Quebec last week floated its first bond of the year on the domestic market. Although the 10-year \$325m issue was quickly sold, the province offered an unusually wide spread of 85 basis points above government of Canada bonds.

Ontario's new social-democratic government has unsettled investors by tripling its budget deficit for the current fiscal year, and promised sweeping new labour laws to enhance the bargaining power of trade unions. All leading bond rating agencies have cut the province's debt rating in recent weeks.

Against this background, the Canadian dollar's extraordinary strength has defied all predictions. It rose further this week to a seven-month peak of 87.22 US cents. With the inflation rate above 6 per cent and many industries complaining bitterly about eroding export markets, many investors still remain convinced that the dollar is due for a slide, and are thus diversifying into other currencies.

Some economists however, have begun warning that the drop will be longer delayed, and when it does come, may be much shallower than they have previously expected. They have been persuaded that Mr John G. Brown, the governor of the Bank of Canada, and the finance department have their sights set on squeezing inflation. Ottawa earlier this year set a target of bringing growth in the consumer price index down to 2 per cent by the end of 1993.

Foreign investors appear already to have got that message. Non-resident purchases of Canadian bonds soared in the first three months of this year, over three times more than a year earlier.

Mr McGirr at Wood Gundy says that, politically, foreigners are attracted by the commitment to bring down inflation, and the quest for a return on capital gains as interest rates fall.

## Bond scheme faces final hurdle

By Simon London

THE six-month campaign to place a scheme of arrangement to salvage Bond Corporation Holdings, the collapsed company once owned by Mr Alan Bond, the Australian entrepreneur, faces its final test today.

German bondholders met in Frankfurt to vote on a debt-for-equity swap which, the company argues, offers them the best return on their investment. If agreement is reached the company will then only need the consent of the Australian creditors.

On Wednesday, 100,000 equivalent convertible bonds met in London and voted to accept the proposals. The company's shareholders have already agreed to the scheme. The scheme offers holders of nearly \$250m Bond Corporation convertible bonds a four-year redeemable preference share and ordinary shares in

the company. This will dilute existing shareholders' around one-tenth of their previous stake. Mr Bond will be left with a 5 per cent share.

According to an independent assessment of the scheme by Ferrier Hodgson, the Australian accounting firm, an immediate sale of the company's assets would raise \$250m for unsecured creditors. However, it estimates the scheme of arrangement will raise \$250m over five years.

On this basis, the restructuring will yield a weight loss of 10 per cent for the company's convertible bondholders should get around 5 per cent in the dollar over four years. Convertible bondholders should get around 5 per cent in the dollar over four years.

In London for the meeting of convertible bondholders, Mr Kim McGrath, Bond Corporation chairman, said an orderly "work out" would realise more than immediate liquidation because many of the assets are "immature".

For example, many of Bond Corporation's assets are related to litigation - which can be better pursued by the company than by a liquidator. Ferrier Hodgson valued "illiquid assets" at \$217m under the scheme of arrangement.

Equally, by developing the company's real estate assets, Mr McGrath hopes to realise a higher value than by selling undeveloped land.

The company has also negotiated a deal with Australian Consolidated Investments (ACIL), formerly Bell Group, to reduce its secured claims from \$400m to \$250m. ACIL is also providing up to \$250m per month to meet running costs.

Mr Peter Lucas, Bond Corporation chairman, said the company had to employ as few people as possible to provide information in official enquiries in progress in Australia.

## CNL sells off leasing portfolio to Hispaner

By Peter Bruce in Madrid

SPAIN'S largest leasing company, Consorcio Nacional del Leasing (CNL), has sold its entire leasing portfolio to Hispaner, a financing affiliate of Banco Hispanoamericano, for nearly \$400m.

The decision to sell was made by CNL's new owner, Mr Javier de la Rosa, an entrepreneur with close ties to the Kuwait Investment Office (KIO), which launched a takeover bid for CNL on the Madrid bourse a month ago. It now controls 50.3 per cent of the company.

Mr de la Rosa, one of Spain's wealthiest men, manages KIO's huge industrial and property investments in Spain. He wanted to begin an investment drive on his own account. The proceeds from the CNL portfolio may be used to fund these new investments.

## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS									
Thursday May 30 1991									
SUB-SECTIONS									
Figures in parentheses show number of stocks per section	Index No.	Day's Change	Est. Change (p)	Yield (%)	Vol. (m)	Index No.	Day's Change	Est. Change (p)	Yield (%)
1 CAPITAL GOODS (186)	813.67	-0.5	11.43	5.97	10.73	818.94	-0.5	11.43	5.97
2 Building Materials (24)	1020.99	-0.3	11.43	5.97	10.73	1026.34	-0.3	11.43	5.97
3 Contracting, Construction (31)	1271.65	-0.3	9.38	6.34	11.96	1274.92	-0.3	9.38	6.34
4 Electricals (10)	2358.96	+0.4	11.13	5.67	11.42	2360.38	+0.4	11.13	5.67
5 Electronics (23)	1752.01	-0.2	8.92	5.12	14.93	1754.81	-0.2	8.92	5.12
6 Engineering-Aerospace (8)	413.38	-0.3	16.64	5.97	7.23	416.60	-0.3	16.64	5.97
7 Engineering-General (47)	438.29	-0.3	12.77	5.99	9.46	441.08	-0.3	12.77	5.99
8 Metals and Metal Forming (8)	441.60	-0.5	20.22	7.81	6.10	443.70	-0.5	20.22	7.81
9 Motors (13)	322.98	-0.1	12.47	7.33	9.48	325.35	-0.1	12.47	7.33
10 Other Industrial Materials (20)	1470.52	-1.1	9.61	5.33	12.25	1473.42	-1.1	9.61	5.33
11 CONSUMER GOODS (186)	1460.53	-0.2	8.13	3.71	15.17	1463.66	-0.2	8.13	3.71
12 Breweries and Distillers (22)	1809.11	-0.3	4.2	3.67	14.61	1811.72	-0.3	4.2	3.67
13 Food Manufacturing (20)	1170.19	-0.4	9.84	4.20	12.58	1173.99	-0.4	9.84	4.20
14 Food Retailing (16)	2733.39	-0.1	7.93	3.04	16.47	2736.32	-0.1	7.93	3.04
15 Health and Household (22)	1408.08	-0.6	4.13	2.52	20.29	1412.21	-0.6	4.13	2.52
16 Hotels and Leisure (23)	1289.31	-0.1	10.29	3.1	11.54	1292.41	-0.1	10.29	3.1
17 Media (26)	1416.01	-1.1	9.52	4.94	13.37	1421.53	-1.1	9.52	4.94
18 Packaging, Paper & Printing (17)	664.16	-0.2	7.98	4.95	13.69	667.11	-0.2	7.98	4.95
19 Stores (33)	897.17	-0.2	8.86	4.07	14.75	900.03	-0.2	8.86	4.07
20 Textiles (10)	531.34	+1.3	10.38	5.98	11.90	532.64	+1.3	10.38	5.98
21 OTHER GROUPS (107)	1228.36	-0.3	9.96	5.15	12.35	1231.72	-0.3	9.96	5.15
22 BUSINESS SERVICES (12)	1210.56	-0.8	10.91	5.38	11.27	1213.37	-0.8	10.91	5.38
23 Chemicals (21)	1372.76	+0.3	8.31	3.23	13.66	1376.07	+0.3	8.31	3.23
24 Conglomerates (10)	1367.54	-0.4	10.45	7.12	11.52	1371.99	-0.4	10.45	7.12
25 Transport (13)	1269.31	-0.4	11.20	4.78	11.02	1270.71	-0.4	11.20	4.78
26 Electricity (14)	1233.57	-0.3	11.24	5.41	11.15	1235.88	-0.3	11.24	5.41
27 Telephone Networks (4)	1479.18	-0.3	10.32	4.06	12.65	1481.54	-0.3	10.32	4.06
28 Water (10)	2455.58	+0.1	14.08	5.64	7.94	2458.52	+0.1	14.08	5.64
29 MISCELLANEOUS (23)	1865.24	-0.2	5.10	12.21	13.64	1868.76	-0.2	5.10	12.21
30 INDUSTRIAL GROUP (483)	1229.54	-0.2	9.37	4.62	13.14	1232.07	-0.2	9.37	4.62
31 Oil & Gas (19)	2359.01	+0.9	11.50	5.80	11.45	2362.51	+0.9	11.50	5.80
32 FT-SE 100 SHARE INDEX (100)	2359.01	-0.1	9.64	4.77	12.89	2362.51	-0.1	9.64	4.77
33 FINANCIAL GROUP (97)	800.32	-0.1	5.94	-	18.07	801.41	-0.1	5.94	-
34 Banks (9)	904.83	-0.5	7.62	6.12	19.02	906.45	-0.5	7.62	6.12
35 Insurance (Life) (7)	1474.05	+1.3	5.61	-	41.64	1479.66	+1.3	5.61	-
36 Insurance (Compensation) (8)	669.92	-0.1	6.55	-	20.23	670.61	-0.1	6.55	-
37 Insurance (General) (8)	1074.85	-0.1	7.33	17.74	21.24	1075.94	-0.1	7.33	17.74
38 Merchant Banks (7)	421.16	-0.2	4.92	-	4.47	422.08	-0.2	4.92	-
39 Property (40)	948.84	-0.3	6.60	10.20	20.72	950.30	-0.3	6.60	10.20
40 Other Financial (20)	283.72	-0.1	5.27	6.39	13.40	284.76	-0.1	5.27	6.39
41 Investment Trusts (70)	1204.50	-0.1	-	3.48	-	1205.98	-0.1	-	3.48
42 ALL-SHARE INDEX (1667)	1198.48	-0.1	-	4.89	-	1199.48	-0.1	-	4.89
43 FT-SE 100 SHARE INDEX	2491.2	-1.7	2495.21	2484.11	2492.91	2497.71	-1.7	2495.21	2484.11

## FIXED INTEREST

PRICE INDICES	Thu May 30	Day's Change	Wed May 29	Accrued Interest	Vol. (m)	1991	1992	1993	1994
1 British Government	121.65	-0.01	121.67	2.40	4.29	9.22	9.20	11.34	11.34
2 5-15 years (28)	130.69	-0.12	130.85	2.70	5.15	9.82	9.79	11.00	11.00
3 Over 15 years (9)	136.85	-0.20	137.13	2.30	5.02	9.97	9.94	10.94	10.94
4 Irredeemables (6)	149.31	-0.21	149.62	1.18	6.11	10.25	10.23	11.33	11.33
5 All stocks (72)	130.01	-0.09	130.13	2.58	4.92	10.10	10.10	11.29	11.29
6 Index-Linked	159.26	-0.10	159.42	0.14	2.72	10.50	10.49	12.50	12.50
7 Over 5 years (11)	147.50	-0.22	147.83	1.04	1.52	10.43	10.40	12.84	12.84
8 All stocks (11)	148.39	-0.22	148.72	1.01	1.56	10.22	10.20	10.88	10.88
9 Bills & Loans (54)	109.63	+0.02	109.61	2.23	4.30	11.88	11.88	14.64	14.64

## RISES AND FALLS YESTERDAY

British Funds	Rise	Fall	Stale
Corporations, Domestic and Foreign Bonds	0	0	15
Equities	214	319	996
Industrial	214	319	996
Financial	22	22	22
Plantations	4	0	10
Oil	4	0	10
Others	44	22	107
Totals	423	339	1,045

## LONDON RECENT ISSUES

SECURITIES										
Issue Price	Amount Paid	Latest Date	1991 High	1991 Low	Stock	Closing Price	Yr -	Div. Div.	Turnover	P/E
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	the Co.	100		100.0		11.3
100	100	100	100	100	the Co.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
100	100	100	100	100	Aluminum Smith-Low Inc.	100		100.0		11.3
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## UK COMPANY NEWS

Domestic supply operations still generate over 75% of profits  
**British Gas surges 46% to £1.6bn**

By David Owen

OVER THREE quarters of the profits of British Gas continue to be generated by its domestic gas supply operations, in spite of its much-reiterated intention to boost its presence in upstream activities and overseas gas supply.

The group yesterday unveiled record pre-tax profits of £1.58bn on a current cost basis for the year ended March 31 1991 - a gain of 46 per cent over the previous £1.06bn. Turnover rose by nearly 19 per cent to £5.65bn (£7.99bn).

It made much of a 77 per cent improvement to £264m in operating profits of its exploration and production business, on the back of a three-fold increase in output from the South Morcombe gas field.

Even so, exploration and production's share of group operating profits advanced only from 13.5 per cent to 16 per cent. Overseas gas supply

chipped in with 4 per cent, reflecting a first-time contribution from Consumers' Gas, the Canadian business bought in December for £41.1bn (£583m).

The contribution from UK marketing activities, meanwhile, slipped from 5.8 per cent to 3.7 per cent as high interest rates and the sluggish property market depressed gas central heating demand.

The group attributed much of its sharp profit jump to colder weather, which it said had raised post-tax earnings by £160m, in comparison to 1989-90.

when Britain experienced its mildest winter for more than 300 years.

It said that earnings per share, on a weather-adjusted basis, were up only 7 per cent. This compared with an actual increase of almost 33 per cent, from 16.3p to 21.5p.

The cash flow statement showed that long-term debt had risen to £900m (£51m), largely as a result of the £571m of net borrowings taken on with the purchase of Consumers' Gas. Mr Allan Sutcliffe, managing director of finance, said that was in line with the group policy of moving towards more long-term debt on its balance sheet. Gearing at the year end was 10.9 per cent, compared with 5.9 per cent.

He said that capital expenditure of between £3bn and £3.5bn was planned over the next five years, against £1.19bn in the year under review. Operating costs increased by 14 per cent to £7.84bn (£6.89bn).

Mr Robert Evans, chairman and chief executive, said he expected at least 10 per cent of the UK commercial and industrial contract gas market to be supplied by competitors by the end of the current calendar year.

He said that British Gas's share of this market (excluding power generation) in 1990 weighed in at 95.96 per cent. Direct sales by the group to the UK power generation market



Robert Evans, forecasts a reduction in the company's 95% share of the contract gas market.

signed up but not yet flowing amount to some 1bn therms per annum.

The group "expects to continue to be able to provide dividend growth in real terms," Mr Evans said. The final dividend is 8.75p making 15p, an increase of 19 per cent over last year's 10.5p.

The accounting date is being

changed to December 31, effective this year, and the group will report on a quarterly basis commencing with the period to March 31 1992.

In addition to a conventional interim dividend, a transitional payment for the three months to December 1991 will be declared.

See Lex

**Tesco board attacked over pay increases**

By John Thornhill

A HEATED argument erupted at Tesco's annual meeting yesterday about the vexed issue of directors' pay.

The rise in the collective remuneration of the grocery chain's board from £2.34m to £6.74m was branded as "absurd" by one shareholder.

And Mr Alan Diamond, a private shareholder who the day before had grilled the directors of Prudential Corporation about their salaries, condemned chairman Sir Ian MacLaurin's pay award of £1.48m, arguing that captains of conglomerates should exercise restraint in the current economic climate.

"If you fail to put your house in order the next Labour government surely will," he said to widespread applause. However, shareholders drew a spirited response from Mr Peter Stormont-Darling, chairman of Mercury Asset Management, the fund management group which is one of Tesco's largest shareholders.

He praised Tesco's "outstanding performance" and said: "We should be grateful to Sir Ian and his team. If he has made a little bit of money I am very pleased. It is a mere fraction of what he has made for us."

Mr Victor Benjamin, Tesco's deputy chairman and head of the remuneration committee, defended the pay awards saying that Sir Ian's pay had contained a bonus element of £1.08m resulting from the 71 per cent growth in Tesco's earnings per share over the previous three years.

The normally impassive Sir Ian clearly became quite irate at the criticism. "People sitting on this board today can move to America or Europe and triple or quadruple what they earn. I think what we have heard today is quite extraordinary," he said.

He also took the opportunity to launch a fierce attack on the current Sunday trading law, which he described as an "absurd" restriction on the opening of his supermarkets in England and Wales as soon as the law was amended.

After the meeting, Mr David Reid, finance director, said: "We do not want to break the law, but we would like to see the law changed. It is a pity that we would have to review our position."

**Libel action settled**

Settlement was announced in the High Court on February 28 of a libel action brought by Mr and Mrs Brian Fearn against Chesterplate Group and others (FT March 30 1991).

The defendants withdrew and apologised for any imputation of dishonesty in connection with the sale by the Fearn of Gilken contracts to Chesterplate in 1985.

**European Commission likely to oversee a Hanson bid for ICI**

By Ralph Atkins and Roland Rudd

MR PETER Lilley, trade and industry secretary, has said that, only in very limited circumstances could the government expect the European Commission to give it responsibility for regulating a takeover bid for Imperial Chemical Industries by Hanson.

His first public comments on the speculation surrounding Hanson's stake in ICI came as it was yesterday disclosed that lawyers from ICI and Hanson, the conglomerate, have held talks with the EC's task force on merger control.

They have been told that any bid by Hanson would almost certainly be handled by Brussels and would not come under the remit of the Department of Trade and Industry in the event of a takeover bid, but were intended to show how there would have to be exceptional justification.

Britain strongly supported the introduction of the European Community Merger Regulation (ECMR) with its emphasis on promoting competition and the narrow scope it gives national governments to claim exemptions.

As far as the EC is concerned national rules are inad-

nies to acquaint themselves with the new rules.

However, the fact that both parties have been discreetly talking to the EC is an indication of the degree to which they have accepted that the EC is likely to have jurisdiction over a possible bid.

Mr Lilley's remarks, in a letter to Mr Gordon Brown, Labour's trade and industry spokesman, did not rule out intervention by the Department of Trade and Industry in the event of a takeover bid, but were intended to show how there would have to be exceptional justification.

Britain strongly supported the introduction of the European Community Merger Regulation (ECMR) with its emphasis on promoting competition and the narrow scope it gives national governments to claim exemptions.

As far as the EC is concerned national rules are inad-

equated as a means of controlling Community-scale mergers. At the moment combined turnover must total £5bn (£3.5bn) to trigger an initial inquiry.

Exceptions include circumstances where there are specific concerns about defence, public security, the plurality of the media or prudential rules.

Alternatively, Britain could argue under article 21 of the ECMR that there was concern about national interest, or under article 9 that there were questions about competition in a distinct geographical market. ICI had hoped that the British government would at least ask the Commission if it could look into the implications of a Hanson bid.

However, Mr Lilley told Sir Denis Henderson, chairman of ICI, in a meeting last week, that he did not believe such a request would be accepted by Brussels.

**Scholl calls for £24.5m to fund expansion**

By Michio Nakamoto

SCHOLL, the supplier of foot and personal health care products, is raising £24.5m through a rights issue of 14.8m shares to finance a programme of expansion in markets for niche products in the health care industry.

The issue is on the basis of one new share for every four ordinary shares and 88.4615 new ordinary for every 400 5.25 per cent convertible preference shares.

The shares closed at 207p, putting the rights price of 170p per share at a gross discount of about 18 per cent.

The fund-raising programme to support expansion in the group's core business follows a year of substantial restructuring which reduced turnover by more than 50 per cent as it shed loss-making peripheral businesses.

Pending investments Scholl intends to use the proceeds to reduce short and medium-term bank borrowings.

Not debt at the group's year end was reduced as a result of disposals from £55m to £13m.

With operations now clearly focused on the marketing and selling of personal care products, the group aims to take advantage of emerging market opportunities by acquiring strong brand names in niche products in Europe and Australia, said Mr Neil Franchino, chief executive.

While the slowdown in consumer activity in Europe has affected sales volume, Scholl has been able to increase market share, he pointed out.

The group also hopes to develop emerging markets in the east, particularly in Japan and south east Asia.

Pre-tax profits in 1990 were reduced from £15.91m to £14.18m but increased by 14 per cent on a pro forma basis excluding disposals from a previous £13.4m.

**Grampian Holdings slams performance of bid target**

By Clara Pearson

MR RUI Hughes, chairman of Grampian Holdings, the Glasgow-based mini-conglomerate which has launched a £56.9m hostile bid for MacCarthy Holdings, the pharmaceuticals manufacturer and retailer, dismisses the target's track record as one of "sub-standard performance, inconsistent results and muddled strategy".

His comment comes in Grampian's offer document for the all-paper bid, which was posted yesterday.

It urges shareholders to accept a mix of ordinary and convertible shares and so join a larger group with a record of "consistent growth".

MacCarthy's record of "decline and inconsistency" is the opposite of Grampian's, the document says. For instance, MacCarthy's earnings per share have fallen by about one third between 1985 and 1990 while Grampian's have more than doubled.

It says Grampian could integrate MacCarthy's pharmaceutical manufacturing and distribution business into its own pharmaceuticals division. As for MacCarthy's chain of 180 retail pharmacies, Grampian already operates Scottish woolen shops while Mr Hughes qualified as a pharmacist in 1965, giving him relevant experience.

MacCarthy's shares closed 8p down at 223p yesterday. Under the offer of one ordinary and eight convertibles for every five MacCarthy, they are valued at about 205.5p apiece under the bid.

Holdings of 6 per cent preference shares are being offered 50p in cash, and holders of 5.5 per cent preference shares 80p in cash.

**Courtney Pope to keep offshoots**

Courtney Pope, the shopping group where several subsidiaries have been put into receivership to save a business core, has decided against selling one of its few remaining parts, writes Jane Fuller.

The sale of either Versatile Fittings or W Potrafke had been considered, but Mr Leslie Atkins, chairman, said the price available did not reflect their potential profitability. Had either of them been sold, the group would have been reduced to a shell, said Mr Atkins.

Debt, which had mounted to £11m by October, had been cut to less than £4m following the surgery applied to other subsidiaries.

**Capital Radio declines to £5m**

By Jane Fuller

THE ADVERTISING recession caught up with Capital Radio in the six months to March 31, when pre-tax profit fell by 31 per cent, from £7.38m to £5.01m.

Turnover was 13 per cent down at £15.75m (£18.13m). Unlike most other commercial radio companies, 70 per cent of Capital's advertising is national. Revenue from that quarter declined by 8.6 per cent, but the local total fell by 34.6 per cent.

Mr Patrick Taylor, finance director, said the contribution from the Fleet television studios was also down because of uncertainty over the ITV franchise.

On a brighter note, the Capital FM and Capital Gold radio stations were tuned into by 48 per cent of Londoners and they increased their listening hours. This was in spite of intensified competition from new London stations and BBC Radio One.

Mr Taylor said that damage to profits had been limited until the start of this year by reducing costs, but the group was not immune to the advertising recession, particularly as the economic downturn had been at its worst in the second.

Income from related companies, including Metro and Clifton, also reflected the downturn in the commercial radio

business, falling to £27,000 (£311,000). Capital did, however, have a £1.4m profit to look forward to from the takeover of Radio City (Sound of Merseyside) by Emap, the publishing group.

Mr Taylor said Capital held about £15m cash, giving scope for expansion in the local radio field and in one of the new national stations.

Earnings per share fell to 5p (8.5p). The interim dividend is held at 1.75p.

Hayes, the French media company, now has an interest in Capital through its controlling stake in Dominant Investments, Capital's largest shareholder with 26.6 per cent.

**A Successful Year****PRELIMINARY RESULTS  
12 MONTHS ENDED 31 MARCH 1991**

Turnover up 18.8% to £143.8m  
Operating profit up 16.6% to £51.4m  
Capital expenditure up 53% to £119.3m  
Pre-tax profits up 6.5% to £88.2m  
Earnings per share up 6.3% to 65.8p  
Recommended full year dividend 20p

"I am delighted to report a successful first full financial year as a new company. We have attained higher standards of service, increased capital expenditure to a record level and delivered a sound set of financial results."

KEITH COURT, CHAIRMAN

**SOUTH WEST WATER PLC**

PENINSULA HOUSE, RYDON LANE, EXETER, DEVON EX2 7HR  
TELEPHONE (0392) 219666

If you would like a copy of the 1991 Annual Report, please write to the Company Secretary.

Prices for electricity generated for the purposes of the electricity trading unit in England and Wales.

Published Price for Pool (pence per kWh)

Year	Pool	Pool	Pool
	price	price	price
1989	10.25	10.25	10.25
1990	10.25	10.25	10.25
1991	10.25	10.25	10.25
1992	10.25	10.25	10.25
1993	10.25	10.25	10.25
1994	10.25	10.25	10.25
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2094	10.25	10.25	10.25
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2096	10.25	10.25	10.25
2097	10.25	10.25	10.25
2098	10.25	10.25	10.25
2099	10.25	10.25	10.25
2100	10.25	10.25	10.25



"After ten hours of brainstorming, gentlemen, I might have expected one contribution to our acquisition strategy."

There are excellent opportunities in today's market, but they may not always be apparent. If you could do with some new ideas and a fresh perspective, call Peter Wisner on 071-248 4000.

**CHARTERHOUSE**

Charterhouse Bank Limited, 1 Paternoster Row, St Paul's, London EC4M 3TH



New Issues

May 30, 1991

## Federal Farm Credit Banks Consolidated Systemwide Bonds

**5.75% \$990,000,000**  
CUSIP NO. 313311 A44 DUE SEPTEMBER 3, 1991

**5.875% \$890,000,000**  
CUSIP NO. 313311 A93 DUE DECEMBER 2, 1991

*Interest on the above bonds payable at maturity*

**6.15% \$495,000,000**  
CUSIP NO. 313311 C83 DUE JUNE 1, 1992

*Interest on the above issue payable December 1, 1991, and at maturity*

**Dated June 3, 1991 Price 100%**

The Bonds are the joint and several obligations of the Banks of the Farm Credit System and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not obligations of and are not guaranteed by the United States Government.

Bonds are Available in Book-Entry Form Only.

## Federal Farm Credit Banks Funding Corporation

10 Exchange Place, Suite 1401  
Jersey City, New Jersey 07310  
(201) 200-6000

The Farm Credit System

This is a preliminary offering of a limited number of record only.

## JOHNSTON GROUP PLC

- Net asset value 411p per ordinary share.
- Gearing reduced to 25% of ordinary shareholders' funds.
- Dividend maintained.

"The strength of our balance sheet, the quality of our management and employees and the available capacity in modern efficient facilities ensure that the Group will be well placed when the economy recovers."

Johnston Group PLC

### FINANCIAL HIGHLIGHTS

	1990	1989
Turnover	126,448	107,086
Profit before tax	5,864	7,322
Dividend per ordinary share	13.0p	13.0p

Copies of the Annual Report and Accounts may be obtained from the Secretary, Johnston House, Hatchlands Road, Redhill, Surrey RH1 1BG.

Road maintenance specialists, mechanical and hydraulic engineers, civil engineers, property developers, contractors and g.r.p. pipe manufacturers and roadstone suppliers.

## MORTGAGE RATE

With effect from close of business on 1 July 1991 House Mortgage Rate will be decreased from 12.85% to 12.45% per annum for all existing borrowers. The new rate is effective immediately for new borrowers.



The Royal Bank of Scotland

The Royal Bank of Scotland plc.  
Registered Office: 1 St. Andrew Square,  
Edinburgh EH2 2YB. Registered in Scotland No. 90312

## EUROPEAN INVESTMENT LOCATIONS

The FT proposes to publish this survey on July 4th 1991. The FT is read by 54% of Chief Executives of the largest 2000 companies in Europe and 22% of senior European businessmen involved in decision making about Business Premises/Industrial sites. If you want to reach this important audience, call Hugh Westmacott on 011 454969 or 011 0532 423516

Data sources: Chief Executives in Europe 1990 & EBR 1989.

FT SURVEYS

## UK COMPANY NEWS

### Bid rumour fuels chain reaction

John Thornhill on the latest speculation surrounding Asda's future

SHARES IN Asda have risen in heavy trading over the last two days as renewed speculation surfaced about the future of Britain's fourth largest supermarket chain.

The shares closed 2p higher yesterday at 117p after rising 8p on Wednesday, valuing the company at £1.7bn.

After falling sharply since March, Asda's shares have recently traded briskly as a state of rumours about an impending takeover bid has swept around the company.

City favourites as potential bidders have ranged from Aldi, the discount chain, to Kingfisher, the UK group which has wide-ranging retailing interests spanning Woolworth, B&Q and Spengler - but no supermarkets.

These two companies, however, appear extremely unlikely candidates and there is more of a superficial rationale for putting others in the frame such as Metro and Tengelmann, the German retailing group.

The big three UK grocery chains, J Sainsbury, Tesco and Asda, would almost certainly be restricted from bidding because of monopoly considerations.

Yet Asda itself dismisses

such tales and says all is "business as usual". "It seems from where we sit that there is a lot of speculative reporting feeding on itself," the company comments.

Asda has, as a matter of course, recently sent out a batch of Section 112 notices - which force nominees to reveal the ultimate owners of shares. But Mr Paul Dowling, Asda's corporate affairs director, says: "We have not unearthed anything of any importance. We have not identified any shareholder of significance."

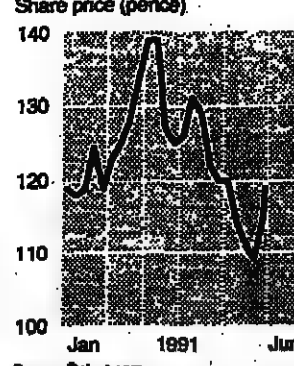
As a measure of just how wild some of the rumours have become, there was a story - later flatly denied - that these 112 notices had flushed out Sir Ian MacLaurin, chairman of the rival Tesco chain, as a personal buyer of a sizeable shareholding in Asda.

But even if the current wave of market gossip ebbs away, many analysts still harbour doubts about Asda's long-term future in the food retailing market.

Still saddled with the borrowings taken on to finance the acquisition of 60 Gateway superstores in 1988 and increasingly squeezed by the three main UK grocery chains, Asda appears to have significant problems.

### Asda

Share price (pence)



Source: Datastream

making its desirability as a takeover target all the harder to fathom.

Some analysts speculate that a bidder would have to pay between £2.5bn and £3bn - including the assumption of debt - to win control of the company and would require a further outlay of about £500m a year on capital expenditure to compete with its rivals.

Even then Asda would be left with a weak number four slot in the market.

In sharp contrast to the other three multiple chains where profits have powered ahead this year, Asda may register a further fall as high interest charges and weak

trading from its non-food and furniture interests in MFI and Allied Maps depress the bottom line.

Analysts estimate that pre-tax profits may come in at £176m compared with £180.4m last year and £246.6m in 1989.

But although Asda may privately concede that it is suffering from paying too much when spending £706m for the Gateway stores, the company argues that it can still derive great financial benefits from improving these stores' buying terms, trading format and margins.

"The acquisition of the Gateway stores substantially advanced the store opening programme and our job now is to unlock that trading potential," Mr Dowling says.

Some analysts agree and see considerable upside in Asda's share price, although they suggest Asda may first have to bolster its balance sheet by means of a rights issue or a sale and lease-back deal, both of which would be tricky to achieve.

But the market still seems to cling to the belief that something is afoot at Asda and the company's shares are likely to reflect that unease until something more definite emerges.

### Macdonald Martin advances by 51%

By Michio Nakamoto

EFFORTS TO increase higher value-added products with better margins supported a 51 per cent rise in profits at Macdonald Martin Distilleries, producer of the best-selling Glenmorangie single malt whisky.

In the third consecutive year of improved results, taxable profits for the year ended March 31 climbed to £5.83m (£5.53m) as sales rose 21 per cent to £24.29m (£23.4m) despite the slump in consumer activity towards the year-end.

The group did not, however, escape the effects of declining consumer confidence in the face of the recession and the Gulf war, said Mr David Macdonald, chairman. Resilient trading in the first half was followed by a marked fall in consumer activity which had persisted throughout the year.

In the weaker trading envi-

ronment the group's healthy profits increase was supported by efforts to shift to higher margin products. The premium brands it added to its product range last year enjoyed considerable success.

As a result, he said, the higher margin cased malt whisky now comprised 26 per cent of sales volume, compared with 21 per cent in the previous year. Meanwhile, cased blended whisky fell to 54 per cent, from 59 per cent, and bulk blend dropped to 20 per cent, from 23 per cent. Operating margin improved from 25 per cent to 28 per cent.

"We have also taken the pain of discontinuing businesses which are not good quality," Mr Neil McKerron, managing director, stressed.

Earnings per share rose to 38.74p (36.94p) per A share and

19.57p (18.17p) per B share.

The final dividend is 6p making a total of 5p (4.4p) per A share and 3p for a total of 4p (3.2p) per B share.

### COMMENT

Three years of the kind of sparkling profits growth Martin Macdonald has enjoyed would be a hard act to follow for any company, even if it was not in the whisky business. Dependence on it is on a luxury product that faces duty increases, a relentless easing of consumer spending, and possible price pressures on the blended whisky side, Martin Macdonald stands little chance of repeating its recent successes, as it admits.

The pain inflicted by the fall in discretionary spending, particularly by holiday travellers, will be aggravated by rising whisky stocks which

is bound to hurt a company that is still over 70 per cent dependent on blended whisky sales. It has to be said that the group is doing well to prepare itself for the gloomier trading environment by building up its premium product range. It is also putting its house in even better order than before: interest is covered seven times, dividend cover has also risen to nearer five times than the previous four times, and gearing has been reduced from 45 to 33 per cent. Nevertheless, the group accepts a slowdown in its rate of profit increase. While forecast pre-tax profits of up to about £10.5m give a prospective multiple of near 14 at a time when the group faces an uncertain year ahead, the premium brand does justify a premium rating.

The rights issue is underwritten by County NatWest.

COMMENT: McCarthy & Stone's share price since May 1988 declined from 450p to 80p at yesterday's closing price - a fall of over 80 per cent. Shareholders who have stuck with the company thus far would appear to have little choice but to take up their rights. If the year should be between 27m and 28m, the company is, however, approaching the bottom of the cycle and pre-tax profits could be about £1m next year before recovering further in 1992.

### Dunhill sharply up at £73.9m

IN SPITE of a downturn in sales, brought about by worldwide economic conditions, weaker currencies and the Gulf war, Dunhill Holdings, the luxury consumer goods group, turned in sharply higher profits for the 1990-91 year.

At the pre-tax level they surged from £90.61m to a record £73.88m, bolstered by improved efficiencies, productivity gains and a £6.8m rise in interest income to £18.7m.

The 28 per cent profit improvement for the year to March 31 was struck from turnover down almost £13m to £227.28m.

Results of Alfred Dunhill, the main luxury brand in the group, were described as satisfactory, while Montblanc pens produced significantly higher profits on the back of

increased sales, a better product mix and productivity gains at its Hamburg facilities. Chloé, the French clothing and perfume business, met profit targets in a difficult year.

After tax of £27.71m (£25.6m) earnings emerged at 37.3p (32.5p). A proposed final dividend of 4.4p makes a 7p (5.9p) total.

At the year-end the net cash position of the group had improved by £46.1m to £163.5m.

As previously announced, Lord Douro will take over as chairman from Mr Edmund Shepperd at the annual meeting in July.

Bonanza International, the tobacco and luxury goods company, owns a controlling stake in Dunhill Holdings.

### NEWS DIGEST

### Eurocopy hit by bad publicity

FOLLOWING warning that the current year's profits would be substantially lower, Eurocopy reported the first half to March 31 the pre-tax figure drop from £4.8m to £3.58m.

Mr Cyril Gray, chairman of this supplier of photocopying and fax equipment, said machine sales were affected in Scotland and south-west England by damaging publicity and to a lesser extent, throughout the group, by a severe climate. Turnover fell from £24.12m to £23.7m.

The bad publicity followed allegations of malpractice by staff at Purdie & Kirkpatrick. Valid complaints were rectified at the group's expense.

Earnings per share fell to 5.01p (7.29p), but the interim dividend is again 1.1p.

### Martin Currie net value at 86.4p

At the end of its first full year since obtaining a listing Martin Currie European Investment Trust announced an asset value per share of 86.4p basic and 88.7p diluted.

Net revenue for the 14-month period to April 30 totalled £208,000 for earnings per share of 1.34p. A single final dividend of 1.1p is recommended.

### J Smart shows little change at £1.8m

A marginal increase in interim profits was reported by J Smart (Contractors), the Edinburgh-based building, civil engineering and property development group.

On turnover also little changed at £7.91m (£7.85m), the taxable profits for the six months to January amounted to £1.84m, up from

£1.63m last time. An interim dividend of 2.15p (1.95p) is payable from earnings of 12.04p (11.76p) per share.

Since the period-end a substantial portion of its investment portfolio has been sold. This will be treated as an exceptional credit of some £850,000 in the full-year figures.

### ABI Leisure well behind at £1.15m

Lower sales volume and heavy discounting led to substantially reduced profits at ABI Leisure, the caravan maker.

For the six months ended February 28 1991 turnover fell from £33.38m to £25.54m, and pre-tax profit from £2.94m to £1.15m.

Earnings per share were 2.6p (3.3p) and the interim dividend is 1.57p.

### Bett Brothers falls 65% to £513,000

Bett Brothers, the Dundee construction, property investment and leisure group, saw a 65 per cent fall in pre-tax profits in six months ended February 28.

On turnover ahead from £2.12m to £17.83m, a taxable result came through at £513,000 compared with £1.5m.

Earnings per share fell from 1.1p to 2.26p but the interim dividend is maintained at 2.1p.

### Exceptional boost for European Colour

European Colour, the chemical colour maker, reported taxable profits ahead by 76 per cent from £263,000 to £463,000 in the year to end-March.

However, £190,000 of the improvement was from a settled insurance claim treated as an exceptional item. Only £273,000 related to the second half and Mr John Finchett, chairman, said "we are satisfied the main causes were addressed."

### ASIT has 44.97% of Lanes & London

Anglo Scandinavian Investment Trust said it owns or has received acceptances for 44.97 per cent of Lancashire & London, the small companies investment trust for which it is making a £2.5m bid.

It began the bid with a 27.4 per cent stake, and received acceptances in respect of a further 17.6 per cent. Its cash offer is roughly equivalent to Lancashire & London's current share price of 102p.

### Scottish Investment asset value recovers

At April 30 1991 net asset value of Scottish Investment Trust was 186.5p, up from 183.5p six months earlier. The year before it stood at 188.7p.

Gross income in the half year rose to £9.74m (£9.1m), but higher interest charges net revenue came to £3.7m (£4.51m) for earnings of 1.56p (1.7p). The interim dividend is raised to 1.5p (1.4p).

### Grampian static after exceptional

Grampian Television, the deen-based radio and television company which also has property interests, achieved virtually static profits in the year to February 28.

On turnover slightly lower at £20.75m (£20.85m) the taxable result of £2.43m (£2.41m) was struck after the Erchinger Levy of £280,000 (£280,000) and early retirement and redundancy costs of £472,000, shown as an exceptional item.

A final dividend of 3.4p (2.8p) is proposed for a 4.1p (3.5p) total, payable from earnings of 10.85p (10.31p).

### COMPANY NOTICES



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DATED 23/5/1991

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Tenders on prescribed forms are invited for export of following quantities of well cleaned, long grain, aromatic, Basmati rice of 1990-91 crop on terms and conditions laid down in the tender documents/cover:-

	Quantity
1. Basmati Pak-7 (7% broken) 1990-91 Crop	45,000 kg double New Hardian bags, 90 kg double 30kg bags (under new inner serviceable)
2. -do-	2,000 tonnes
3. -do-	1,000 tonnes
4. -do-	1,000 tonnes
5. -do-	500 tonnes
6. -do-	500 tonnes

2. Tenders will be received in the office of the Corporation up to 11.00 am on Monday, 10th June 1991 and will be opened immediately thereafter. One representative of each tender may be present at the time of tender opening.

3. Tender forms can be obtained from the M. (cost) of the Corporation during the office hours on payment of RS. 100/- per form (non-refundable) or from concerned Embassy of Pakistan. Conditional tenders will not be considered. RECP reserves the right to accept or reject any or all tenders without assigning any reason.

MANAGER (EXPORTS)-11

### LEGAL NOTICES

#### EPH PROPERTY LIMITED

Registered number: 215524  
Former Company Name: McArren Foods Limited (No 21,124)  
McArren Limited (No 12,431)  
Trading name: McArren (United)  
Nature of Business: Food processors  
Trade classification: 04  
Date of appointment of administrative receiver: 18 May 1991  
Name of person appointing the administrative receiver: State Bank of New South Wales Limited  
Nigel John Voight and Christopher John Hughes  
Joint Administrative receivers  
Office holder: one 5330 & 20/1 of Orchard House  
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Kent ME14 5JZ

### PERSONAL

#### Mr B. M. Hughes and Miss C. G. Smyth

The engagement is announced between the eldest son of Mr B. M. Hughes of 10, St. Andrew's Road, Bournemouth, Dorset, and the eldest daughter of Mr C. G. Smyth of 10, St. Andrew's Road, Bournemouth, Dorset.

### CLUBS

SVF has outlined offers due to policy of the day and value for money. Support from 6-6.50 m. Gloucestershire business, including cabinet, 180 Regent St, W1R 1J4 0227

### ASSET-BACKED FINANCE

The FT proposes to publish this survey on 19th June 1991.

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Data sources: Chief Executives in Europe 1990 & EBR 1989.

FT SURVEYS



**McCarthy  
& Stone  
calls for  
£13.3m**

## Maggie Urry reports on George Walker's loss of an executive role at Brent Walker

ing the company private in 1982 as his biggest mistake. He borrowed \$2.75m to buy the business knowing that "if the company went down, we would be penniless".

Yet last November he invested heavily again knowing the risk was far greater this time round. His courage,



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## THE PROPERTY MARKET

## Adopting new customs in Dublin

By Vanessa Houlder

Like a gash across the centre of Dublin's fair city, the Liffey and its waterfront lies drab and neglected, much of the life having drained away when the docks moved downstream.

But Dublin, like other European and US cities with derelict docklands, is intent on reversing the decay. At the same time, the government is trying to attract new industry to the area to reduce Ireland's persistent high unemployment.

Another step was taken on Tuesday when the Lord Mayor of Dublin drove the first pile into a 195,000 sq ft office development at George's Quay. The scheme is the work of Irish Life, Ireland's largest financial institution which will be privatised this summer.

The project should help bring vibrancy, help reverse decentralisation and "keep the heart beating in the centre of Dublin," said Lord Mayor Michael Donnelly. George's Quay, like the urban development corporation in the UK, reflects the government's policy to use tax incentives to attract new businesses to the city and related activities. Just across the water is the flagship of the programme, the Custom House Quay project, which describes itself as "the largest single

undertaking since the development of the State".

The Custom House Docks development, which is the work of a consortium comprising British Land, the UK company headed by Mr John Riblat; Hardwicke, Ireland's privately-owned developer; and McInerney, a house-builder and civil engineering contractor, is 27 acres adjacent to the Custom House.

Its targets are strikingly ambitious: it aims to have 750,000 sq ft of office space, 250,000 sq ft of retail space and hotel, leisure and residential facilities. The first phase, which is the International Financial Centre - a series of buildings specifically designed to attract financial companies - has already completed 450,000 sq ft of space.

The George's Quay goals are more modest. The first phase, which comprises 150,000 sq ft of office space, will be completed in Spring 1993. The rest of the development, which totals 500,000 sq ft, will be built according to demand. It hopes to harbour the professional services companies which will work in the IFSC.

If the two developments succeed, they will go a long way towards changing the map of Dublin; nearly one-sixth of all Dublin's modern offices will be within 150 yds of the Custom

House. That will be a big shift away from the existing business centre, although the proximity of the site to the Dublin Area Rapid Transit station and the fact that the City centre is just a few minutes walk away makes access easier.

The ambitious nature of the IFSC and George's Quay projects have attracted controversy from the start. The tax breaks are generous - financial services companies pay little or no corporation tax or rates and will get 100 per cent capital allowances and double rent allowances for 10 years. Would the amount of tax foregone justify the number of jobs created, the sceptics wondered.

People also expressed doubts about Dublin's ability to compete in international financial services, given the intense competition, the widespread problems in the industry and the late start that Dublin suffered compared with other centres like Luxembourg.

IFSC has, for the moment, fended off criticism that it is a white elephant. About 160 Irish and foreign companies have signed up to take space in the centre. The first phase of 450,000 sq ft of the IFSC has been let, although some of the tenants are still trying to sublet surplus space. The IFSC's agents, Jones Lang Wootton are now looking for tenants for

the next phase of 120,000 sq ft, which will start in October.

Rival developers have also criticised the schemes, feeling that the government is giving too many projects an unfair tax break advantage. Three developers are testing the validity of the designation of the George's Quay site for tax concessions in a High Court case that will be heard in July.

The legal challenge to the George's Quay site is one more twist in the tortuous history of the scheme, which has been nearly 20 years in the making.

The first half of this period was taken up assembling the site and getting planning permission. The delay in the project in the second half of the 1980s can be blamed on the lacklustre state of the Irish property market - for which, by and large, you can read the Dublin property market. It was severely depressed for most of the 1980s. After a decade of extravagant public spending, Ireland's finances were in such disarray by 1986 that the country embarked on a programme of deep cuts in public expenditure, wage restraint and severe deflation. The result was an impressive recovery, with a reduction in inflation from 18.2 per cent to 2.6 per cent in the course of the 1980s.

As the economy started to look up, so too did the property market. In 1989, the Jones Lang Wootton Property Index showed an overall increase in returns of 31 per cent, the highest in 10 years. Investment rose from about IR£40m for most of the 1980s to more than IR£200m in 1989 and 1990.

Improved conditions spurred on development. In October 1989, British Land together with Power Corporation, Ireland's best-known property company, built a 195,000 sq ft shopping centre at St Stephen's Green in Dublin's main shopping centre. About 500,000 sq ft of office space was completed in 1990 and 1991, excluding the Custom House Docks project.

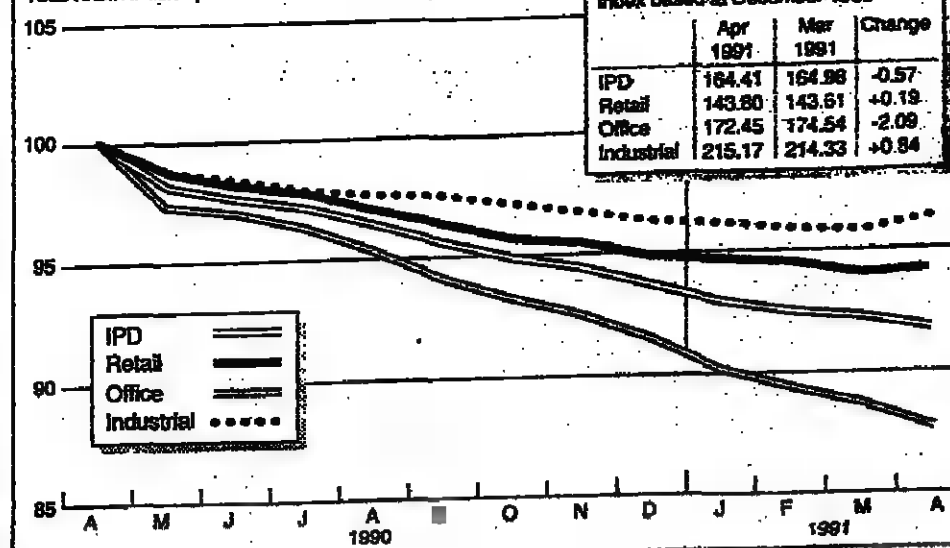
The two years of boom ended in the autumn last year, when the Gulf crisis and international recession eroded the confidence of tenants. The result is oversupply, which together with higher interest rates and lower yields is pushing up property yields.

Nonetheless, Ireland's property market problems are less severe than the UK's. Property accounts for just 2.5 per cent of bank lending and the market did not become overheated during the boom years by widespread overseas buying.

As a result, the Irish property market probably has more in common with its relatively robust Continental counterparts than the UK.

## IPD monthly index

Total return index April 1990 = 100



## Pressure on yields lessens

THE investment property market has moved firmly into the second phase of its deepest recession since 1974, according to the Investment Property Databank, a research body.

The pressure on yields, which marked the first phase of the downturn, began to lessen in March and April, as yields converged on those prevailing in the gilt markets.

Yet over the same period there has been consistent downward pressure on rental growth, as stock surpluses and falling occupier demand have translated into rent agree-

ments in the letting market. Annualised rental value growth has fallen to 1.6 per cent. Capital growth now stands at -14.0 per cent and total return at -8.1 per cent.

Monthly returns for the retail sector were the best this year. Yields moved out but total return was positive at 0.1 per cent. Rental value growth was zero for the second straight month, making it the only sector not to see a decline in rental growth in April.

The office sector continued to be pulled down by over-supply problems, generating capital growth of -1.8 per cent and a total return of -1.2 per cent for the month. Rental value growth fell by a further 0.8 per cent and is negative at an annualised -0.1 per cent.

The industrial sector produced the best monthly returns, although on an annualised basis, the gap between industrials and retail is narrowing. The slight fall in yield was offset to some extent by the first decrease this year in its rental value growth. Its total return was 0.4 per cent.

Vanessa Houlder

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**OFFICE PROPERTY**

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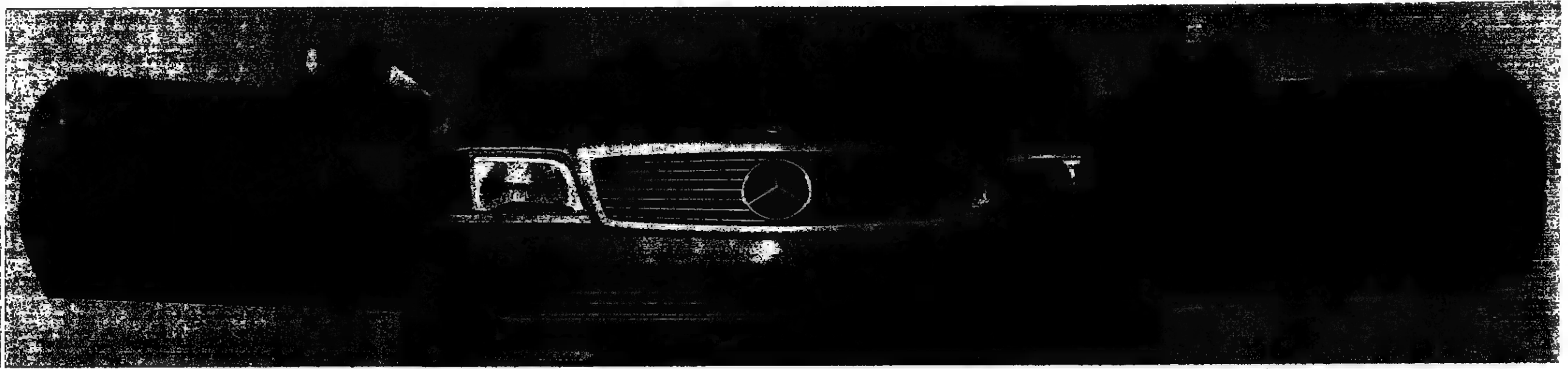






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## LONDON STOCK EXCHANGE

# Footsie Index backs away from 2,500

WITH THE National Institute of Economic and Social Research supporting market predictions that the economic recession will prove longer and deeper in the UK than elsewhere, the London stock market backed away yesterday from challenging the FT-SE 2,500 testing level. After moving erratically during the trading session, the Footsie closed down 1.7 at 2,488.5 on unimpressive trading volume.

The fall in the Footsie ignored a firm start to the new session on Wall Street, and might have been larger but for a firm performance by several leading components of the index. ICI rose strongly in late dealings after the board hinted to City analysts that news of a possible restructuring in the face of the recent Hanson moves may be pending. British

attention of a large number of professional traders keen to see the price change. Yesterday the price was down 22 at one point before ending at 248.9 for a net decline of 21. Turnover was a solid 1.5m.

**Bass resilient**

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The change came in response to a more pessimistic stance on economic recession from BZW strategists - earlier this year investors preferred cyclical metal, paper and the traditionally defensive brewers, on hopes that a recovery was in sight.

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These factors tended to balance out in the marketplace and the Footsie edged up by 2.3 at first in response to Wall Street's 10.7 Dow points gain overnight, but quickly slipped to a net 8.5 loss. Shares then steadied but the rest of the day passed without incident, or even interest, until Wall Street's firm opening steadied prices in the London market.

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Last week's half-point cut in base rates, "though welcome", has had little effect on the stock market, according to Kleinwort Benson Securities.

The firm said that last week's economic news, including the sharp fall in car sales, will cause concern for investors. It believes that Mr Norman Lamont, chancellor of the exchequer, will only cut base rates by 1 per cent or no more now and the end of September. UBS Phillips & Drew takes a similarly doubtful approach to near-term prospects, but rejects any "extreme view". The market has gone too far too fast, said P&D, and by June next year there could be a "very different world".

Next week will bring significant economic data both for the US and the UK. On this side of the Atlantic, market attention will focus on the April cyclical economic indicators due on Monday and the May official reserves, scheduled for Tuesday.

FINANCIAL TIMES STOCK INDICES									
	May 30	May 29	May 28	May 27	May 26	Year	High	Low	Since Completion
Government 100	84.20	84.55	84.30	84.24	84.47	75.31	85.88	82.17	127.4
Industrial 100	55.81	55.88	55.45	55.41	55.48	47.28	58.54	55.50	50.53
Financial 100	104.55	104.65	103.70	103.25	104.54	103.00	104.55	103.00	103.00
FT-SE 100 Share	2488.5	2492.9	2479.7	2471.1	2485.1	2345.1	2514.5	2414.5	2414.5
FT-SE 100 Dividend	1175.422	1173.03	1171.19	1165.34	1168.08	-	1175.39	1165.34	1165.34
FT-SE 100 Yield	4.51	4.50	4.52	4.54	4.52	4.50	4.51	4.50	4.50
FT-SE 100 P/E Ratio	14.43	14.32	14.39	14.30	14.33	13.78	14.43	14.30	14.30
FT-SE 100 Beta	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Volatility	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Correlation	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Skewness	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Kurtosis	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Sharpe Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Sortino Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Treynor Ratio	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Jensen's Alpha	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 R-squared	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 Beta	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
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FT-SE 100 Jensen's Alpha	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
FT-SE 100 R-squared	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

## Dividend increase helps Gas

THE MARKET shrugged aside the outrage over suggested excessive profitability and gave a rousing reception to British Gas's preliminary results. These featured a 19 per cent rise in the dividend and were accompanied by a confident statement.

The shares moved to within striking distance of their high for the year - 251p - and closed a net 6 up at 250.4p, having touched 250p at one point. Turnover reached 18m, easily the highest yesterday of the Footsie stocks.

Mr Philip Lambert of Kleinwort Benson said the stock was "undoubtedly one of the cheapest in the market", and that the outlook for the group was "extremely healthy; the clouds appear only when the sun is out".

Mr Jeremy Hudson at Lehman Bros said he was "very positive on the shares", which on his dividend estimates would produce an average yield of 6.4 per cent in the period up to May 1992. He said the company was "very positive on the shares", which on his dividend estimates would produce an average yield of 6.4 per cent in the period up to May 1992. He said the company was "very positive on the shares", which on his dividend estimates would produce an average yield of 6.4 per cent in the period up to May 1992.

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TRADING VOLUME IN MAJOR STOCKS									
Stock	Volume	Price	Change	Volume	Price	Change	Volume	Price	Change
British Gas	1,200,000	250.4	+6.0	1,200,000	250.4	+6.0	1,200,000	250.4	+6.0
British Telecom	1,000,000	100.0	+0.5	1,000,000	100.0	+0.5	1,000,000	100.0	+0.5
British Airways	800,000	80.0	+0.2	800,000	80.0	+0.2	800,000	80.0	+0.2
British Petroleum	600,000	60.0	+0.1	600,000	60.0	+0.1	600,000	60.0	+0.1
British Steel	400,000	40.0	+0.1	400,000	40.0	+0.1	400,000	40.0	+0.1
British Airways	200,000	20.0	+0.1	200,000	20.0	+0.1	200,000	20.0	+0.1
British Airways	100,000	10.0	+0.1	100,000	10.0	+0.1	100,000	10.0	+0.1
British Airways	50,000	5.0	+0.1	50,000	5.0	+0.1	50,000	5.0	+0.1
British Airways	25,000	2.5	+0.1	25,000	2.5	+0.1	25,000	2.5	+0.1
British Airways	12,500	1.25	+0.1	12,500	1.25	+0.1	12,500	1.25	+0.1

**Reuters fall**

A sell order for Reuters and a newspaper article on rival electronic brokerage services set off a flurry of negative stories on the stock.

Traders heard initially that there had been a takeover bid from Cazenove and Hoare Govett, although evidence mounted during the session that neither had changed its view yesterday. There were also reports that the launch of Globex, Reuters' futures trading service, had been delayed, but the company said there had been no recent changes in plans for Globex.

Even the sell order and the press report were described by more level-headed traders as having been used as an excuse to mark the shares lower. The share price has risen strongly in recent days and some securities houses were short of stock. Reuters is a volatile issue which also trades in significant amounts and so attracts the

attention of a large number of professional traders keen to see the price change. Yesterday the price was down 22 at one point before ending at 248.9 for a net decline of 21. Turnover was a solid 1.5m.

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**EQUITY FUTURES AND OPTIONS TRADING**

DERIVATIVE markets lost their lead to the underlying index as selling sellers met disinterested buyers in the futures market. A large fall in the American S&P futures helped the June contract back up to 2,496, its closing price of the previous day and only just below its estimated premium.

The September FT-SE future saw minimal business but, shortly after the close, 700 contracts went through the APT, the market's after-hours screen-based trading system, as one broker said the June contract to buy September.

In the traded options market, Wednesday's expiry of equity options and today's expiry of the FT-SE options left yesterday relatively motionless. The FT-SE option, which expires today and might have expected business as traders closed down their positions, saw only 8,448 lots dealt. British Gas was the top performing equity option.

## LONDON SHARE SERVICE

BRITISH FUNDS									
Fund	Price	Change	Volume	Price	Change	Volume	Price	Change	Volume
British Gas	250.4	+6.0	1,200,000	250.4	+6.0	1,200,000	250.4	+6.0	1,200,000
British Telecom	100.0	+0.5	1,000,000	100.0	+0.5	1,000,000	100.0	+0.5	1,000,000
British Airways	80.0	+0.2	800,000	80.0	+0.2	800,000	80.0	+0.2	800,000
British Petroleum	60.0	+0.1	600,000	60.0	+0.1	600,000	60.0	+0.1	600,000
British Steel	40.0	+0.1	400,000	40.0	+0.1	400,000	40.0	+0.1	400,000
British Airways	20.0	+0.1	200,000	20.0	+0.1	200,000	20.0	+0.1	200,000
British Airways	10.0	+0.1	100,000	10.0	+0.1	100,000	10.0	+0.1	100,000
British Airways	5.0	+0.1	50,000	5.0	+0.1	50,000	5.0	+0.1	50,000
British Airways	2.5	+0.1	25,000	2.5	+0.1	25,000	2.5	+0.1	25,000
British Airways	1.25	+0.1	12,500	1.25	+0.1	12,500	1.25	+0.1	12,500

## Changing posts at Legal & General

der moves from director (financial consultancy) to director (agency sales).

Mr Chris Harty continues as director (unit investments) transferring from Legal & General Investments to Life and pensions headquarters, Kingwood. Mr Ian Geale, finance director (life and pensions), director (sales, finance and administration). Mr John Wren becomes manager (sales personnel) moving from personnel manager (life and pensions). The appointments take effect from June 1.

**SWINTON INSURANCE** has appointed Mr Richard Sheppard as personnel director and Mr Chris Oliver as FT director.

**BABCOCK FULTON FREEDON**, moneybroking subsidiary of Babcock Freedon, has appointed Mr E.G.M. Suer as an executive director. He was with Amsterdam Rotterdam Bank.

**Mr John Elbourne** (pictured) has become group director (UK operations) at LEGAL & GENERAL. He will be responsible for UK life and pensions, financial services and general insurance. Mr John Cridock moves from director (agency) to UK sales director (life and pensions). Mr Chris Harty becomes actuary UK, redefining his role as director (finance and actuary). Mr Andrew Palmer, director (finance and operations) in Legal & General Investments, has been appointed to the new post of director, finance (life and pensions). Mr Michael Kin-

will retire at the end of the year. Dr Guntbert Sasse, chairman, has retired, and has been succeeded by Dr Michael Frey, a member of the executive board of Preussag.

**Mr Murray Stuart** and **Mr Peter Butler** of Berlinsford have replaced Mr Henry Lewis and Mr Roger Ray as Berlinsford's non-executive representatives on HUNTER SAMPSON's board. Mr Joseph Sappir, the founder of the company, is to retire at the annual meeting and Mr Bill Young, another non-executive, is also retiring.

**MID KENT HOLDINGS** has appointed Dr Geoffrey Baldwin as a director from June 17. He will join as managing director designate, taking over from Mr Brian Coleman on August 8. Mr Frederick Confair has decided not to seek re-election as a director.

**Following the acquisition of DAKS SIMPSON** by San Eest (UK), a subsidiary of San Eest Co. Ltd, the board has approved the appointment of the following additional directors: Mr Elio Miki, Mr Takanori Sato, Mr Hirokazu Taniguchi, Mr Takaochi Okura, and Mr Satoshi Itoh.

**Mr Kit Molloy**, formerly managing director of MIL Research, has been appointed managing director of MAI UK MARKET RESEARCH. Mr Malcolm Singer, formerly finance director of MIL Research Group, has been appointed finance director.

Mr John Burton, Mr Phyllis Macfarlane, Mr Ivor Stocker, and Mr Adrian Whitbread are joining the board. Mr John Burton retires as chairman but remains as a non-executive director, particularly associated with operations in social and political research. He is succeeded as chairman by Mr William Mahoney.

**Mr Bob Norton** has been appointed a non-executive director of TACS, Windsor.

Mr James G. Simonds (pictured) has been appointed managing director of JOSEPH SAMUEL & SON, cigar importers of Woking. He was sales director, and succeeds Mr Walter A.J. Kaba who has retired but remains on the board as a non-executive director. Mr Simonds also becomes chairman and managing director of C.S. Wine Rack, and Jennifer Uliss.

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Source: International Financial Managers in Europe 1989 Chief Executives in Europe 1990

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### SOCIETE GENERALE

French Francs  
USD 500,000,000 Subordinated  
Floating Rate Notes  
due 2001

For the period May 30, 1991 to November 29, 1991 the rate has been fixed at 9.4375% P.A.

Next payment date: June 18, 1991

Coupon nr: 1

Amount FRF 83.89 per denomination of FRF 20,000

Formula: (for the first coupon only)  
80% x 20/360 x (3 months pibor + 1/16%)

THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE  
ALSACIENNE DE BANQUE  
15, AVENUE EMILE REUTER  
LUXEMBOURG

### SOCIETE GENERALE

USD 500,000,000 UNDATED  
SUBORDINATED  
FLOATING RATE NOTES

For the period May 30, 1991 to November 29, 1991 the rate has been fixed at 8.225% P.A.

Next payment date: November 29, 1991

Coupon nr: 1

Amount: USD 318.34 for the denomination of USD 100,000

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THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE  
ALSACIENNE DE BANQUE  
15, AVENUE EMILE REUTER  
LUXEMBOURG

### Dollar bull or bear?

Daily currency and interest rate forecasts from Capital Analysis Limited

Contact: Anne Whitty  
Tel: 01-573 7171 Fax: 01-430 4966



## LONDON SHARE SERVICE

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**MINES—Contd**[illegible]

Human Resources	10
Human Resources	10
Human Resources	10

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costs are included in the shares transferred.

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at once. No cash or deferred  
— unless —

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stockholder's and or deferred  
to the company's application  
or report to the  
UK listed; dealings permitted under rule  
and  
Exchange and company not  
regulation as listed securities.  
and/or rights issue;  
states to ensure that the  
best.

side: cover based on garniture

**Interim; revised final and/or reduced earnings**  
of \$ dividend; cover based on earnings updated by latest statements.  
**Dividends at discretion of management.** Not now pending for only for dividend.  
may also rank for data. No other info provided.  
**Yield based on rate above unchanged until maturity of bond. B figures based on prospectus or similar document.**

yield.  $\gamma$  Assumed divi-  
dend after scrip issue.  
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**Yield.** A Assumed dividend and yield. B Yield after scrip issue. C Payment from stockholders in form of cash or scrip, as applicable. D Dividend higher than previous total. E Pending dividends based on preliminary figures. F Dividend and yield include a special payment. G Dividend relates to previous dividend. P/E ratio based on earnings. H Forecast, or estimated annualized rate, cover based on previous year's earnings. I Subject to Dividend cover in excess of 100 times. J Dividend and average terms. K Dividend and yield includes a special dividend. L Cover less than one-to-one. M Dividend and yield. N Preference dividend passed or deferred. O Minimum tender price. F Dividend and yield based on

and other pending cases and/or  
based on promissory notes, other  
debt and yield based on pro

[illegible]

## ANAL & TITSH C

# NATIONAL & IRISH STOCKS

This is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

FL	650
27	1820
Hibernia	400
IRC	190
Irish Press	100

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906	570 1/2	570 1/2	570 1/2
702	570 1/2	570 1/2	570 1/2
150 1/2	570 1/2	570 1/2	570 1/2

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## ADDITIONAL OPTIONS

### 3-month call rates

DRM	28
Rank Dry Crd.	43
Rankers	17
Rank Dry Crd.	17

SmKl, Berch  
TI,  
TSB

60	Smiki, Bechtel A	58
61	TSB	59
62	Teco	60
63	Trust ENI	61
64	Trust Hongkong	62
65	T&E	63
66	Unilever	64
67	Victrola	65
68	Wellcome	66
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**Land Securities**

44	Birt Lash	30
32	Control Soc.	7
50	Land Securities	45
6	NEPC	48
20	Mountleigh	84
48		
17		
86		
62		
19	Artesia Petrol	3
31	Birt Petroleum	28
19	Burnish Petrol	49
19	Conroy Petrol	10

1	22	Promix
2	23	Shel
3	36	Tractor Ray
4	38	

	<b>Promix</b>	8
32	<b>Shell</b>	41
34	<b>Taylor Rex</b>	2
36	<b>Ultramar</b>	39
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available to consumers whose ob-

is available to companies whose shares are registered in the United Kingdom for a fee of £1,150 a year for each company shown, subject to the Editor's discretion.







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## MONEY MARKET FUNDS

## Australian dollar loses ground

Country	1990	1991	1992	1993	1994
Algeria	648.05	648.05	648.05	648.05	648.05
Algeria	7,030	7,030	7,030	7,030	7,030
Algeria	300	300	300	300	300
Algeria	13,370	13,370	13,370	13,370	13,370
Algeria	129.70	129.70	129.70	129.70	129.70
Algeria	720.40	720.40	720.40	720.40	720.40
Algeria	60.60	60.60	60.60	60.60	60.60
Algeria	4,470	4,470	4,470	4,470	4,470
Algeria	5,920.45	5,920.45	5,920.45	5,920.45	5,920.45
Algeria	2,950	2,950	2,950	2,950	2,950
Algeria	6,435	6,435	6,435	6,435	6,435
Algeria	3,041.5	3,041.5	3,041.5	3,041.5	3,041.5
Algeria	4,890	4,890	4,890	4,890	4,890
Algeria	7,440	7,440	7,440	7,440	7,440
Algeria	47.95	47.95	47.95	47.95	47.95
Algeria	47.15	47.15	47.15	47.15	47.15
Algeria	6,330	6,330	6,330	6,330	6,330
Algeria	3,670	3,670	3,670	3,670	3,670

	\$	X	1.717	1.909	236.5	8.878
	\$	0.582	1	1.718	137.7	
			0.582	1	80.7	8.878
YEN			7.260	1.87		
FF.			1.613	1.778		10.
			0.398	0.683	236.6	
			0.501	0.516	0.887	71.13 3.014
Lira			0.874	1.347	106.0	
C\$			0.782	1.201		
B.P.					389.9	16.52
			1.195			A.773

French Fr. per 100: franc per 1,000

[illegible]

LIFFE LONG BRL FUTURES OPTIONS				LIFFE US TREASURY BOND FUTURES OPTIONS			
150,000 barrels of 1987%				\$100,000 barrels of 1987%			
Strike Price	Call-Settlements	Put-Settlements		Strike Price	Call-Settlements	Put-Settlements	
	Set	Res	Res		Set	Res	Res
100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
100.25	100.25	100.25	100.25	100.25	100.25	100.25	100.25
100.50	100.50	100.50	100.50	100.50	100.50	100.50	100.50
100.75	100.75	100.75	100.75	100.75	100.75	100.75	100.75
101.00	101.00	101.00	101.00	101.00	101.00	101.00	101.00
101.25	101.25	101.25	101.25	101.25	101.25	101.25	101.25
101.50	101.50	101.50	101.50	101.50	101.50	101.50	101.50
101.75	101.75	101.75	101.75	101.75	101.75	101.75	101.75
102.00	102.00	102.00	102.00	102.00	102.00	102.00	102.00
102.25	102.25	102.25	102.25	102.25	102.25	102.25	102.25
102.50	102.50	102.50	102.50	102.50	102.50	102.50	102.50
102.75	102.75	102.75	102.75	102.75	102.75	102.75	102.75
103.00	103.00	103.00	103.00	103.00	103.00	103.00	103.00
103.25	103.25	103.25	103.25	103.25	103.25	103.25	103.25
103.50	103.50	103.50	103.50	103.50	103.50	103.50	103.50
103.75	103.75	103.75	103.75	103.75	103.75	103.75	103.75
104.00	104.00	104.00	104.00	104.00	104.00	104.00	104.00
104.25	104.25	104.25	104.25	104.25	104.25	104.25	104.25
104.50	104.50	104.50	104.50	104.50	104.50	104.50	104.50
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106.00	106.00	106.00	106.00	106.00	106.00	106.00	106.00
106.25	106.25	106.25	106.25	106.25	106.25	106.25	106.25
106.50	106.50	106.50	106.50	106.50	106.50	106.50	106.50
106.75	106.75	106.75	106.75	106.75	106.75	106.75	106.75
107.00	107.00	107.00	107.00	107.00	107.00	107.00	107.00
107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25
107.50	107.50	107.50	107.50	107.50	107.50	107.50	107.50
107.75	107.75	107.75	107.75	107.75	107.75	107.75	107.75
108.00	108.00	108.00	108.00	108.00	108.00	108.00	108.00
108.25	108.25	108.25	108.25	108.25	108.25	108.25	108.25
108.50	108.50	108.50	108.50	108.50	108.50	108.50	108.50
108.75	108.75	108.75	108.75	108.75	108.75	108.75	108.75
109.00	109.00	109.00	109.00	109.00	109.00	109.00	109.00
109.25	109.25	109.25					

[illegible]

	Strike Price	Daily Settlements Sun Thru	Post-settlements Sat Sun
LIFE LONG FUTURES OPTIONS			
\$100,000 points of LIFT.			

Bank Ltd	11.5	● Standard & Waterloo Secs.	11.5
Banking & Co.	11.5	Standard Chartered	11.5
Beer & Pines	11.5	TSB	11.5
	11.5	Unilever plc	11.5
Blackburn	11.5	● United Fk of Kenya	12
Bank	11.5	Unity Trust Bank Plc	11.5
Trust Plc	11.5	Western Trust	11.5
& Co. Inc Bank	11.5	Westpac Bank Corp.	11.5
	11.5	Whiteaway Ltd/Ltd	11.5
& Co.	11.5	Yorkshire Bank	11.5
(S) & Sharn	11.5	● Members of British Merchant	
Joseph & Sons	11.5	Banking & Securities Houses	
Bank	11.5	Association	
Bank Ltd	11.5		

Trust Funds		Co-operative Bank	
Code	Net Cr	Code	Net Cr
30 12 1000000	1000000	30 12 1000000	1000000
30 12 2000000	2000000	30 12 2000000	2000000
30 12 3000000	3000000	30 12 3000000	3000000
30 12 4000000	4000000	30 12 4000000	4000000
30 12 5000000	5000000	30 12 5000000	5000000
30 12 6000000	6000000	30 12 6000000	6000000
30 12 7000000	7000000	30 12 7000000	7000000
30 12 8000000	8000000	30 12 8000000	8000000
30 12 9000000	9000000	30 12 9000000	9000000
30 12 10000000	10000000	30 12 10000000	10000000

**The COEF Charities Deposit Account**  
2 Fore Street, London EC2V 3AQ

[illegible]

110,000 110,000  
 Africa House Bank plc  
 50 City Road, EC4Y 2AY

[illegible]

**Bank of Scotland**  
58 Threadneedle St. EC2P 2EH  
01-236 2241

[illegible]

10.25	7.40%
10.75	8.00%

JOTTER PAD

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■ Diana's hair gives

20 Money invested in London  
 maybe (?)  
 21 Handless, though disabled  
 (?)  
 25 A highway of lesser importance  
 though? Not in this country!  
 (6)  
 26 Cold - remains only to get  
 material (8)  
 28 At one time the theatrical  
 stars (?)  
 10 It's a minister's style to be  
 around ceaselessly (8)  
 22 Enhanced the appearance  
 of  
 23 That's not true (4,2)  
 24 Caught surrounded by  
 thieves, being thorough (8)  
 24 Talk about the continuous  
 type of building (8)  
 27 This for a flier (4)  
 Solution to Puzzle No. 7, 1995

**30 People under med-**  
**test pain treatment**

... a quarter lake (4) ...

## Slightly s

**Slightly softer tone**

revised this to £900m at noon  
and to £1,000m in the  
afternoon. Total ~~£1,000m~~ £

another reduction in the discount rate if conditions allow, would be present here.

Seven days notice 4 per cent; three months or less held under one month 8½ per cent; one-three months nine months 10 per cent; nine-twelve months 11 per cent.

**6 months US Dollars**

5.30	Three year	7.60
5.40	Four year	7.70
5.50	Five year	7.85
5.65	Six year	7.95
5.75	10-year	8.05
5.80	30-year	8.20

Two Weeks	Three Months	Six Months	London Interbank
8.90-9.95 9 1/4-9 3/4	9.85-9.90 9 1/4-9 1/2	9.90-9.95 9 1/4-9 1/2	9.80
"	9.85	"	9.25
"	9.80-9.85	"	"
"	7.75-7.80	"	"
"	11 1/2-11 3/4	"	"

## KEY RATES

<b>11½</b>	<b>10½</b>	<b>10½</b>	<b>-</b>
<b>5.92</b>	<b>5.95</b>	<b>6.08</b>	<b>6.48</b>
<b>7¼</b>	<b>7½</b>	<b>7¾</b>	<b>8½</b>
<b>7¾</b>	<b>7¾</b>	<b>7¾</b>	<b>7¾</b>
<b>9½</b>	<b>9¾</b>	<b>9¾</b>	<b>9½</b>

the month's 10% per cent; six months 10½  
for three months 10½ per cent; Treasury Bill  
Fixed Rate Sterling Export Finance, Matur-  
ity 26, 1991 to June 25, 1991, Scheme I: 13.0  
or period March 29, 1991, to April 30, 1991  
Maturity Houses seven days notice, others two  
May 1, 1991, Seven Days Notice Rates for new  
11.0000


\_\_\_\_\_

**GATWICK TO SPAIN ON BUSINESS**  
**WITH VIVA AIR - IBERIA'S SISTER AIRLINE**

 **viva** air  **IBERIA**  
AIRLINES OF SPAIN

**U.S. \$500,000,000**  
**CITICORP**  
(Incorporated in Delaware)  
Subordinated Floating Rate Notes Due January 30, 1986

respect of US\$10,000 nominal of the Notes will be US\$46.76.

 May 2485/2495 w/c Jun 2980/2992 +16  
June 2492/2502 w/c Jul 2988/3000 +16  
5pm Prices. Change from previous 9pm ch  
**HOW WELL DID YOU JUDGE THE MARKET?**

**CALL PAUL OLJESEN ON TEL: 071 790 2233 FAX: 071 790 1321**

July 1, 1914

■ Diana's hair gives

20 Money invested in London  
 maybe (?)  
 21 Handless, though disabled  
 (?)  
 25 A highway of lesser importance  
 though? Not in this country!  
 (6)  
 26 Cold - remains only to get  
 material (8)  
 28 At one time the theatrical  
 stars (?)  
 10 It's a minister's style to be  
 around ceaselessly (8)  
 22 Enhanced the appearance  
 of  
 23 That's not true (4,2)  
 24 Caught surrounded by  
 thieves, being thorough (8)  
 24 Talk about the continuous  
 type of building (8)  
 27 This for a flier (4)  
 Solution to Puzzle No. 7, 1995

**30 People under med-**  
**test pain treatment**

**LESTER ACONIS**



[illegible]







**NASDAQ NATIONAL MARKET**

100 prices May 30

[illegible]

## 3:00 pm priors May 30

[illegible]

## EUROPEAN INVESTMENT LOCATIONS

The FT proposes to publish a survey on July 4th 1991. The FT is read by 54% of Chief Executives of the 2000 companies in Europe and 22% of senior European businessmen involved in decision making about Business Premises/Industrial sites. If you want to reach this important audience, call Hugh Westmacott on 0532 454969 or fax 0532 423516

## FT SURVEYS

The FT proposes to publish this survey on  
June 13 1991.  
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## FT SURVEYS



## AMERICA

## Positive economic news takes Dow close to 3,000

## Wall Street

SOME MILDLY positive economic news and a firmer bond market lifted share prices across the board yesterday morning, writes Patrick Harveron in New York.

At 1.30 pm the Dow Jones Industrial Average was up 29.74 at 2,999.33, only 5.13 points below the record high of April 17. The Standard & Poor's 500 was also firmer, up 2.33 at 355.82 at 1 pm, while the Nasdaq composite of over-the-counter issues was up 2.43 at 501.48. Turnover on the NYSE was heavy at 134m shares and rising stocks outpaced falling stocks by over two to one.

The steady rise in equity prices since the long holiday weekend has been attributed to a growing feeling among investors that the economy is on the verge of its recovery from recession.

Yesterday's government figures showing that initial jobless claims fell by 9,000 in mid-May were regarded as further evidence that labour market conditions are slowly improving. A 1 per cent increase in sales of single-family homes during April was also seen as broadly positive news.

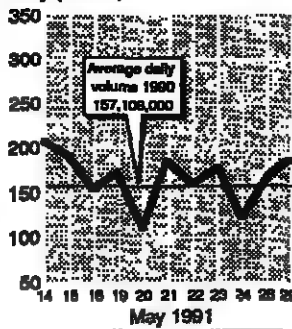
Sentiment in Digital Equipment, a sharp climber earlier this week, turned around swiftly, as the shares dropped 1 1/4 to \$66 after some analysts left a meeting with the company in Boston convinced that their earnings estimates were too high. At least two

researchers, at Merrill Lynch & Co., lowered their profit forecasts for the firm.

Walt Disney suffered a similar fate, slipping 3 1/4 to \$117 after more analysts cut their earnings estimates for the entertainment group. On Wednesday Goldman Sachs

## NYSE volume

Daily (million)



and Shearson Lehman reduced their profit forecasts for the firm. Yesterday, Mr David Londoner of Wertheim & Co. cut his earnings estimate for the year ending September 1991 from \$5.80 a share to \$5.50, citing concern about the company's contribution to group income from the film business.

The market actively traded USX, which rose 1 1/4 to \$24 on volume more than 4m shares, which included the sale of a block of 1.5m shares.

Keycorp rose 1 1/4 to \$111 and First Empire State rose 1 1/4 to \$111. Reports that the banking groups had won the bidding to buy the Goldman, the insolvent savings bank, led to the rise.

Dell Computer fell 1 1/4 to \$111 on turnover of 1.1m shares after the firm reported first-quarter net income of 46 cents a share. Although this represented an improvement on last year's 28 cents a share, the stock had been heavily bought in the figures.

## Canada

TORONTO STOCKS rose slightly by midsession in modest trading, as the market regained the gains of the previous session. The Toronto 300 index gained 11 to 3,011.10 on volume of 15m shares. Moore Corp, which gained 1 1/4 to \$31.75, was said to have broken through the top of its recent trading range.

MDS Health Group class B shares, which slipped 1/4 to \$17.50, topped the most active list in 1.72m shares.

## SOUTH AFRICA

A FALL in platinum prices hit related shares. Impala plunged 17.75 to 11.4 per cent to R60 and Rustenburg lost R2.75 or 9.5 per cent to R26.50. Johannesburg's all-gold index fell 1.4 to 1,236 in midday trading before today's holiday.

## A decade of change in emerging markets

Michael Prowse reviews uneven stock market growth patterns in the developing world

A DECADE is a long time in economic development.

In 1980, left-leaning governments in much of the Third World were hostile to stock markets, regarding them as among the most attractive trappings of developed capitalist economies. Today, says Sir William Rye, the head of the International Finance Corporation (IFC), bourses are widely regarded as an important tool for promoting development.

The impact of changing attitudes towards the financial sector is evident in the growth of the IFC's Emerging Markets Unit. The IFC, the World Bank's private sector arm, has accumulated data on 100 world stock markets for 10 years and provides weekly statistics on more than 300 stocks in 20 markets. This year's factbook analyses the remarkable trends of the past decade. Perhaps the most important change is that stock markets which once were regarded as being relatively efficient ways of raising equity finance. During the 1980s, the number of companies listed in the biggest 20 emerging stock markets doubled. Their equity market capitalisation increased seven-fold, or from 7 per cent to 32 per cent of domestic product. The value of shares traded grew by a factor of 10.

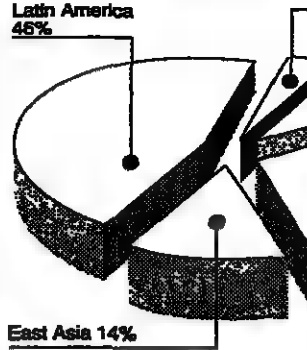
Emerging markets, course, still have a long way to go. In 1980, their market capitalisation of \$470bn represented only 1 per cent of the total capitalisation of world stock markets. By contrast, the developed world's product accounted for 12 per cent of world output.

The expansion, so far, is uneven, reflecting the pattern of growth in the developing world. In 1981, Latin America and East Asia accounted for 48 per cent and 14 per cent respectively of the capitalisation of emerging markets. Last year, the figures were almost reversed, with Latin America's

## Emerging markets

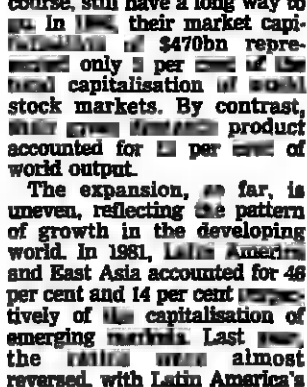
Market capitalisation measured in \$

1991 total: \$63bn



Source: IFC

1990 total: \$470 bn



Source: IFC

share down to 17 per cent and East Asia's up to 48 per cent.

On the whole, emerging markets generate attractive returns for investors. The IFC began compiling a "composite index" for emerging markets in 1984. In the first five years it rose by 266 per cent. But 1990 was a poor year: a big sell-off in Asian emerging markets followed a decline of one third in share prices in Tokyo, while all the markets were rocked by Iraq's invasion of Kuwait. The IFC composite dropped 39 per cent, but total growth since 1984 was still 110 per cent, outperforming the US

Standard & Poor's index.

In the past 16 months, the top five performers in the world have been emerging markets. The top three, Venezuela, Greece and Chile, have risen 599 per cent, 96 per cent and 84 per cent respectively. Venezuela's performance was equivalent to the Dow soaring to 12,000.

Much greater volatility is the price paid for such returns. From its February high last year to its October low, Taiwan, for example, dropped 78 per cent; it has since gained about 110 per cent. The average weekly change in share

prices was about 7 per cent.

Country funds, which allow investors to participate in emerging markets without the most popular investment vehicle for foreigners. The IFC helped to launch the first, the Korea Fund, in 1984. Today there are about 150 funds covering the developing world. Last year alone, 50 new funds were launched, raising \$4.1bn for investment in Latin America, Asia and East Europe.

Many factors help explain the growth of emerging markets. The debt crisis of the 1980s forced developing countries to rely more heavily on equity finance. The embracing of free market principles made rapid development of financial infrastructure a priority. But the IFC also stresses the emergence of competitive "world class" companies, with a growing appetite for equity finance.

The IFC's prognosis is for further expansion in the 1990s, with privatisation increasing the size, liquidity and sophistication of emerging markets, especially in eastern Europe and Latin America. It also sees a trend towards better regulation of emerging markets, more timely information for investors and easier access for foreign capital. Capitalism has arrived in the Third World.

\*Emerging Stock Markets Factbook 1991. IFC, 1818 H Street, Washington DC 20038, US.

## ASIA PACIFIC

## Nikkei makes first two-day gain in more than six weeks

## Tokyo

INDEX-LINKED buying and trading activity yesterday helped the Nikkei average to its first two-day rise since April 17, writes Emilio Terazono in Tokyo.

The average closed 151.99 up at 25,647.40, after opening at the day's low of 25,557.77 and reaching a high of 25,719.99 in the afternoon. Volume eased to 382m shares from 400m.

Sentiment improved after the overnight rise on Wall Street and a fall in the rates for three-month certificates of deposit, but investors remained cautious about prospects for a discount rate cut. Traders said share prices were moving on short-term, dealer-led activity.

Advances led declines by 56 to 364, with 111 unchanged. The Toxix index of all 1,000 listed stocks rose 13.82 to 1,949.51, although in London trading the ISE/Nikkei 80 index was up just 0.45 at 1,449.20.

Mr Shin Tokoi at County NatWest said market participants were waiting for the Bank of Japan's tankan, a quarterly business sentiment survey, to be published on June 11, to indicate the central bank's economic intentions.

High-priced technology shares continued to gain ground. The market had depressed recently on weak earnings results, but it was thought to have bottomed. TDK rose 1 1/4 to Y6,590 and Sony Y8,240.

Foreigners bought oil issues on reports of sharp profit increases and an expected industrial restructuring plan. Showa Shell Sekiyu moved 1 1/4 to Y1,590.

Oil refinery-related shares continued to rise on reports of a joint oil refinery project. Nippon Mining, one of the participants in the tie-up, put on Y22 to Y615. Japan Steel Works climbed Y27 to Y862.

Nissan Motor rose initially on reports that the company had developed a cheaper palladium catalytic converter for removing toxic chemicals from emissions. However, the stock closed 78 off on balance at Y282 on profit-taking.

Yokohama Bridge Works, the leading bridge maker, declined Y100 to Y2,080. It has lost 40 per cent since the 1981 high of Y3,450 set on April 5, after forecasting a double digit fall in pre-tax profits.

Electric power companies rose on news of the government's plans to raise electricity prices this summer. Tohoku Electric Power gained Y130 to Y2,840 and Tokyo Electric Power Y100 to Y3,880.

In Osaka, the OSE average firmed 187.11 to 28,141.52 on 36m shares, up from 31m.

## Roundup

THE RECOVERY in Hong Kong continued yesterday, but other Pacific Rim markets were weak and Australian shares dropped further in the London market.

HONG KONG was relieved that Wednesday's speech by Sir Piers Jacobs, financial secretary, contained no stiff anti-inflationary measures.

The Hang Seng index gained 54.33 or 1.5 per cent to 3,679.72, although it remains 6 per cent below its post-1987 peak of 3,917.09, set on Monday last week. Turnover expanded to HK\$1.46m from HK\$1.1bn.

Banking and property shares led gains. HSBC Holdings,

Hongkong Bank's holding company, put on HK\$1 to HK\$29.

AUSTRALIA followed a batch of economic news, some of it better than expected, with a 3.9-point decline in the All Ordinaries index to 1,500.5. Turnover shrank from A\$285m to A\$145m.

In London, news that the Australian Treasurer, Mr Paul Keating, would challenge Prime Minister Bob Hawke for the Labor party leadership took 5 to 10 points off the shares on mark-down. BHP fell 6 cents to A\$12.31 and CRA 6 cents to A\$12.38.

Earlier in Australia, News Corp beat the trend, rising 22 cents to A\$8.88. Other companies were not so fortunate. Jennings, the housing and property group, fell another 7 cents to 30 cents as it announced asset sales of about A\$90m as part of a statement to the Australian Stock Exchange (ASX) denying the rumours which had knocked the share price down by 25 per cent in the past week.

TNT, the transport concern which also has been surrounded by speculation, lost 22 cents to A\$1.08, compared with a 1981 high of A\$1.67. The fall has prompted an ASE inquiry.

KUALA LUMPUR slipped from the previous day's record high on profit-taking. The composite index closed 1.12 down at 833.90, after climbing in a day's peak of 840.28. Volume fell to 60.5m shares from 86.7m.

Binaza Setagap, the road construction company, made its debut, rising M\$2.80 above its offer price to M\$5.10 in active trading of 2.5m shares.

BAHAGI, the oil services company, closed the last day of its open-outcry system with the lowest turnover since the Gulf war ended in February. The SET index shed 6.37 to 1,740n on 1.74bn baht.

BOURSES mostly improved yesterday although, Milan apart, the gains were more tentative than on Wednesday. Frankfurt, Vienna and Lisbon were closed for Corpus Christi, writes Our Markets Staff.

MILAN's Comit index ended 6.74 better at 903.91. However, Ms Melinda Diamond of Baring Securities said that this simply kept it in touch with the 570-600 trading range of recent months, and well below the 750 of the middle of last year.

Similarly, the rise in turnover this week - from 1.2bn on Monday, through 1.8bn on Tuesday and 1.9bn on Wednesday - had to be seen in the context of a frequent daily 1.2bn, last summer.

AGF, the insurer, recovered from a day's low of FF\$14, but still closed FF\$16 down at FF\$325 on 117,860 shares following Wednesday's cut in VAT on cars, boosted Michelin by FF\$3.80 or 3.9 per cent to FF\$97.10 on heavy volume of 673,100 shares. Peugeot up another 1 1/4 to FF\$801 on 237,550 shares.

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PARIS edged higher, partly on hopes of lower inflation, although the absence of an interest rate cut continued to keep gains in check. The CAC 40 index rose 11.93 to 1,837.09 in turnover of about FF\$2.2bn, after Wednesday's FF\$2.2bn.

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## EUROPE

AMSTERDAM - Nedlloyd, the shipping company, recovered 80 cents to FF\$4.50, after falling to FF\$4.40 yesterday.

MADRID concentrated on the utility sector. Hidroa and Iberdrola were suspended from trading after the recent speculation over their merger terms. Union Fenosa gained Ptas1 on heavy volume of 2.34m shares, while Sevillana rose Ptas23 or 3.4 per cent to Ptas990 on 1.55m shares. One analyst said that Fenosa represented good value, but that the speculators, who are hoping for a takeover of Sevillana at a premium, could be disappointed.

The general index rose 0.62 to 282.81 in turnover of about Ptas12bn, after Wednesday's Ptas13.5bn.

ZURICH was concerned about the outcome of Sunday's tax reform referendum which, if passed, would align the Swiss fiscal system closer with that of the European Community.

STOCKHOLM drifted on profit-taking, the Affarsvarlden General Index falling 6.1 to 1,102.7. The discount rate fell from 10 to 9 per cent, did not move the market, which said that the move was expected.

The mining and metals group, however, reported a per cent drop in profits for the first four months of 1991. Its B shares fell SKr2 to SKr748.

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Closing date for the receipt of application forms is 21st June 1991.



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This entrepreneurial merchant bank, the UK's largest of a well respected European bank with long-term world-wide, has a high reputation for providing a quality service to middle market corporates. The decision has been taken to extend the range of commercial lending by offering a financial leasing facility, which should not only generate extra business from existing clients, but should also totally new business. The bank's philosophy is to provide the finance appropriate to the needs of the customer; leasing, therefore, will be an integral part of the service, a separate division. We are looking for a Marketing Officer who, unusually, combines a successful track record in marketing and leasing with a class background in commercial lending, either with a clearing bank or merchant bank. The job involves dual responsibilities—to market the full range of banking services and to develop the business potential of mid-ticket leasing. In this latter aspect you will be the expert of expertise, need a high level of specialist knowledge, which must be supported by business acumen and the proven ability to find, and develop sound relationships with, customers. Candidates, probably late twenties/early thirties, self-motivated and clearly of graduate calibre, will be keen to work in an all round capacity within a small, informal but highly commercial team. Please send full career details, quoting reference WE 101 3A, to Judy Brasier, Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 071-439 4581.

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Our client, one of the foremost names in French Investment Banking, ranks within the top 10 of International Fund Managers on the Continent. A reputation for outstanding performance on its equity portfolios has attracted an impressive global client base.

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Candidates will be international in outlook and speak three European languages, including French and English. They should be able to demonstrate a good understanding of equity products.

Above all, the position requires marketing flair based on excellent communication and interpersonal skills.

This superb opportunity provides exceptional prospects for future career development both within an expanding fund management department and more widely within the bank. An excellent remuneration package will reflect the importance of the appointment.

Interested applicants should contact Peter Faby on 071-831 2000 during office hours, or write enclosing a full curriculum vitae with details of their current remuneration package to Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.



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International Recruitment Consultants  
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### ACCOUNT MANAGER

#### Perfumery Division

London Area

We are one of the World's leading and most rapidly expanding manufacturers of fragrance and flavours. We are now looking to appoint an Account Manager within the Perfumery Division. This is the Division that provides the fine fragrances, cosmetics, toiletries, and household product industries with the fragrances that give their products a competitive edge or distinction.

This is an opportunity to work within a group totally dedicated to growth via commercial excellence and technical innovation. As a group, we have achieved a rare level of collaboration between our research, manufacturing, sales, and marketing divisions and those of our selected clients. We believe that this partnership with our clients is key to our present and future success.

In the role of Account Manager reporting to the Director for this Division, you will have full responsibility for the management and development of a number of key players with the above industries. Liaising with the marketing and R & D departments of your accounts you will ensure the full commercial benefits of the relationship are obtained. In order to succeed, therefore, you will need to utilise your own marketing and sales skills to learn and understand your client's business as well as your own.

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### Head of Risk Management

£45,000

Westminster

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This new post, Head of Risk Management, will be responsible for devising a corporate risk management/insurance programme covering all parts of our organisation. Control and monitoring procedures must be set up to minimise London Transport's risk exposure and provide the necessary insurance cover. Responsibilities will also include managing risk survey programmes, liaising with Safety Audit Teams and advising subsidiary companies.

You will need considerable experience in risk management, probably be FCII or comparable and have experience at a senior level in a large organisation. You must be a good communicator.

This high profile position carries a competitive salary and benefits package, including free travel facilities on London Transport and British Rail services, a company car, attractive pension arrangements and health cover.

To apply, please write with your career and personal details, quoting reference OV489/F to Michael Swigg, Central Personnel Manager, Transport, 33 Broadway, London SW1H 0BD.



London Transport

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The Nation's Building Society

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Northampton

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As the successful candidate you will be a highly-experienced qualified banker with at least 10 years

record in the assessment and control of commercial clients, probably involving experience in the Credit Control of a major UK bank. You will be fully conversant with the analytical, legal, procedural and documentation requirements of commercial lending, and will have a record of sound credit judgement. You will be skilled in presenting and arguing out your views at the highest levels.

An attractive salary will be supported by a major benefits package which will include a car and a concessionary mortgage. Our client will also consider a contractual arrangement which might be more attractive to a senior banker wishing to round off a banking career with a new challenge.

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**MSL International**  
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Lorraine Goodfellow, Cliff & Partners P.L.C., Seabrook House, Gutter Lane, Cheapside, London, EC2V 6BR.

Alternatively for further information please telephone 071-574-0191.



### FINANCE & COMPUTER DIVISION

#### INVESTMENT MANAGER - UK

Salary: £21,447 - £24,003 p.a. (plus professional market supplement)

The West Yorkshire Superannuation Fund is one of the largest UK local authority pension funds having investments with a current total market value of £1,800 million including UK securities valued at £1,250 million. The Fund is administered by the City of Bradford Metropolitan Council and its entire portfolio is managed in-house by the Investment Section within the Finance and Computer Division. The investment performance of the Fund has been consistently good over a sustained period.

The current postholder will be retiring later this year; in addition to having responsibility for the management of the Fund's UK securities, the new postholder will supervise the work of the administration team within the Section.

Applicants should be qualified accountants or educated to degree level or equivalent, have relevant investment management experience and possess the drive and innovative skills necessary to make a successful contribution to the investment performance of the Fund.

Application forms are available from the Directorate of Finance, Management & Planning, 14, Directorate Personnel Office, 1st Floor, Britannia House (Broadway Entrance), Bradford BD1 1HX. Tel. Bradford (0274) 732745.

Closing date: 21 June 1991.

Unless otherwise stated, all full-time Officer posts are available for job sharing (partner not necessary).

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CITY OF BRADFORD METROPOLITAN COUNCIL

## Senior Accounting Position Germany

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You should hold a recognised UK accounting qualification and have a good working knowledge of both written and spoken German. With the need to make an immediate contribution, it is probable that you will have had exposure to both German and UK statutory reporting requirements, either have lived or be already resident in Germany and be prepared for a significant amount of travel.

This is an excellent career opportunity in an important area of the Group's operations which is earmarked for further expansion. As such it will be demanding in terms of technical experience and commitment.

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Please write detailing how you meet our requirements to Mr C D Gay, Personnel Services Manager, RMC Group Services Limited, RMC House, Coldharbour Lane, Thorpe, Egham, Surrey TW20 8TD.

RMC

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Applications including a full CV, written in English, should be sent to: Rachel Harry, Personnel Executive, Schroders, 120 Cheapside, London EC2V 6DS.

**Schroders**



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Candidates, probably in their mid 20's will have a minimum of two years experience in cross trading.

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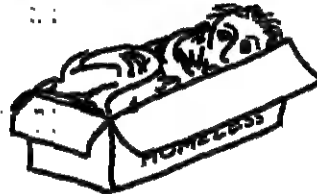
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If you want to respond to this challenge and would like more information please contact:



Maureen McKean  
Network House  
10-12 Need Parade  
Wembley Hill Road  
Middx, HA9 6QU  
081-902 7050

For an informal discussion contact Derek Joseph of HACAS who is advising the Association on this appointment on 071-609 9491. Network Housing Association is an Equal Opportunities employer. Closing date: 12th June 1991

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It is essential that candidates who are qualified Chartered or Management Accountants have had at least two years experience within a substantial retail operation. Some overseas experience would be ideal but not essential. The preferred age range is 28-35 but more important is the right experience.

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Please write - in confidence - will full career details to A.D. Percival.

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We offer a competitive salary dependent on ability and experience and the benefits are those expected of a major financial organisation.

Please write in confidence with full personal and career details to Ms Penny Wynn, Personnel Assistant, Recruitment, or telephone for an application form to Mrs June Evans, Personnel Department, Canada Life Assurance, Canada Life Place, Potters Bar, Herts EN6 5BA. Tel 0707 50877 (24 hour answering machine).

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Candidates will be qualified management and/or financial accountants, preferably graduates, in the age range of 35-45. Ideally they will have experience in a multi-national company where they have been exposed to overseas accounting practices. The bulk of experience should be in manufacturing industry.

The salary and benefits will be attractive and a quality company car is included in the package.

Please send detailed CV. Alternatively you can telephone for a career and personal history form or for a confidential discussion. (Ref: 91/5/2)

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Please apply in confidence, enclosing a full CV and quoting reference number L/1045, to Martin Boyle.

**KPMG** Selection & Search

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## FINANCIAL DIRECTOR

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WHEALE THOMAS HODGINS PLC



## ACCOUNTANCY COLUMN

## Audit firm ruling may hold message for lawyers

By David Waller

When will City see the first giant multi-disciplinary firms, providing legal, accounting and management consultancy services and bearing names such as Coopers & Lybrand, Freshfields or Linklaters & Waterhouse?

At present, the rules of the Law Society, the professional body for the UK's solicitors, and those of the accountancy bodies, make it impossible for lawyers and accountants to practice in one partnership. The status quo is however under attack from a government keen to increase competition in the professions.

The word at Moorgate Place, home of the Institute of Chartered Accountants in England & Wales (ICAEW), is that the director general of fair trading's objections to the ICAEW's proposed rules on the ownership of audit firms are in fact directed at lawyers and the Law Society.

The Companies Act 1989 allowed up to half the partners in auditing firms to be non-auditors. It said that a simple majority of partners had to be auditors, thereby making it possible for firms to sell 49 per cent of their shares to an outside investor and allowing them to take non-accountant consultants into a single partnership.

It was up to the ICAEW and the other professional bodies to formulate their own rule-books so as to comply with the provisions of the Schedule 11 of the Act. The ICAEW came to the conclusion that non-auditors should be permitted to own no more than 25 per cent of the shares in audit firms and to form no more than a quarter of the partners.

The ICAEW argued that the inde-

pendence of auditors would be at risk if consultants or other outsiders had a larger role than this. It filed its draft rule-book and waited for the government to approve its status as a Recognised Supervisory Body under the terms of the Act and, by extension, the whole new audit regime, the advent of which is much delayed.

That position taken by the ICAEW seemed a sensible response to the worries of those who suspect that Chinese walls do not work and that the independence of auditors is already compromised by commercial considerations, even under a set of circumstances whereby chartered accountants are not allowed to be in partnership with anybody else.

**The ruling seemed somewhat academic: no-one is queuing up to get into the audit business**

However, Sir Gordon Borrie, director general of fair trading, saw things differently. In March this year he delivered a bombshell when he wrote to Mr Peter Lilley, trade and industry secretary, saying that the proposed 75/25 per cent rule was uncompetitive.

The grounds he gave for this ruling were odd. He said that the proposed rule would exclude from the market for audit services any non-accountancy firm, "regardless of the quality of staff it can attract and the mea-

sures it might put in place to ensure the standard of conduct expected by the institutes".

Granted, his brief was to review the implications for competition of the draft rule-book, and not to consider the impact on the independence of auditors if they should happen to work for a firm where consultants call the shots. Yet the ruling seemed somewhat academic: no-one is queuing up to get into the audit business, where margins are thin and overheads high.

That is where the Law Society comes in. Sticking to its 75/25 guns, Moorgate Place soon came to the conclusion that Sir Gordon's ruling was so obscure as to be less of an attack on the structure of the accountancy profession under the new regime than an indirect dig at the legal profession, where multi-disciplinary partnerships (MDPs), between solicitors and accountants, for example, are forbidden by the Law Society rule-book. The accountants believe that the tough stance over their rule-book is signaling that the government will take an equally hard line over lawyers.

With the OFT declining to expand on its formal position, that interpretation of events has become more plausible for two reasons. First, the Law Society clearly saw the OFT's ruling as a challenge to its own stance on MDPs, and put out a statement earlier this month supporting the ICAEW on the 75/25 per cent issue. Second, on Monday this week the DTI proposed lifting the general ban on partnerships of more than 20 people, thus lifting the last formal obstacle to the formation of MDPs between account-

ants and lawyers.

"This initiative...might help the large professional practices meet the increasing demand from their clients for a wider range of specialised services and enable them to recruit and retain the necessary staff to provide these services," the government said.

Until last year, solicitors were forbidden to go into partnership with anyone but other solicitors. That was lifted by the 1990 Courts and Legal Services Act, which allowed the Law Society to make its own rules in this area. These reflect what used to be the statutory position, although in time the Law Society will have to satisfy the government that its rule-book is not anti-competitive.

**Auditors frequently complain that their clients turn up to crucial meetings with a lawyer in tow**

The government is committed to forcing MDPs on the professions, but do the firms want to form them?

Given the enthusiasm with which the Big Six have diversified into anything and everything, it would be surprising if they had not considered it. However the relationship between lawyers and accountants is uneasy and firms do not appear to be straining to form MDPs. The moment their professional bodies will let them. City lawyers traditionally earn more money than accountants, but

that does not prevent them envying the big accountancy firms.

The huge market for tax consultancy services is dominated by accountants, as is the growing market for insolvency advice: both the preserve of the legal profession in the US and Continental Europe. Similarly, accountants dominate the market in the provision of financial advice to individuals.

In all these areas - except perhaps insolvency - accountants and lawyers compete. Yet in other areas, the big practices in the two professions depend on one another. Auditors refer specialised questions of company law to the lawyers, and the lawyers refer financial and investigative work to the accountants. Litigation support - forensic accounting by another name - is a growing area of business for the accountants.

Relations between lawyers and auditors are further complicated by the lawyers' role in the audit process. Auditors frequently complain that their clients turn up to crucial meetings with a lawyer in tow, turning a matter for professional judgement into a legalistic quagmire.

Firms of accountants are worried about the business they would lose from all the other lawyers if they established a link with only one.

Nevertheless, senior partners of accountancy firms do not dismiss the idea out of hand. The ICAEW hopes to meet the government in the next week or so, and the barons of the accountancy firms, and their counterparts in the legal profession, will be watching the outcome of the 75/25 per cent debate closely.

Baring Venture Partners Limited  
Financial Controller

Baring Venture Partners wishes to recruit a qualified accountant who will be responsible for the design and implementation of a new group accounting and management reporting system for its expanding pan-European venture capital business.

This new position which offers the challenge of establishing new systems and the opportunity to grow within the job. Responsibilities include the preparation of statutory accounts for audit and consolidation with the Baring Group accounts, the production of management accounts involving the coordination and consolidation of financial reports from offices in Germany and Switzerland, and the operation of the book-keeping system in the London head office.

Suitable candidates will be in their mid to late twenties, literate in computerized accounting systems, and possessing strong analytical skills as well as the ability to communicate clearly both orally and in writing particularly at Board level. Venture Capital is a fast-moving business populated by highly motivated and sometimes eccentric individuals; only self-starters with a sense of humour need apply.

Salary will be negotiable according to experience and other benefits including mortgage subsidy, pension contributions and BUPA memberships will depend on performance.

Applicants should write, enclosing a curriculum vitae to: David S. Huxford, Administration Partner, Baring Venture Partners Limited, 140, Park Lane, London W1Y 3AA.



## ACCOUNTANCY APPOINTMENTS

## Financial Controller

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Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, K.R. Miller, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ, 0532-448661. Fax: 0532-444401, quoting Ref L16157/FT.

## FINANCE DIRECTOR

NW Kent

c.£40,000 + bonus + car

This £14 million high technology company was formed in 1978 and is a market leader in the design, installation and support of automated production line and control systems. With a major commitment to R&D, it has particular strength in the development of state-of-the-art diagnostic software. Turnover has increased three-fold since 1989 and the customer base includes many prestigious industrial organisations in the UK and overseas.

Reporting to the Managing Director and a member of the small and highly successful management team, you will be responsible for all aspects of financial planning and management, and for the Company's relationships with bankers, financial institutions and other professional advisers. Initially you will control a department of six staff in the UK, as well as having

functional responsibility for an increasing number of overseas operations.

Probably in your mid 30's to early 40's you must be a qualified accountant with an interest in the application of advanced computer based methods to industrial processes, and the personal energy and adaptability to contribute to the continuing growth of the business. Experience of project costing and control would be an advantage. Prospects for the company are dynamic, international market, and therefore for the successful candidate, are exceptional.

Please send a comprehensive résumé, salary details and day time telephone number, quoting reference 3209, to Neil Cameron, Touche Ross Executive Selection, Fifth Floor, 52/54 High Holborn, London WC1V 6RL. Telephone: 071-353 7361.

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The treasurer will report directly to the finance director and will be responsible for devising and implementing an appropriate strategy to risk manage the group's currency, interest rate and petroleum price exposure, together with a strategy to manage the

cash and debt resources. There will be extensive liaison with relationship banks and close involvement in debt financing negotiations and the subsequent administration and compliance procedures.

We are looking for a self motivated individual with extensive treasury management expertise, preferably gained in an oil and gas environment. Probably in your thirties, you will be able to work on your own initiative and will possess excellent interpersonal skills for a team atmosphere.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref: 3502, to Jonathan Samuelson ACA, Executive Selection Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5HL.

Michael Page Finance

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## Finance Managers

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Mid/Late 20's

c£30,000 + car

These are unusual opportunities to make a discernable contribution within a substantial organisation at an early stage in your career. Our clients are a £150m turnover division of a large service-based British group. The recently appointed Financial Controller is re-shaping the finance function to make a more commercially focused contribution and these new appointments are central to this process. The intention is to develop the department into a high-calibre flexible resource to provide a constructive link between the Divisional HQ and the operating businesses. The role is, therefore, essentially one of variety but will include reviewing on-going performance, business plans and capital expenditure proposals as well as undertaking special projects. As such it will provide an excellent basis for advancement into a Controllership appointment in 1/2 years. One of those now to be appointed will be seconded to Baltimore USA for 12 months to undertake a special exercise at the division's main US operation. Applicants must be qualified and demonstrably high achievers with first-class communication skills. A background in commerce, industry or the profession is equally acceptable.

Ref: 1723/FT. Send CV (with current salary and daytime telephone number) or write or phone for an application form to R A Phillips ACIS, FCIL, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).

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## DIRECTORS

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Our subsidiary InterExec works with over 2000 recruiters gaining access to 6000 unadvertised vacancies annually - mostly in the £40,000-£200,000 bracket.

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Telephone Keith Mitchell to arrange an exploratory meeting without obligation.

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STAND OUT FROM THE CROWD

## ANALYSIS AND DEAL FOLLOW-UP

PRIVATE INVESTMENT HOUSE (20 people) seeks to recruit 25-35 year old to undertake analysis of investment opportunities, due diligence, presentation, structuring, documentation and follow-up, working for two partners in above. Must be personable, bright, numerate, self-motivated and comfortable in unstructured environment. May suit ACA or MBA; must have business experience in industry or City.

Package will include bonus, location central London

Write to Box A1522, Financial Times,  
One Southwark Bridge, London SE1 9HL

## Appointments Advertising

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For further information, please call

Richard Jones  
071-873 3460

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The Trust is a progressive and expanding Registered Housing Association working in inner city areas of London and the East Midlands, now managing over 6,000 homes throughout the Group. A new post has been created for a

## Financial Controller

Salary Circa £30k + car + pension + benefits + PRP

The post has been created to recognise the changing financial management of housing associations and the increasingly important role for key financial management information.

The post offers an exciting opportunity for someone to take on an excellent career opportunity in a progressive housing association.

The person appointed will be responsible for producing the statutory and management information, and for control of the whole Revenue function and will report to, and deputise for, the Financial Director. Candidates should be qualified accountants with proven management and communication skills. In addition experience of working with and developing computer systems and a good knowledge of spreadsheet applications is desirable.

Candidates must demonstrate:

- significant management experience;
- excellent interpersonal skills and team leadership qualities;
- a successful track record in the development of financial policies;
- a proven history of personal and professional achievement.



Applications in the candidate's own style, to include a full CV, should be sent to Christopher Forritt FCA, Rodney Dykes Housing Services Limited, The Cloisters, Halsey Lane, Formby, Liverpool L37 3PX. Tel: 07048 31444, who is advising the Trust on the appointment.

Closing date for applications is 28th June 1991.

The Trust's equal opportunity policy aims for fairness in recruitment and service delivery. The post will be based in Wood Green, London (flexibility for) in the Trust's head office at Cambridge House, 109 Hayes Road, Wood Green, London N22 6UR.

confidential

## FINANCE DIRECTOR

£30,000 + BENEFITS

WORCESTERSHIRE

A major, well established engineering company which is part of a large group supplying the UK and International Automotive Industry wishes to recruit a Finance Director.

Reporting to the Managing Director and controlling a staff of 20, the successful applicant will be responsible for all aspects of financial and management reporting, financial control and strategy implementation.

An experienced accountant, preferably qualified in Cost and Management Accounting, you are likely to be in your 30's or early 40's with a background in manufacturing industry and

with a sound knowledge of computer systems.

An attractive employment package includes a Car, Bonus, Private Health Insurance and a good Contributory Pension Scheme. A relocation package is available.

Interested applicants should send a comprehensive curriculum vitae, with salary details, stating any company to whom you do not wish your application to be forwarded, and quoting ref. no. 314933 to Claire Perry, Account Group Manager, Riley Advertising (Birmingham) Limited, Confidential Reply Service, 1301 Stratford Road, Hall Green, Birmingham B28 9AP.

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## MAJOR INTERNATIONAL SECURITIES HOUSE

# Tax Accountant

C.£34,000 + Banking Benefits

Our client, one of the world's leading financial institutions, is renowned for its innovation, marketing and distribution power in international markets.

They wish to recruit a qualified accountant to take responsibility for establishing a dedicated tax function within the accounting team at their European headquarters based in London.

The role will be wide ranging and will include responsibility for corporate tax, PAYE, VAT and accounting for foreign

dividends. Additionally, the successful individual will be responsible for the development of new systems and procedures to enhance the efficiency of financial and taxation reporting.

The successful candidate, a qualified accountant aged 25-35, must have had considerable taxation experience in the last two years whilst retaining strong accounting skills.

This represents a rare opportunity for an enthusiastic, hard-working individual to join this powerful, expanding organisation.

Interested candidates should contact Sue Mummie on 071-248 3653 (081-673 2549 evenings/weekends) or write, sending a detailed CV to the address below or use our confidential fax line on 071-248 2814. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ



Tel: 071-248 3653 Fax: 071-248 2814

CONSULTANTS IN RECRUITMENT

## GRAND METROPOLITAN

....adding value

# Director - Treasury Operations

West End

Substantial Package

Grand Metropolitan is a highly respected international group which constantly seeks to enhance its enviable reputation through the achievement of even greater excellence. The strength of its powerful portfolio of international brands is the cornerstone of continued success. The group has successfully completed several major transactions of global significance with considerable strategic input from the high calibre treasury team.

There is a need to strengthen further this team through the appointment of an outstanding treasury professional.

This is a new position which reports to the Group Treasurer and sits with him on the Grand Metropolitan Finance Board. Responsibilities will include extensive balance sheet appraisal to ensure optimum funding initiatives, implementing agreed hedging strategies on interest rate/foreign exchange exposure, ensuring adequate liquidity resources, project financing and promoting the central treasury function throughout the Group.

This is a complex and challenging environment which demands strong intellect and innovative application.

Probably aged 35-42, the ideal candidate will be educated to degree level, possibly to MBA standard, must be ACT qualified and preferably hold a recognised accounting qualification together with at least seven years' experience within a multi-national, corporate treasury function using innovative and diverse financial products. A sharp intellect, practical application and high integrity are essential characteristics in order to lead and motivate a growing professional team.

The ability to progress within this exciting and demanding environment is mandatory.

The remuneration package will reflect the seniority of this position and will not be a limiting factor. The package will comprise a high base salary, generous performance-related bonus, car, stock options and other attractive benefits.

Interested applicants should send a detailed CV, by post or fax, to James Hyde at the address below, quoting reference number 063J.

ST. JAMES  
ASSOCIATES

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.  
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## Business Management Accountant

c £30,000 + Car + Profit bonus

Nottingham

In this key position based within one of our seven dedicated business units, you will utilise your considerable range of personal and professional skills to provide a dynamic and proactive service to the Business General Manager and his buying/marketing team.

Involving yourself thoroughly in the business sector and its needs, you will play a vital part in assisting the Business General Manager in formulating, appraising and monitoring proposals and strategies aimed at improving the unit's business performance and profitability.

A strong communicator, your personality, energy and expertise will enable you to positively influence strategic thinking and decision making

and ensure that you are an indispensable member of the management team.

With a proven track record, you will be commercially astute, with a strong personal drive and the interpersonal skills to win people over to your way of thinking. You will have several years experience almost certainly in a retail background.

If you feel you have the essential qualities and commitment to provide a dynamic financial lead in this important area of our business, then please send a full c.v. to Madeline White, Personnel Officer, BTC Central Areas, Station Street, Nottingham NG2 3AA.



An equal opportunity employer

# Financial Controller

London, New York, Paris

to £35,000 plus generous benefits

Our client is a highly successful group of companies involved in investment management on an international scale. It also provides political and economic perspective and portfolio systems to investment institutions. Due to organic growth and the resulting increase in financial commitments, the Group now wishes to appoint a Financial Controller to assist in the development and implementation of financial controls in all group entities.

Reporting to the Chief Financial Officer, the successful candidate will be based in London and will take responsibility for all financial reporting including the preparation of year end accounts, liaison with external auditors and tax advisors, compliance, and the company secretarial function. He or she will also be responsible for overseeing, developing and improving the accounting functions in London, Paris and New York, and there will, therefore, be an element of travel involved.

This is a new position and will require the talents of an exceptional individual; qualified as an ACA/ACCA, the successful candidate must be able to demonstrate at least 2 years qualified experience in commerce or practice, which should include a working knowledge of US GAAP accounting procedures and an understanding of IMRO requirements. On a practical level candidates should have strong computer skills, the ability to lead a team and the confidence to act on their own initiative with the minimum of supervision.

Interested candidates should send a CV with present remuneration, day and home telephone numbers to Anna Ponton, quoting ref 6677.



Selection & Search

70 Fleet Street, London EC4Y 1EU

## Finance Director

Yorks/Lancs Border

to £30,000 + Car

Our client is a £10m turnover company and a subsidiary of a successful Yorkshire based engineering PLC. The company operates within a niche area of specialist engineering.

Due to the impending retirement of the present incumbent, our client seeks to appoint a Finance Director. Reporting to the Managing Director, you will assume total responsibility for the financial management, data processing and company secretarial functions of the Company. More specifically, you will be responsible for upgrading the management information systems and for ensuring that monthly reporting is both timely and accurate. In addition, you will fulfil the role of Financial Controller for its Division, which controls subsidiaries in Continental

Europe in addition to the United Kingdom.

Candidates, aged 30-40, will be graduate Chartered Accountants with a minimum of 5 years' post qualification experience gained predominantly within a manufacturing environment. In addition, you will need to display keen commercial awareness combined with the personal presence and maturity required to make a significant contribution to the management of the business.

Interested applicants should write enclosing a Curriculum Vitae to Stephen K. Banks, Regional Director at Michael Page Finance, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX, quoting Ref: L8534.



Michael Page Finance

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## Financial Consultant/Executive

Our client, NorMid Training and Enterprise Council, is about to be launched as an independent company established to provide training and advice to local businesses in the North and Mid-Cheshire area.

Run by a forward looking management team drawn from both industrial and civil service backgrounds the TEC is facing a time of exciting challenge and exceptional change as it begins to develop new internal systems and new training and development initiatives with the local business community.

The Chief Executive seeks to strengthen the executive Board by recruiting an innovative self starter who will take full responsibility for financial management and management information within the TEC and also assess the consultancy needs of local businesses, co-ordinate a Business Advisory Panel made up mainly of external consultants and act as a Financial Consultant on the Panel.

The ideal candidate, a qualified accountant with both operational and advisory experience, will already have demonstrated the ability to operate in a senior financial position whilst retaining

the preparedness to be a "hands-on" manager with a strong team management style; someone with the personal authority to deal with and give advice to, people from all areas of industry and the local community.

If you believe that you have the technical, commercial and personal skills to develop this role and the commitment and drive to enhance the longer term aims of the TEC, we would be pleased to hear from you.

Applications should be made in writing with a full CV and current remuneration package details, quoting reference F/834/1, to Julie Meakin, Senior Consultant, Ernst & Young Corporate Resources, Lowry House, 17 Marble Street, Manchester M2 3AN.

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